

# Planning Committee

2.00pm, Wednesday, 19 May 2021

## Funding Third Sector Delivery Partners: Edinburgh World Heritage and Edinburgh and Lothians Greenspace Trust

Executive/routine

Wards

All

Council Commitments

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### 1. Recommendations

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- 1.1 It is recommended that Committee approves the sums of £46,000 for Edinburgh World Heritage and £25,833 for Edinburgh and Lothians Greenspace Trust for financial year 2021/22. Services and Activities are detailed in Appendices 1 and 2.

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Executive Director of Place

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# Report

## Funding Third Sector Delivery Partners: Edinburgh World Heritage Trust and Edinburgh and Lothians Greenspace Trust

### 2. Executive Summary

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- 2.1 A report was presented to Committee in [May 2019](#) seeking approval to enter into a three-year service level agreement (SLA) with Edinburgh World Heritage (EWH) and Edinburgh and Lothians Greenspace Trust (ELGT) 2019/22. It was also agreed that, subject to funds being available, similar levels of funding would be put forward for future years. This report seeks approval for funding for financial year 2021/22, the final year of this three-year arrangement.

### 3. Background

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- 3.1 The aims and objectives of EWH and ELGT are well aligned with the Council planning and place-making objectives, to protect, enhance and engage people with Edinburgh's built and natural heritage.

### 4. Main report

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- 4.1 Planning Committee agreed in [May 2019](#) to support a small number of third sector organisations via three-year SLAs. These organisations are in unique positions to partner with the Council to fulfil the obligations of the United Nations Educational, Scientific and Cultural Organisation (UNESCO) World Heritage Site Management Plan and the Council's commitment to improve the environment for communities.
- 4.2 The value of the programme is around £86,000 per annum. Most of these funds are allocated between EWH (£46,000) and ELGT (£25,833). The activities proposed to be delivered under the three-year SLAs were approved at Planning Committee in [May 2019](#). Updated versions including outcomes and updates for 2021/22 are detailed in Appendix 1 and 2.
- 4.3 EWH works in partnership with the Council and Historic Environment Scotland (HES) to implement the Old and New Towns of Edinburgh (ONTE) World Heritage Site Management Plan 2017/22, fulfilling their collective obligations to UNESCO

and the World Heritage Site. The daily liaison and monitoring of delivery of the Management Plan is led by the ONTE WHS Site Co-ordinator who is based in the Planning Service. In addition, from August 2020 a member of EWH staff was being seconded one day a week, at EWH's cost, to work as part of the Planning Service to provide expert input into public realm and streetscape initiatives. The WHS Steering Group is chaired by the City Plan Programme Director.

- 4.4 EWH has continued to deliver the six SLA outcomes during the Covid-19 pandemic. For example, the Conservation Funding Programme has awarded grants for several tenement projects, shop fronts and public realm projects, including conservation and interpretation work that contributes to enhancing the state of conservation of the WHS and to raising public awareness of what makes it special. The programme has promoted traditional skills, employing stonemasons, slaters, lead workers, plasterers and painters, including 11 apprentices, helping to build capacity in these crafts.
- 4.5 ELGT delivers projects that enhance the quality of life for Edinburgh's communities by improving the local environment. It works with the Council, communities and agencies and partners to create sustainable, well-managed and accessible greenspaces. It is an active member of the Edinburgh Biodiversity Partnership, Edinburgh Living Landscape and Thriving Greenspaces.
- 4.6 During the last year ELGT has adapted its services to the Covid-19 pandemic. Some staff were put on furlough, whilst others were set up to work at home. A number of strategic projects continued such as a feasibility study for greening the Pentlands to Portobello strategic route and cross-boundary green connections to Shawfair. Landscape improvement plans were developed for Coalie Park in Leith in partnership with The Water of Leith Conservation Trust. The Trust continues to promote Tree Time and encourage the public to donate over £20,000 which enables the planting of 71 street trees, helping to deliver the 'Million Tree City' commitment.
- 4.7 Other organisations are offered smaller sums of money, at funding levels which can be authorised by officers under delegated authority. The Cockburn Association receives £6,000 for administering and running the Civic Forum and Doors Open Day. Throughout lockdown the Civic Form meetings have been online and, going forward, a blended approach will be put in place. Doors Open Day went fully online with 79 venues taking place and the website witnessed over 16,000 visitors from 55 countries. The aim for 2021 is to work with 100 venues, supporting them to produce a wide array of digital materials aimed at engaging all age-groups and demographics across Edinburgh.
- 4.8 The Wildlife Information Centre receives £4,657 for supplying data, undertaking assessments and providing reports on species, habitats and Local Biodiversity Sites. This information supports the statutory work of City Plan 2030 and the Edinburgh Local Biodiversity Action Plan. Finally, the Edinburgh Access Panel receives £600 towards the work they do to support the access needs for disabled people to buildings, transport, streetscape and services in Edinburgh. They do this reactively, working directly with Council staff and organisations on specific

consultation, and proactively by highlighting opportunities they encounter to improve access equality.

## **5. Next Steps**

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- 5.1 If Committee approve the funding as recommended, SLAs will be signed and the delivery of the outputs will be overseen by the Council's World Heritage Site Co-ordinator and other Council officers. The Council is represented by Elected Members on the boards of both organisations and liaison and monitoring will be ongoing throughout the financial year. Annual reports will be required to be produced by both organisations.

## **6. Financial impact**

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- 6.1 The cost of the two SLA's in financial year 2020/21 will be £71,833. It is expected that costs associated with contracts for EWH and ELGT will continue to be around £72,000 per year, subject to funds being available in Council budget.

## **7. Stakeholder/Community Impact**

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- 7.1 Consulting with the community is key to both organisations. During the last year they had to adapt to the lockdown restrictions and where appropriate have delivered on-line events.
- 7.2 EWH has adapted since March 2020 to deliver twelve online engagement events, reaching over 2,500 attendees, covering a range of subject matters from the role of heritage in the climate emergency to the legacy of the transatlantic slave trade in the World Heritage Site. A series of 'In Conversation with...' events took place early in lockdown allowing participants to ask questions of architects, politicians and journalists around key issues impacting the WHS.
- 7.3 EWH has been awarded funding in March 2021 from National Lottery Heritage Fund (NLHF) to deliver a Community and Outreach and Resilience Project, to strengthen fundraising, delivering two community heritage projects, involving black and minority ethnic groups and the deaf community, and executing a city-wide programme of active consultation and engagement for the new World Heritage Site Management Plan.
- 7.4 At the start of lockdown ELGT's community project team developed a programme of online engagement sessions with their existing community groups through Zoom. Online physical activity sessions were also run through Facebook Live. A physical activity roadshow programme, which encourages people to be more active in their local area, was developed and delivered alongside other community groups who were delivering food to the most vulnerable.

- 7.5 Supporting these organisations will have a positive impact on the environment and people's understanding of, and engagement with, Edinburgh's built and natural heritage.

## **8. Background reading/external references**

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- 8.1 [ONTE WHS Management Plan 2017-22](#)
- 8.2 [ELGT Strategy 2019-24](#)
- 8.3 [Cockburn Association Doors Open Days 2020](#)
- 8.4 [Funding Third Sector Delivery Partners Edinburgh World Heritage and Edinburgh and Lothians Greenspace Trust](#)

## **9. Appendices**

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- 9.1 Appendix 1 - Edinburgh World Heritage Trust - Service Level Agreement Outcomes.
- 9.2 Appendix 2 - Edinburgh and Lothians Greenspace Trust - Service Level Agreement Outcomes

Goals and Objectives	Stakeholder	Service, activities and tactics	Assumptions	Roles and resources	Targets and outcomes	Community Benefits	2020/21 Achievements	2021/22 Planned Activities
1. Delivey of the WHS Management Plan	World Heritage Site Steering Group CEC HES UNESCO Residents Visitors	EWH will: - lead and support on the implementation of actions (see below) - prepare, attend and follow-up at WHS Steering Group and other relevant meetings	EWH will work with CEC and HES to locate funding for other actions. This may necessitate a joint mandate from CEC and HES to act on behalf of the partnership in creating funding opportunities and EWH welcomes the opportunity to discuss this further with all partners	The resourcing required to deliver this will include : • Director (0.05 FTE) • Head of External Relations (0.05 FTE)	• Implementation of actions( see below) • Implementation of actions from WHS Steering Group meetings	This objective helps to explain the special qualities and values of the WHS, advocates existing protective policies, influences day-to-day management issues, provides supporting information on managing the opportunities and threats facing the WHS for all of its communities and provides a framework for monitoring the condition of the built environment.	• EWH has attended quarterly Steering Group meetings with CEC and Historic Environment Scotland to monitor the progress in the management of the Site (action 37) • EWH has attended a number of Edinburgh Tourism Action Group (ETAG) meetings and inputted into the development of a new city-wide tourism strategy which will cover the period 2020 – 2030 (actions 31, 34) • Since March 2020, EWH has held twelve online events with c2,550 attending (actions 22, 27)	• Promote the EWH grants programme through social and traditional media • Deliver engagement events – likely to be eight to ten events in 2021-22, to be a combination of online and physical events depending on COVID-19 restrictions • Attend Edinburgh Tourism Action Group meetings and influence the delivery of the city-wide tourism strategy for 2020-2030 • Attend Steering Group meetings with CEC and Historic Environment Scotland to monitor the progress in the management of the Site • Work in partnership with CEC and HES to develop the new World Heritage Site Management Plan for 2022+ and in particular execute a city-wide programme of active consultation and engagement as part of our NLHF-funded Community Outreach and Resilience Project
2. Advice on Outstanding Universal Value (ONTE WHS Management Plan actions 6, 7, 14, 16, 19, 21, 28)	CEC HES Residents	EWH will provide advice to CEC Members and Officers in relation to Outstanding Universal Value, principally in relation to: • Planning applications (as set out in the Protocol for the Consideration of OUV in the Planning Process) • Public realm and streetscape, including on traffic reduction projects and pedestrianisation • Policy development and change	EWH will work with CEC and HES, in accordance with the Protocol for the Consideration of OUV in the Planning Process.  EWH requires CEC's continued active engagement and appropriate internal coordination.	The resourcing required to deliver this is: • Director (0.1 FTE) • World Heritage Site Project Manager (0.3 FTE)  Substantive work outwith these areas will be charged separately.	• Number of planning applications • Number of public realm and streetscape consultations • Policy development and change	This champions the importance of the Outstanding Universal Value to ensure that development takes account of this and preserves and enhances the OUV for the benefit of present and future generations.	• EWH has provided advice on 12 planning applications, input into pre-application discussions, and advice on OUV on 14 public realm schemes including City Centre Transformation, George Street and First New Town, Picardy Place, Sustainable Urban Drainage, Electric Vehicle Charging POints, Public Spaces Management Plan, Spaces for People. • From August 2020 the World Heritage Site Project Manager has been seconded to CEC one day a week to provide expert input into public realm and streetscape initiatives	• Provide advice on OUV on planning applications, public realm and streetscape initiatives • Second our World Heritage Site Project Manager to CEC for one day a week to provide expert input in relation to public realm and streetscape initiatives
3. Grants and Support (WHS Management Plan actions 2, 3)	CEC HES Residents of ONTE WHS	EWH will deliver the Conservation Funding Programme. EWH's key priorities for the 2018/21 HES funding period are: • Tenements • Shopfronts • The Twelve Closes programme  Criteria for applicants include areas of social deprivation.  EWH also expects to be involved in a number of World Heritage Site projects	Since CEC capital funding for this ceased in 2015, HES has provided 100% of the capital costs, as well as most (90%) of the operational costs.  EWH requires CEC's active engagement and appropriate internal coordination to support delivery.	The resourcing required to deliver this is (CEC funding will contribute 7% operational costs only): • Conservation Funding Programme Manager (0.2 FTE) • Grants Officer / World Heritage Site Projects Officer (0.1 FTE)	• Number of Tenements • Number of Shopfronts • Implementation of the Twelve Closes programme	There is benefit to the communities who own or occupy these buildings and there is wider benefit to the wider community in enjoying a quality built environment. All works are carried out using traditional building methods and materials in order to meet the best standards of conservation; there is a benefit to those working and training in traditional skills.	• Deliver the Conservation Funding Programme, prioritising tenements, shopfronts and the Twelve Closes programme including: - seven tenement projects involving a total of 57 owners since April 2019 - four conservation grants for shopfronts - seven other conservation grants including St Mary's Cathedral and West Registrar House - 15 grants for public realm projects, such as Old Calton Burial Ground, Greyfriars Kirkyard, Edinburgh Art Festival commission of public sculpture, Melville Monument, Carrubbers Close boundary wall repair, King's Own Scottish Borderers memorial at North Bridge	• Deliver the Conservation Funding Programme, prioritising tenements, shopfronts and the Twelve Closes programme

Goals and Objectives	Stakeholder	Service, activities and tactics	Assumptions	Roles and resources	Targets and outcomes	Community Benefits	2020/21 Achievements	2021/22 Planned Activities
4. Maintenance (WHS Management Plan action 1)	CEC HES Residents of ONTE WHS	As part of the Conservation Funding Programme, EWH will: • Provide support to owners and communities on maintenance issues • Provide educational events and materials • Deliver training events	EWH will continue to work with partners including: • Edinburgh ADAPTS • Community groups	The resourcing required to deliver this is (CEC funding will contribute 7% operational costs only): • Conservation Funding Programme Manager (0.2 FTE) • Grants Officer / World Heritage Site Projects Officer (0.1 FTE)		There is benefit to the local residents of the WHS who engage with the expert advice and guidance produced to support building maintenance.	<ul style="list-style-type: none"> <li>• Additional print run of 1,000 of EWH Guide to Building Maintenance in a Changing Climate (published August 2019 in partnership with Historic Environment Scotland and Edinburgh Adapts) <ul style="list-style-type: none"> <li>o Three major news outlets covered the GBMCC launch (BBC, The Herald, Edinburgh Reporter)</li> <li>o 757 page views of GBMCC on EWH website between launching in August 2019 and March 2020 – average time spent on the page is 4 minutes and 44 seconds</li> <li>o Three different websites host GBMCC (EWH, HES and Adaption Scotland)</li> </ul> </li> <li>• 181 queries from 156 individuals to EWH's maintenance advice service logged from July 2019 – March 2021</li> <li>• 25,309 Twitter users reached during Maintenance Week 2019 awareness-raising campaign and 44,602 Facebook / Twitter / Instagram reach during Maintenance Week 2020</li> <li>• 260 downloads of the Edinburgh Spyster story trail educational resource on maintenance during Book Week Scotland, November 2020.</li> </ul>	<ul style="list-style-type: none"> <li>• Provide support to owners and communities on maintenance issues, including educational / training events and materials</li> </ul>
5. Traditional Skills (WHS Management Plan action 22)	CEC HES Residents Visitors	EWH will promote and create opportunities to support traditional skills, supporting employability and the skills pipeline, as part of the Conservation Funding Programme and through events such as the Traditional Building Festival	EWH will work with partners including HES, CEC, the Traditional Building Forum and apprentices	The resourcing required to deliver this is covered by item 3	<ul style="list-style-type: none"> <li>• Number of traditional skills activities</li> <li>• Number of people engaged</li> <li>• Number of apprentices working on projects</li> </ul>	There is a benefit to the local residents and visitors to the WHS who engage with practical workshops and demonstrations of traditional skills through the Traditional Buildings Festival. There is a benefit to the community of traditional tradespeople employed to develop their own skills and those of apprentices in their craft.	<ul style="list-style-type: none"> <li>• 247 traditional tradespeople have been employed across Conservation Funding Programme funded tenement projects, this included stonemasons, slaters, leadworkers, plasterers and painters</li> <li>• 11 apprentices have worked on our grant-aided projects</li> <li>• Over 186 attended the Traditional Building Festival in August 2019, a joint initiative with the Traditional Building Forum and other partners</li> </ul>	<ul style="list-style-type: none"> <li>• Employ traditional tradespeople, including apprentices, across our Conservation Funding Programme funded tenement projects</li> <li>• Support the Traditional Building Festival in August 2021</li> </ul>
6. Energy efficiency (WHS Management Plan action 11)	CEC HES Residents	EWH will continue to with CEC to deliver Scotland's Energy Efficiency Programme (SEEP) at the Sir Basil Spence Canongate Housing Development.	EWH requires CEC's continued active engagement and appropriate internal coordination to support delivery.	The resourcing required to deliver this is covered by SEEP funding	<ul style="list-style-type: none"> <li>• Delivery of successful project</li> <li>• Engagement with owners and community</li> </ul>	The benefit here is to the immediate community that owns/occupies these buildings. The wider benefit will be felt across the city where lessons learned from these projects can be taken forward and adapted for other buildings.	<ul style="list-style-type: none"> <li>• The Sir Basil Spence Canongate Housing Development is expected to be completed in early 2021. Since the start of the project in December 2017, EWH has: <ul style="list-style-type: none"> <li>o Engaged with 51 owners and tenants, holding 22 meetings and 2 training events</li> <li>o Met with 18 other organisations and partners including CEC</li> <li>o Disseminated information at 28 separate events</li> <li>o Entered into contract with 56 individual companies including specialists in energy efficiency, concrete repairs and surveyors</li> <li>o 83 energy saving measures installed, saving 11,489kgCe (carbon emissions)</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Complete the delivery of the Sir Basil Spence Canongate Housing Development project (funded separately via Scottish Government)</li> <li>• Develop methodology to understand the impact of climate change on the historic built environment in order to inform mitigation and adaptation across the sector through the delivery of Climate Change Risk Assessment project and the Climate Vulnerability Index (led in partnership with EWH, HES, CEC and involving academic partners from University of Edinburgh and James Cook University, Brisbane)</li> </ul>

Goals and Objectives	Stakeholder	Service, activities and tactics	Assumptions	Roles and resources	Targets and outcomes	Community Benefits	2020/21 Achievements	2021/22 Planned Activities
Develop policies, strategies and projects for park, greenspace, biodiversity and landscape improvements in the city and the wider region. Landowners.	In partnership with CEC and other stakeholders, including Scottish Wildlife Trust, Nature Scot, University of Edinburgh, NHS Lothian, Scottish Forestry, Scottish Enterprise and other	Contribute to and partner in wider initiatives which help Edinburgh deliver its policies and commitments, including Edinburgh Biodiveristy Action Plan, Edinburgh Living Landscape, Central Scotland Green Network, Pentland Hills Regional Park and Sustainable Edinburgh 2020.	There is buy in from stakeholder organisations.	Chief Executive, Project Manager	Strategic development of green infrastructure. Source matching funding for greenspace improvements. Development of biodiversity and landscape improvement projects. Development and delivery of Tree Time as part of the Million Tree Cities Initiative.	Bringing added value to Local Authority projects through match funding. Sponsorship and funding for tree planting through Tree Time. Using local SME consultants to develop landscape designs and management plans.	Engaged in delivering the Thriving Greenspaces Initiative. Helped deliver on the EBAP & ELL actions which include creation of a Local Nature Reserve at Little France. Delivered engagement activities for the Greenspace Health & Strategic Framework with NHS estate at RIE and REH. Engaged with the PHRP including the production of a visitor management plan. Development of strategic projects with NatureScot including Greening the Pentland to Portobello Strategic route and cross boundary green connections to Shawfair. Worked with CEC and The Woodland Trust on the Million Tree City Initiative through Tree Time.	Help deliver the Thriving Greenspaces Initiative, the EBAP & ELL actions. Deliver on the Greenspace Health and Strategic Framework with NHS estate at RIE and REH including the first Greenflag award. Engage with the PHRP for the development of a funding bid for path improvements and woodland creation. Feasibility study for the River Almond. Development of strategic projects with NatureScot. Help to deliver on the Million Tree City Initiative through Tree Time.
Create more biodiverse and healthy quality environments to mitigate against climate change through green infrastructure.	In partnership with CEC and other local stakeholders.	Deliver a programme of greenspace improvements across Edinburgh to aid the Locality Improvement Plans.	Better quality greenspaces encourage more people to use them.	Project Manager	Deliver improvements to greenspace amenities. Develop and produce management plans and landscape designs. Delivery of biodiversity and landscape improvement projects. Develop and deliver WIAT projects.	Using local SME contractors to deliver greenspace projects. Using local suppliers for the seeds, plants and trees.	Creation of 6.8 hectares of wildflower meadow, 400m of hedge planting and 502 new trees at Little France Park. 20m of hedging at Clermiston park. Planted 1,760 trees at Huntershall Park and 3500 trees at Swanston. Planted 71 street and park trees as part of Tree Time. Delivered two new play parks in West Pilton Park and Oxfangs. Extended the community orchard in Campbell Park with 15 fruit trees.Planted five new trees at Cramond and 15 new trees at Castle View Primary School. Created a design of an Arboretum of 84 trees at Leith Links, with 5 trees having been planted in March 2021 and improved the pinetum at Cammo Estate Park with four new trees.	Greenspace improvements at Little France Park including an arboretum. Plant 70 street trees as part of Tree Time. Create two new play facilities in Figgate and Loganlea Parks.
Increase access to greenspaces through off road active travel routes that bring benefits in terms of reduced carbon emissions and greater rates of physical activity..	CEC Active Travel Team, cycling groups, Local communities	Develop and deliver new and improved active travel off road routes.	If there are more routes then more people will use them.	Project Manager	Increase the use of off road active travel routes through the creation and upgrading of active travel paths. Overcome some of the obstacles that people face which prevent them from choosing active ways of travelling within the city through improved navigation. information.	Using local SME consultants to develop designs for new active travel routes. Using local SME to design and print new maps. Using local SME providers to deliver the bike club sessions.	Production of design work at the BioQuarter/Little France Park. Production of designs for a strategic active travel route at Huntershall Park. Upgrading of 80m of active travel paths at Clermiston Park . Four new signs in stalled at Little France Park to encourage greater use.	Create and upgrade active travel paths at Huntershall Park and NCN water of Leith.
Champion the role that greenspaces and the natural environment play in delivering positive social, economic and environmental benefits through placemaking activities.	Local Community organisations, housing providers, and residents groups.	Deliver local initiatives including landscaping and gardening projects. Contribute to Local Development Plans.	There is access to vacant and derelict land to make improvements.	Project Team	Greater investment in neighbourhoods through community engagement. Prioritising places and neighbourhoods which offer significant benefits in terms of improving people's visual surroundings.	Deliver nature-based educational and outreach events in local parks and greenspaces. Using local specialist sessional workers to deliver outdoor activities.	Delivered 101 community development activities in Oxfangs, Dumbiedykes, South Edinburgh, West Pilton & Craigmillar involving over 1000 people. Produced landscape improvement plans for Conference Square , West Pilton Park and Coalie Park. Development of 2 community gardens	Deliver 100 community development activities in Oxfangs, Dumbiedykes, South Edinburgh, West Pilton and Craigmillar for over 1,000 people
Promote community safety and increase community cohesion through better maintained local greenspaces and woodlands.	Local communities, schools and community groups.	Run community events and activities with a focus on SIMD areas which include litter picks and outdoor learning.	Engaged local families and young people.	Community Project Officers	Reduction in anti-social incidents in local greenspaces. Deliver outdoor learning activities to encourage greater awareness and understanding of the value that the natural environment brings for the development of young people.	Outdoor learning sessions with schools across the city with a focus in areas of deprivation that help deliver the curriculum. Upskilling programme for excluded young people in areas of deprivation to help gain skills and to go onto further training or employment.	Delivered 105 community and online events for 911 local people in Craigmillar Castle Park, West Pilton Park, Westburn Woods, Redford Woods. Ran a 12 week upskilling programme for 12 young people who achieved the Saltire Award and delivered WIAT capital improvements in Craigmillar Castle Park.	Deliver over 80 community events for over 2100 local people in Craigmillar Castle Park, West Pilton Park, Westburn Woods. Run two 12 week upskilling programmes for 24 young people.
Foster healthy lifestyles where more people value their greenspaces through greater appreciation of nature and being outdoors.	Local communities including community councils.	Run engagement projects and events including nature walks, physical activity programmes and woodland activities.	Increasing the value attached to greenspaces results in them being better respected and looked after.	Community Project Officers	More people using greenspaces which improve their health and wellbeing. Deliver opportunities for visiting and experiencing the natural environment.	Delivering community engagement activities using local community venues for events.	Ran 210 physical activity sessions including nature walks in South Edinburgh with 1,517 attendees to help them be more active through increased use of their local greenspaces. Delivered 4 woodland activities to help improve the mental health of 14 participants.	Run over 400 community engagement and physical activity sessions including fitness sessions and nature walks for over 1,800 participants to help them stay engaged and active. Deliver 168 woodland and conservation activities to help improve the mental health of over 240 participants through the Thrive Programme.
Encourage greater community ownership of local open spaces through community engagement. Improving and developing local greenspaces, parks, woodlands and other outside spaces.	Local communities and volunteers.	Provide a wide range of opportunities to encourage ongoing maintenance and improvement through environmental enhancements and volunteering.	There is community buy in.	Community Project Officers	Supporting and empowering local communities to connect with nature by becoming actively involved in local greenspace projects. Improving access and enhancing green corridors through conservation activities.	Facilitating volunteering activities for small community groups. Supply voluntary staff support for the development of funding applications for community groups.	Supporting 2 Friends of parks groups to help improve local greenspaces through 7 conservation and environmental enhancement sessions with 12 volunteers. Planted over 5000 bulbs to help improve the local environment. Production of management plans for Little France Park in consultation with the local community.	Support 10 Friends of parks groups to help improve local greenspaces through conservation and environmental enhancement sessions with over 770 volunteers. Plant over 6,800 bulbs to help improve the local environment.

Goals and Objectives	Stakeholder	Service, activities and tactics	Assumptions	Roles and resources	Targets and outcomes	Community Benefits	2020/21 Achievements	2021/22 Planned Activities
Monitoring and evaluation methodology		Number of sessions and participant recorded on engagement spreadsheet Production of an activity timetable.	Questionnaires sent out after the programme has been completed.	Regular board meeting. Team meeting and compiling of reports by Project Team, Project Manager and Communications Manager	Production of annual project programme and impact report.	Using local SME to develop and produce reports.	Evaluation and promotion of activities through online surveys indicated that 95% of participants felt more connected to their local community and valued their local greenspaces.	Ongoing evaluation and promotion of activities through surveys to aim to get 95% of participants to feel more connected to their local community and value their local greenspaces.