



Minute

IJB Strategic Planning Group

2.00pm, Wednesday 17 March 2021

Virtual Meeting – Via Microsoft Teams

Present: Ricky Henderson (Chair), Angus McCann (Vice-Chair), Councillor Robert Aldridge, Bridie Ashrowan, Colin Beck, Philip Brown, Christine Farquhar, Stephanie-Anne Harris, Nigel Henderson, Linda Irvine-Fitzpatrick, Michele Mulvaney, Rene Rigby and Hazel Young.

In attendance: Matthew Brass, Jessica Brown, Sarah Bryson, Tony Duncan, Susan McMillan, Katie McWilliam, Moira Pringle, Catherine Stewart and Jay Sturgeon

Apologies: Belinda Hacking and Phillip McCormick

1. Minutes

Decision

To approve the minute of the Edinburgh Integration Joint Board Strategic Planning Group of 20 January 2021 as a correct record subject to the following amendments:

- To remove the date proposed to take the Community Investment Project to the IJB.
- To amend 'trance' to 'tranche' in the final sentence on section 7.

2. Rolling Actions Log

The Rolling Actions Log for March 2021 was presented to Committee.

Decision

- 1) To agree to close the following action:
 - Action 1 – Equalities Duties and Directions

- 2) To include a meeting with Christine Farquhar on Lay representation on the RAL and to note the meeting would be organised once the staff are formally appointed. The meeting should be held before the next SPG meeting.
- 3) To otherwise note the remaining outstanding actions

(Reference – Rolling Actions Log, submitted.)

3. Annual Cycle of Business

The annual cycle of business was presented to Committee.

Decision

To note the annual cycle of business.

(Reference – Annual Cycle of Business, submitted.)

4. Strategy Progress Update

An update on the progress of the next strategic planning cycle was presented to Committee. Following from the previous meeting, it was noted that there was no changes to the strategy frameworks – with the Transition Programme still at the centre of the strategy – but the Edinburgh Integration Joint Board (EIJB) Strategic Priorities had been revised and members were asked to consider their new forms.

Members were largely supportive of the revised strategic priorities, with the new wording noted to be ‘smarter’ and easier to now link to specific means found through the ‘ends, ways and means’ of the wider Strategic Plan. Some potential changes to the wording of the strategic priorities were proposed as follows;

- Consider changing ‘adapt’ in the 3rd strategic priority as it is not clear type of action ‘adapt’ relates to – change to ‘Positively transform the quality of experience of services’.
- Consider changing ‘rebalance’ to ‘shift’ in the final strategic priority.
- Consider adding ‘Embedding’ at the beginning of the first strategic priority.

The importance of the language used throughout the priorities and wider strategic plan was not underestimated by members, with the wording needed to be accurate to ensure there is only one clear path of action, not multiple possibilities.

Members also noted the timeline going forward with the Strategic Plan, with this paper being the last update before the first draft of the Plan was presented to Committee in August. Members expressed desires to work with the third sector as well as the IJB’s partner organisations to gain valuable input before presenting a draft.

Decision

- 1) To note and guide the approach to the next planning cycle.
- 2) To provide comment on the refined strategic priorities.
- 3) To note the timeline and milestones for development and production of the next 3-year strategic commissioning plan 2022-25.

(Reference – Report by the Head of the Strategic Planning, EHSCP, submitted).

5. Joint Strategic Needs Assessment (JSNA) Update

An update on the Joint Strategic Needs Assessment was presented to committee. The report provided members with three draft topic papers for strategic consideration, and sought approval for publishing the draft papers on the Edinburgh Health and Social Care Partnership (EHSCP) website.

Members noted concerns of the data used throughout the Poverty in Edinburgh draft paper, with a lack of alignment with the City of Edinburgh Council's Poverty Commission – who's findings suggested that poverty was spread across the City, whereas the draft report appeared to take a regional approach. The city-wide vision would therefore be considered moving forward with a subsequent draft of the report.

Further concerns surrounding the data were voiced by members, with suggestions on how to improve the understanding of the vast datasets put forward. Members suggested the use of comparative data between certain areas (eg. Population, housing, poverty etc) to aid the analysis of data. Also, the interpretations of report authors were welcomed to be included in the report to further aid this analysis, as well as linking the data used to other partner's data on the same topics.

Given time constraints, the Head of Strategic Planning and his team welcomed any further comments or contributions after the meeting that would aid the development of the Joint Strategic Needs Assessment.

Decision

- 1) To note the update on progress in delivering a refreshed JSNA.
- 2) To consider the draft topic papers on population and demographics, poverty in Edinburgh and dementia, including the key issues highlighted within these.
- 3) Approves the publication of the topic papers on the Edinburgh Health and Social Care Partnership's website.

(Reference – Report by the Head of Strategic Planning, submitted).

6. Transformation Programme Update

A presentation that provided members with an update on the Transformation Programme was presented to the Group. The presentation was noted to be the last update before the Programme was presented to the EIJB in April. Following approval from the SPG, the report would include;

- The background, context and scope of the Transformation Programme;
- The progress to date in key transformation projects and identified dependencies, risks and issues;
- An update on benefits management and evaluation;
- Timelines for upcoming reports to EIJB and key milestones.

The presentation presented to the SPG specifically updated members on the progress of the Three Conversations; Listen and Connect, Work Intensively with People in Crisis and Build a Good Life, as well as 'Programme 4' – Cross-cutting Enablers.

Members asked questions surrounding data transformation, and were concerned of cyber security issues as well as the availability of patient/social care data held by unpaid carers. It was noted that the scope of data transformation (how far the data transformation will go) was still to be finalised. Jessica Brown was happy to have discussions offline with any member who required reassurance regarding the data transformation plans.

Members also questioned the impact of the recently published Feeley Review of Adult Social Care. The impacts on the Review on Party Manifestos running up to the Scottish Parliament Election in May 2021 would be monitored closely, however, members were encouraged that the 'spirit' of the Feeley Review was aligned with the Transformation Programme, with similar directions and aspirations. Members ultimately agreed that any sort of structural implications for the Programme taken from the Feeley Review would not happen quickly and would hopefully not be disruptive of the overall ambition of the Transformation Programme.

Decision

- 1) To note the presentation.

7. Edinburgh PACT and Community Mobilisation

Dr Linda IrvineFitzpatrick gave a presentation to the Group on the Edinburgh PACT and Community Mobilisation. The presentation provided members with an update on the development of the Edinburgh PACT

following from the last meeting, as well as efforts to move from disengagement to participation in community mobilisation.

Members were supportive of the work being done to promote and strengthen the PACT and were particularly supportive of the language used throughout the presentation. The language was noted to be strong in a health and social care setting, but also had to be understandable and available to Edinburgh citizens.

The language was also noted to be of importance when conveying the message and triggering action through the PACT. Members used the example of the 'stop smoking' campaign to highlight that, although the various legislations passed created a reduction in smokers, the language and messaging through the Stop Smoking campaign was sometimes harsh and did not provoke action. In relation to the PACT and community mobilisation, members noted that obviously no legislation was being passed, however, the language used in the PACT needed to be carefully chosen to not alienate citizens and promote healthier lifestyles – especially as there was no legislative change.

Members were encouraged that the presentation and PACT had been met with overwhelming support at the National HIS Event, and moving forward, were supportive in the plans to take the PACT to a stakeholder workshop before presenting it to the EIJB in due course.

Decision

- 1) To note the presentation.
- 2) To record the Group's thanks to Dr Linda IrvineFitzpatrick for her work on the Edinburgh PACT.

8. Date of Next Meeting

To note that the next Strategic Planning Group meeting would be held at 10.00am on Wednesday 12 May 2021.