

# Edinburgh and South East Scotland City Region Deal Joint Committee

10 am, Friday 6 March 2020

## City Region Deal Progress Report

Item number

### Executive Summary

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The Edinburgh and South East Scotland City Region Deal progress report gives an indication of progress across the City Region Deal programme.

In this update, the overall status is assigned as “Amber”. There are no actions required from the Joint Committee.

#### Monica Patterson

Chief Officer, Edinburgh and South East Scotland City Region Deal

Contact: Andy Nichol, Programme Manager, Edinburgh and South East Scotland City Region Deal

E-mail: [andy.nichol@edinburgh.gov.uk](mailto:andy.nichol@edinburgh.gov.uk) | Tel: 0131 529 4461



# Report

## City Region Deal Progress report

### 1. Recommendations

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- 1.1 To note the progress across the City Region Deal Programme.

### 2. Background

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- 2.1 This progress report is being used across the City Region Deal's governance structure to monitor progress across all aspects of the City Region Deal. It is updated and shared with Government on a weekly basis and is taken to all Board meetings. A RAG (Red, Amber, Green) scale is assigned to programmes and projects by the Programme Management Office (PMO), as well as scored for inclusive growth and partnership working.
- 2.2 Tables 1, 2 and 3 shows the guidelines that are used when determine RAG statuses and scores:

**Table 1: RAG Status Guidelines**

**T:** Status against **timeline** set out in business case/implementation plan;  
**B:** Status against **budget** set out in financial plan

| RAG Status | Definition - Timeline                          | Definition - Budget          | Action Required   |
|------------|--|------------------------------|---|
| Green      | In line with business case/implementation plan | In line with financial plan. | No management action required   |
| Amber      | Delay is considered acceptable by PMO.         | Within acceptable range.     | Management action is in place by senior management to address issues, and project is being closely monitored.                                     |
| Red        | Delay is significant.                          | Outwith acceptable range.    | Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government. |

**Table 2: Inclusive Growth Score Guidelines**

| Score | Definition  |
|-------|---|
| 1.    | Project's links with inclusive growth framework are being developed.  |
| 2.    | Project's links with inclusive growth framework have been identified and are in the process of being implemented.               |
| 3.    | Project's links with inclusive growth framework are being delivered and monitoring and evaluation is in place to assess impact. |

**Table 3: Partnership Working Score Guidelines**

| Score | Definition   |
|-------|--|
| 1.    | Links have been identified with projects in other themes/with regional partners outwith City Region Deal.                        |
| 2.    | Links are in the process of being established with projects in different themes/with regional partners outwith City Region Deal. |
| 3.    | Links are being exploited between this project and other themes/with regional partners outwith City Region Deal.                 |

## **2. Main report**

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2.1 The performance report is shown in Appendix 1. The overall status of the City Region Deal is assigned as "Amber". There are no actions required from the Joint Committee.

## **3. Financial impact**

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3.1 The financial summary, updated quarterly, on Page 2 of the Appendix shows that £50.7 million (excluding funding issued by Transport Scotland and Scottish Government Housing) has been allocated for the programme for 2019/20, in addition to the £41.3 million drawn down in 2018/19.

3.2 At the last Quarterly Performance Meeting in January, Governments were comfortable with the proposal of accelerating projects with capacity to do so. The financial summary has been updated with the forecast outturn for this year which reflects the agreed acceleration.

3.3 A draft Grant offer letter for 2020/21 has been received from Government. This has been reviewed by CEC legal and currently with Partners for comments

## **4. Alignment with Sustainable, Inclusive Growth Ambitions**

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- 4.1 Inclusion is a key driver for the City Region Deal, and scores have been included for each project. Business cases for projects included demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.
- 4.2 A Monitoring and Evaluation Framework is being developed for the programme, which will incorporate clear indicators to align with the Scottish Government's Inclusive Growth Framework, also under development. The impact on equalities, human rights and sustainability are also being incorporated into the framework. The framework is expected to be complete by June 2020.

## **5. Background reading/external references**

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- 5.1 [Scotland's City Region and Growth Deals](#) (Audit Scotland Report)
- 5.2 [Edinburgh and South East Scotland City Region Deal Annual Report, Annual Conversation and Regional Growth Framework Update](#): City of Edinburgh Council, 24 October 2020.

## **6. Appendices**

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| Overall Status Last Period | Overall Status This Period |
|----------------------------|----------------------------|
| Amber                      | Amber                      |

### Achievements and Milestones

| Achievement/Milestone   | Date   |
|---|--------|
| Draft orders response to Transport Scotland on Sheriffhall Roundabout | Jan 20 |
| Regional Growth Framework / NPF 4 Call for Ideas Response Draft       | Feb 20 |

| Upcoming Milestones   | Target Date | RAG    |
|---|-------------|--------|
| Joint Committee meeting to discuss: NPF4 Call for Ideas response, DDI programme, IRES programme and Audit Scotland report | Mar 20      | Green  |
| Monitoring and Evaluation Framework complete  | May 20      | Yellow |

### Financials Summary

\*Funding issued by Transport Scotland and SG Housing not included in this total

| Total CRD grant £000 | CRD grant drawdown to date £000 |       | 19-20 CRD Grant allocation | 19-20 Grant drawdown |
|----------------------|---------------------------------|-------|----------------------------|----------------------|
| 600,000              | 68,255                          | 11.4% | £50.73m*                   | £25.36m*             |

### Top 3 Risks (from PMO Risk Register)

| Risk  | Impact | Likelihood | Severity | Resolution Plan or Mitigating Action  | Risk owner       |
|---|--------|------------|----------|---|------------------|
| Insufficient Resources from PMO and wider network (project leads) | 5      | 2          | 10       | <ul style="list-style-type: none"> <li>Request for additional resources to be made to Executive Board when appropriate</li> <li>Progress reports, quarterly reporting and risk register to track progress towards deadlines and highlight potential delays to PMO before they arise.</li> <li>Use secondments and reallocate staff to City Region Deal activity when required.</li> <li>Re-assess capacity and skillsets regularly in line with changing requirements.</li> </ul> | Exec Board       |
| There is no regional strategy/framework                           | 3      | 3          | 9        | <ul style="list-style-type: none"> <li>Regional Growth Framework proposal has been approved by Joint Committee on 3 September. Resources for taking this forward have been identified by Directors Group.</li> <li>Regional Enterprise Council, Govt and key agencies, are being kept informed and will help to shape in Q1 20.</li> </ul>  | Directors' Group |
| Monitoring and Evaluation Framework is not sufficiently defined   | 4      | 2          | 8        | <ul style="list-style-type: none"> <li>M&amp;E framework is being carefully thought through and co-produced with Government. Logic models have been devised, and assumptions have been made clear. A timeline has been agreed to report fully to Joint Committee in June 2020.</li> <li>Work ongoing to ensure that indicators, and change control measures are appropriate.</li> <li>Update report and forward plan to be considered by Joint Committee in June 2020.</li> </ul> | Directors' Group |



| Overall Total        |                         |                                   | Project Name                                      | 2019 - 2020              |                                  |                                 |                          |   | Comments   |
|----------------------|-------------------------|-----------------------------------|---|--------------------------|----------------------------------|---------------------------------|--------------------------|---|--|
| Total Budget<br>£000 | CRD Grant Total<br>£000 | CRD Grant Claimed To Date<br>£000 |   | Grant Allocation<br>£000 | CRD Grant claimed (Q1-3)<br>£000 | Spend to date (Apr-Jan)<br>£000 | Forecast outturn<br>£000 | Forecast vs Allocation variance<br>£000 |  |
| 101,047              | 32,545                  | 32,544                            | Bayes Centre                                      | 10,133                   | 10,133                           | 10,133                          | 10,133                   | 0                                       |  |
| 22,469               | 22,469                  | 664                               | National Robotarium                               | 2,566                    | 594                              | 680                             | 1,770                    | -796                                    | Forecast is based on profile as per full business case   |
| 189,297              | 57,920                  | 28,897                            | Edinburgh Futures Institute                       | 13,770                   | 10,035                           | 10,799                          | 14,608                   | 838                                     | Acceleration agreed by Governments   |
| 190,620              | 79,595                  | 4,346                             | World Class Data Infrastructure                   | 8,417                    | 4,346                            | 7,886                           | 17,134                   | 8,717                                   | Acceleration agreed by Governments   |
| 84,610               | 49,205                  | 0                                 | Usher Institute                                   | 0                        | 0                                | 1,010                           | 1,445                    | 1,445                                   | Acceleration agreed by Governments   |
| 42,596               | 17,366                  | 0                                 | Easter Bush                                       | 0                        | 0                                | 0                               | 0                        | 0                                       |  |
| 30,000               | 10,900                  | 0                                 | Easter Bush Link Road - A701 & A702               | 0                        | 0                                | 0                               | 0                        | 0                                       |  |
| 52,003               | 30,000                  | 0                                 | Food & Drink Innovation Hub                       | 0                        | 0                                | 0                               | 0                        | 0                                       |  |
| 49,425               | 35,000                  | 0                                 | Fife Industrial Innovation Investment             | 0                        | 0                                | 144                             | 2,050                    | 2,050                                   | Acceleration agreed by Governments   |
| 29,050               | 15,000                  | 0                                 | Scottish Borders - Innovation Park                | 1,750                    | 0                                | 0                               | 200                      | -1,550                                  | Slippage as project is 5 months behind schedule  |
| <b>791,117</b>       | <b>350,000</b>          | <b>66,451</b>                     | <b>Total Research, development and innovation</b> | <b>36,636</b>            | <b>25,108</b>                    | <b>30,652</b>                   | <b>47,340</b>            | <b>10,704</b>                           |  |
| 25,000               | 25,000                  | 249                               | Integrated Regional Employability & Skills        | 3,250                    | 249                              | 340                             | 995                      | -2,255                                  | Some projects did not spend until Grant letter received  |
| <b>25,000</b>        | <b>25,000</b>           | <b>249</b>                        | <b>Total IRES</b>                                 | <b>3,250</b>             | <b>249</b>                       | <b>340</b>                      | <b>995</b>               | <b>-2,255</b>                           |  |
| 120,000              | 120,000                 | 2,600                             | Sheriffhall Roundabout*                           | 0                        | 0                                | 0                               | 0                        | 0                                       | SG to fund up to £120m to support improvements to the A720 City Bypass for the grade separation of Sheriffhall Roundabout via Transport Scotland |
| 36,000               | 20,000                  | 0                                 | West Edinburgh Transport Appraisal                | 2,000                    | 0                                | 0                               | 38                       | -1,962                                  | Consultants currently working on proposal for TAB  |
| <b>156,000</b>       | <b>140,000</b>          | <b>2,600</b>                      | <b>Total Transport</b>                            | <b>2,000</b>             | <b>0</b>                         | <b>0</b>                        | <b>38</b>                | <b>-1,962</b>                           |  |
| 44,990               | 20,000                  | 0                                 | IMPACT/Dunard Concert Hall                        | 8,839                    | 0                                | 1,004                           | 1,004                    | -8,839                                  | The Council has been served with a petition for judicial review of the decision to grant planning permission                                     |
| <b>44,990</b>        | <b>20,000</b>           | <b>0</b>                          | <b>Total Culture</b>                              | <b>8,839</b>             | <b>0</b>                         | <b>1,004</b>                    | <b>1,004</b>             | <b>-8,839</b>                           |  |
| 263,000              | 15,000                  | 6,952                             | Housing Company (Edinburgh Living) **             | 5,192                    | 3,014                            | 3,542                           | 5,192                    | 0                                       | Separate grant letter from SG  |
| 50,000               | 50,000                  | 0                                 | Housing Infrastructure Fund**                     | 12,500                   | 0                                | 0                               | 0                        | -12,500                                 | Separate letters from SG for individual proposals. The allocation figure is based on the financial plan  |
| <b>313,000</b>       | <b>65,000</b>           | <b>6,952</b>                      | <b>Total Housing</b>                              | <b>17,692</b>            | <b>3,014</b>                     | <b>3,542</b>                    | <b>5,192</b>             | <b>-12,500</b>                          |  |
| <b>1,330,107</b>     | <b>600,000</b>          | <b>76,252</b>                     | <b>Total Programme</b>                            | <b>68,417</b>            | <b>28,371</b>                    | <b>35,538</b>                   | <b>54,569</b>            | <b>-14,852</b>                          | Shortfall of utilising grant funding   |

Note: Figures in red represent a forecast underspend against the Grant allocation

\* Scottish Government funded. Transport Scotland taking forward scheme delivery. \*\* Funding issued by Scottish Government (Housing)

|                               |                               |
|-------------------------------|-------------------------------|
| Overall Status<br>Last Period | Overall Status<br>This Period |
| Amber                         | Amber                         |

### Project Stages

| Stage no.    | Definition  |
|--------------|---|
| 1. Define    | Business case being developed, and not yet approved by Thematic Board and Joint Committee.  |
| 2. Implement | Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system. |
| 3. Deliver   | Project is in place and monitoring and evaluation is in framework to assess if it is achieving its objectives.  |
| 4. Legacy    | Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period  |

### Red, Amber, Green

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|------------|--|------------------------------|---|
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| Red        | Delay is significant.                          | Outwith acceptable range.    | Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government. |

### Inclusive Growth Score

### Partnership Working Score

|    | Definition  |
|----|---|
| 1. | Project's links with inclusive growth framework are being developed.  |
| 2. | Project's links with inclusive growth framework have been identified and are in the process of being implemented.               |
| 3. | Project's links with inclusive growth framework are being delivered and monitoring and evaluation is in place to assess impact. |

|    | Definition   |
|----|--|
| 1. | Links have been identified with projects in other themes/with regional partners outwith City Region Deal.        |
| 2. | Links are being developed with projects in different themes/with regional partners outwith City Region Deal.     |
| 3. | Links are being exploited between this project and other themes/with regional partners outwith City Region Deal. |



| Project                         | Stage     | Last Milestone   | Next Milestone   | T | B | IG | PW | Comments   |
|---------------------------------|-----------|--|--|---|---|----|----|--|
| Bayes Centre                    | Deliver   | Sep 18: Opening  | N/A  | G | G | 2  | 2  |  |
| National Robotarium             | Implement | Jul 2019: Stage 2 Concept Designs signed off by Project Executive Board. | Feb 2020: Appointment of National Robotarium CEO                 | G | G | 1  | 1  | Stage 3 work (Developed Design) is underway<br>Main contractor appointed<br>Chief Executive Role - Interviews scheduled for early Feb. |
| Edinburgh Futures Institute     | Implement | Start on site  | Sep 21: Complete construction                                    | A | G | 2  | 2  | Slippage in 2019/20 spend due to complexity of enabling works package  |
| Usher Institute                 | Define    | Sep 19: Approve FBC  | Jun 20: Appoint Main Contractor                                  | G | G | 1  | 2  |  |
| Easter Bush                     | Define    | Aug 18: Deal agreement   | Mar 20: FBC approved by Joint Committee (following TAB approval) | R | G | 1  | 1  | Next Milestone slipped to June 2020 due to complexity of Transport proposition.  |
| World Class Data Infrastructure | Implement | Start on site  | Jul 20: Complete construction                                    | G | G | 2  | 2  |  |

T: Timeline; B: Budget; IG: Inclusive Growth score; PW: Partnership Working score (see p.3 for definitions)





| Project  | Stage     | Last Milestone  | Next Milestone  | T | B | IG | PW | Comments  |
|--|-----------|---|---|---|---|----|----|---|
| Edinburgh Innovation Park (QMU Food and Drink Hub) | Define    | Appointment of external advisors to assist with project documentation<br><br>Smart Objectives developed to enable progression/population of FBC | Progression of FBC for submission September 20<br><br>Completion of land transfers<br><br>Procure Phase 1 Building design team<br><br>Assemble project team<br><br>Finalise utilities demand review<br><br>Junction commencement (Aug 20) | A | A | 1  | 2  | Change to FBC submission date from March to September to accommodate Significant progress/activities by internal and external resources to enable the completion/ of:-<br><ul style="list-style-type: none"> <li>Project execution plan</li> <li>Project programme</li> <li>Project workstream</li> <li>Project governance plan</li> <li>Cost plan</li> <li>Procurement strategy</li> <li>Risk register</li> <li>Devise and finalise SMART objectives</li> <li>Workshops with QMU/ELC staff to enable provision of data for inputting into FBC.</li> <li>QMU staff have been given actions to develop the objectives/activities document and populate quantitative data.</li> </ul> |
| Fife Industrial Innovation Investment (Fi3P)       | Implement | Planning approval for first site  | Planning permission for Project 2 (over due Q2 19/20)   | G | G | 1  | 2  | Mobilising resources into implementation phase. Discussions underway with University of Edinburgh to agree development opportunities based on the DDI programme impacts.<br><br>Likely underspend on a project has been identified and options for reinvestment have been agreed by the Fife Council programme board. This change is within the agreed programme tolerances, no escalation or further action required.  |
| Central Borders Innovation Park                    | Implement | Construction award for Phase 1  | Progressing with building design for Phase 2.   | G | A | 1  | 1  | Site works for Phases 1 and 2 are scheduled for start of March.   |



| Project                               | Stage     | Last Milestone   | Next Milestone  | T | B | IG | PW | Comments   |
|---------------------------------------|-----------|--|---|---|---|----|----|--|
| IRES Programme                        | Implement | Reflection Workshop conducted after Annual Conversation to establish key priorities for 2020 | Recruit two PMO roles to ensure staffing levels are retained to drive forward the programme | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>IRES Board met on 11 February 2020 with Steve Grimmond taking over the chair from Angela Leitch; agreed work should continue to flatten budget expenditure over the remaining 7 years of the programme; recruitment process started for Connector post based at CCP and starting shortly for Senior Programme Officer post.</li> <li>Participant feedback from Reflection Workshop rated event very good and very useful. Event write-up was considered by IRES board. Key actions agreed around:                             <ul style="list-style-type: none"> <li>Joint working - the main challenges and opportunities from working together.</li> <li>Communications and marketing – what we can do better to inform people on IRES including ‘road show activity’</li> </ul> </li> <li>Re-profiling 2020-21 budget to a flat £3m in line with Scottish Government request.</li> </ul> |
| Integrated knowledge systems          | Implement | Grant Agreement and Project Implementation Plan agreed                                       | Appoint new project lead and initiate implementation plan                                   | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>Conducted scoping workshop for Talent Bank element with ICONI to inform proposal.</li> <li>MIS engagement plan ongoing and Open Data Framework mapping initialised.</li> <li>Interviews took place for new project lead 25/02/20</li> </ul>   |
| Labour market analysis and evaluation | Implement | Grant Agreement and Project Implementation Plan agreed                                       | Health and Social Care primary research findings  | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>Project Implementation Plan agreed and LMA&amp;E group met twice in 2019-20.</li> <li>New member of staff appointed 2.5 days per week to help progress development and Labour Market seminar.</li> </ul>  |
| Integrated employer engagement        | Implement | Grant Agreement and Project Implementation Plan agreed                                       | New staff team in place early Jan 2020  | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>Stakeholder engagement ongoing.</li> <li>Developing Community Benefit strategy and engaging with employer group through CITB and DYW groups.</li> <li>Recruitment ongoing for the project posts (inc Community Benefits Officer) and hope to have a full team in post in early 2020.</li> </ul>   |

T: Timeline; B: Budget; IG: Inclusive Growth score; PW: Partnership Working score (see p.3 for definitions)



| Project  | Stage     | Last Milestone   | Next Milestone  | T | B | IG | PW | Comments  |
|--|-----------|--|---|---|---|----|----|---|
| Intensive family support                                     | Implement | Project staff appointed and activities operational     | Finalise legal agreements and initiate grants process to select delivery partners | A | A | 2  | 2  | <ul style="list-style-type: none"> <li>Legal agreements are being developed to establish the Governance for initiating the project in each of the local authority areas</li> <li>Co-production meetings conducted with all LA's to capture local elements for project specification, ahead of initiating selection process</li> <li>Links have been made with Edinburgh, Strathclyde and Sydney Universities regarding the academic value of IFS in combatting child poverty</li> </ul>   |
| Housing and Construction Infrastructure (HCI) Skills Gateway | Implement | Project staff appointed and activities operational     | Year 1 Summary evaluation   | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>Equality &amp; Diversity lead working jointly across DDI and HCI will be leaving post in January, but recruitment is ongoing for a replacement</li> <li>Wave 1 has commence and involves a range of short courses for job entry / upskilling (renewables, electric vehicle installation, environmental tech, building information modelling etc.)</li> <li>Schools outreach is going well, with presentations carried out in East Lothian, Midlothian and scheduled in West and Borders</li> </ul> |
| Data-Driven Innovation (DDI) Skills Gateway                  | Implement | Project staff appointed and activities operational     | Year 1 Summary Evaluation   | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>Board held its second meeting in February</li> <li>Equality &amp; Diversity lead working jointly across DDI and HCI will be leaving post in January, but recruitment is ongoing for a replacement</li> <li>Data Education in Schools project progressing developments on four fronts including, Curriculum mapping for Data Science, National Progression Award in Data Science, Professional Development and the establishment of Knowledge Sharing Schools.</li> </ul>                           |
| Workforce mobility (Concessionary travel)                    | Implement | Grant Agreement and Project Implementation Plan agreed | Project Manager Appointment (Feb 2020)  | A | G | 2  | 2  | <ul style="list-style-type: none"> <li>Project Manager job description finalised and progressing through job evaluation with Scottish Borders Council.</li> <li>SESTRAN involved and Project Lead to update TAB on recent progress.</li> <li>Project Implementation Plan agreed and two Project Delivery Group meetings have taken place with good representation from partners and positive discussions on the next steps required to get the project fully up and running.</li> </ul>   |

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| Project            | Stage  | Last Milestone  | Next Milestone  | T | B | IG | PW | Comments   |
|--------------------|--------|---|---|---|---|----|----|--|
| A720 (Sheriffhall) | Define | Draft orders for preferred option published on 5 <sup>th</sup> December 2019 for formal comment. The Statutory consultation period closed on 31 <sup>st</sup> January 2020. | Transport Scotland is currently considering the representations received.   | G | G | 1  | 1  | <p>Transport Scotland attended the Joint Committee meeting on 6<sup>th</sup> December and provided an update on Sheriffhall.</p> <p>Transport Scotland <a href="#">published draft Orders and an Environmental Statement</a> on behalf of Scottish Ministers on 5 December 2019. City Region Deal Executive Board submitted a response in January.</p> <p>The Joint Committee members for the City of Edinburgh Council and Midlothian Council then met Transport Scotland officers to discuss the Joint Committee (and City of Edinburgh and Midlothian) responses in more detail and next steps.</p> <p>Scottish Government has indicated that it would be prepared to review the Sheriffhall project to assess how it prioritises public and active transport and its compatibility with environmental and climate change commitments. Transport Scotland has been invited to the Joint Committee on 6<sup>th</sup> March to update in this regard.</p> |
| West Edinburgh     | Define | Appointment of Transportation and Engineering Consultants Jacobs to deliver the next stage of the project.  | By end of Q1 2020, greater clarity about the timeframe and process for further refining the long-list of proposals will emerge. | G | G | 1  | 2  | <p>£36m of funding identified (£20m from SG to support public transport infrastructure improvements) and £16m from City of Edinburgh Council plus contributions from the private sector and developers (TBC). In total, the WETA package amounts to £108m (incl. optimism bias) to take forward cycling, public transport and road measures.</p> <p>In 2019 CEC developed a model to further prioritise the measures set out in the 2016 report with an emphasis on public transport and active travel prioritisation.</p> <p>At its meeting on 6 December 2019, the Joint Committee approved the appointment of Jacobs to execute Stage 1 of the project delivery plan. In board terms, Stage 1 of the plan is to undertake further feasibility of proposals, develop outline designs, refine the current business case and update the West Edinburgh programme delivery plan accordingly (including financial profiles).</p>                             |



| Project       | Stage  | Last Milestone  | Next Milestone                      | T | B | IG | PW | Comments  |
|---------------|--------|---|-------------------------------------|---|---|----|----|---|
| Dunard Centre | Define | Appointment of the Contractor, selected through the procurement process, to deliver the Pre Construction Services | Submission of planning application. | A | A | 2  | 2  | Judicial Review set aside following successful mediation. Concert Hall to be redesigned and a new planning application to be submitted. |

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| Project                                   | Stage              | Last Milestone  | Next Milestone  | T | B | IG | PW | Comments  |
|---|--------------------|---|---|---|---|----|----|---|
| Affordable housing                        | Deliver & Define   | Collated regional SHIP including 19/20 figures.                 | Develop programme   | A | A | 1  | 2  | <ul style="list-style-type: none"> <li>• Collective SHIPs identify a programme of 14,000 homes over the next 5 years</li> <li>• Spend has increased from £60m to £130m</li> <li>• 2019/20 maintaining record levels of delivery</li> </ul>                              |
| Strategic sites                           | Implement & Define | Scope opportunities & identify resources to progress workstream | Ongoing business case development<br>Strategic Site Leads meeting | A | A | 1  | 1  | <ul style="list-style-type: none"> <li>• Business cases for sites are at different stages of development.</li> <li>• Inaugural Strategic Site Leads meeting in April to collaborate, shared learning and best practice.</li> </ul>                                      |
| Innovation & skills                       | Define             | Innovate UK response on 17 Jan                                  | Find new ways to progress project                                 | A | A | 1  | 2  | <ul style="list-style-type: none"> <li>• Bid submitted to the UK Government Industrial Strategy Challenge Fund for ESESCR Home Demonstrator project was unsuccessful</li> <li>• Partners seeking to still progress project.</li> </ul>                                  |
| Infrastructure, funding and land assembly | Define             | Future board to consider item due to change of schedule         | 25 Feb Board considered infrastructure forum presentation         | A | A | 1  | 1  | <ul style="list-style-type: none"> <li>• Proposal to be developed for May outlining a collaborative approach with providers to understand capacity and constraints; share strategic plans and identify opportunities for strategic alignment and investment.</li> </ul> |
| Housing company                           | Deliver            | First homes completed in Clermiston.                            | Homes under construction across various sites.                    | G | G | 1  | 2  | <ul style="list-style-type: none"> <li>• 500 homes under construction across the city.</li> </ul>   |

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