



THE EDINBURGH PARTNERSHIP

THE EDINBURGH PARTNERSHIP BOARD

Tuesday 22 June 2021 – 1:00pm - Meeting held via Microsoft Teams

MINUTE

Board members present

Cllr Adam McVey	The City of Edinburgh Council
Cllr Cammy Day	The City of Edinburgh Council
Gavin Donoghue	The University of Edinburgh
Cllr Robert Aldridge	The City of Edinburgh Council
Cllr Susan Rae	The City of Edinburgh Council
Cllr Iain Whyte	The City of Edinburgh Council
Elaine Morrison	Scottish Enterprise
Stevie Kerr	Edinburgh Association of Community Councils
Angus McCann	Chair of the Edinburgh Integration Joint Board
Bridie Ashrowan	EVOG
Dave McCallum	Skills Development Scotland
Lorraine Simpson	Edinburgh Chamber of Commerce
Calum Campbell	NHS Lothian
Audrey Cumberland	Edinburgh College

Advisers present

Andrew Kerr	The City of Edinburgh Council
Ester Robertson	NHS Lothian

In attendance

Paula McLeay	The City of Edinburgh Council
Michele Mulvaney	The City of Edinburgh Council
Chris Adams	The City of Edinburgh Council
Tasha MacKenzie	The City of Edinburgh Council
Hayley Gibb	Ministry of Defence
Gillie Severin	The City of Edinburgh Council
Martin Higgins	NHS Lothian
Linda Fitzpatrick Irvine	NHS Lothian
Judith Proctor	The City of Edinburgh Council
Jan Stuart	The City of Edinburgh Council
Richard Thomas	Police Scotland
Nikki Conway	The City of Edinburgh Council
Keith Langley	Scottish Fire and Rescue

Rona Hunter Capital City Partnership

Apologies

Kenny Rodgers	Scottish Fire and Rescue
Hugo Clark	Ministry of Defence
Sean Scott	Police Scotland
Michael Chalmers	Scottish Government

1 Minutes

Decision

- 1) To reflect that the date of the next meeting would be Tuesday 22 June 2021 at 1pm not 23 March 2020 as written in the minutes presented.
- 2) To otherwise agree the minutes of 22 March 2021 as a correct record.

2 Appointment of Vice Chair

Following Ella Simpson's retiral, the Vice Chair position on the Edinburgh Partnership Board was vacant. A nomination was submitted for Bridie Ashrowan to be appointed as the Vice Chair.

Decision

To agree that Bridie Ashrowan was appointed as Vice- Chair of the Edinburgh Partnership Board.

3 Local Outcome Improvement Plan Development and Delivery Update

Chris Adams updated on the Local Outcome Improvement Plan (LOIP) development and delivery. The update focussed on the following matters:

- That in response to the *enough money to live off* focus of the Edinburgh Poverty Commission, there would be a review of advice services.
- That a report would be presented to the income maximisation group on Thursday 24 June 2021, to then return for consideration by the LOIP.
- To note that a further report would be presented to the Edinburgh Partnership Board in December 2021.
- To note that Bridie Ashrowan would be joining the LOIP delivery group.
- That the 1 in 5: Raising Awareness of Child Poverty in Edinburgh training had proved to be both successful and influential and that there was an expression

of interest by the University of Edinburgh to embed the 1 in 5 training within the University.

- That Poverty Commission Members and the Edinburgh Guarantee group were helpful contacts to source training providers For the University of Edinburgh and that Chris Adams would to share with Gavin Donoghue the work which had been undertaken in schools to inform how the 1 in 5 training could be rolled out to the university.
- To note that Richard Thomas would be taking on a secondment within Police Scotland and that Judith Stonebridge and Nick Croft would be taking on the role jointly as Co-Chairs of the LOIP.
- That a re-shaping of the relationship between Edinburgh Partnership partners and city residents was underway, working with networks of local people, through the Community Anchors who were acting as trusted community hubs which knew and understood communities.
- That a process of codesign with Edinburgh's community & voluntary sector, and people in communities was taking place to ensure that there was no wrong door, but multiple doors, for children and families or older people, different for each person, requiring local support.

Decision

- 1) That Chris Adams would to share with Gavin Donoghue the work which had been undertaken in schools to inform how the 1 in 5 training could be rolled out to University of Edinburgh.
- 2) To note the update.

4 LOIP Priority 3 - Good Place to Live

In response to the recommendations set out in Audit Scotland's Best Value Assurance Report (November 2020), the Board agreed in March to review Priority 3 of the Local Outcome Improvement Plan (LOIP) to focus on a public health led approach to place to help tackle poverty and reduce health inequalities. The proposed vision, approach and principles for the delivery of LOIP Priority 3: A good place to live, was presented. Several positive and innovative work programmes already existed across the city which were contributing to this agenda, most notably the Health and Social Care Partnership's Wellbeing Pact, the City of Edinburgh Council's 20 Minute Neighbourhood, the Community Empowerment agenda and the EVOC focus on community anchor organisations and wealth building. Edinburgh Partnership leadership was needed to ensure a collective understanding of how these work programmes functioned, identify barriers to avoid duplication or confusion, and prioritise actions that would contribute to the collective vision of reducing poverty and inequalities as a better place to live was created.

The discussion on this topic focussed on the following topics:

- To note that the Land Commission would be useful as a forum and to link this to social issues such as capital and mobility.
- That the Local Development Plan was impacted by housing supply.
- That in Wester Hailes, where regeneration was planned, there was ongoing reflection on whether the best use was being made of the land as part of the overall regeneration which was due to take place.
- To note that housing should be reflected in the Best Value Assurance Audit Improvement Plan and that the Property based Opportunities Board should be linked into the Best Value Assurance Audit Improvement Plan.
- That to illustrate the links being made concerning the Fettes site, there were discussions underway with Planning and maximising use of the site was being considered.
- That there was a reframing of the LOIP's work with the intention to augment and extend it

Decision

1. Edinburgh Partnership Board should endorse the proposed vision, principles and plans.
2. To develop a system wide detailed delivery plan with key measures by September 2021.
3. To ensure that the place-based opportunities board was integrated with the work underway by the LOIP in respect of Priority 3.
4. To agree that the need for housing to be reflected in the vision, principles and plans and for Partners to play their role in helping to achieve the vision.

5 Best Value Assurance Audit Improvement Plan

The Edinburgh Partnership Board agreed a paper at its meeting on 23 March 2021 which set out proposed improvement actions to strengthen community planning in the city in response to the findings from the Best Value Assurance Audit. Following this meeting, the actions were considered by the Edinburgh Partnership Working Group and an improvement plan produced and the plan to the Edinburgh Partnership Board was presented for approval.

The End Poverty Edinburgh Group was the group set up following the conclusion of the Poverty Commission's work, to continue the conversation of poverty in Edinburgh, comprising citizens with lived experience in Edinburgh, to ensure decision makers were aware of issues faced and in delivering poverty commission actions. It was supported by Poverty Alliance with funding from the Joseph Rowntree foundation. There was a funding gap of £27,000 this year to continue their

work to ensure the group could conclude work planned. There would be a further funding request submitted to the Edinburgh Partnership, with a funding ask spread across the members of the Edinburgh Partnership.

Steve Kerr of Edinburgh Association of Community Councils (EACC) had reflected on the statutory role of Community councils in view of planning and the EACC had established a steering group to engage with relevant Council officers, to allow for the development of a collaborative framework with the Council for this programme of work. The EACC had no funding or support mechanisms for community engagement and community empowerment however the EACC Was looking to achieve parity with other similar bodies. There would be a request forthcoming from EACC to the Edinburgh Partnership Board for funding.

Decision

- 1) To approve the improvement plan set out in Appendix 1 of the report (appendix I refers).
- 2) To note the initial progress in implementing the actions.
- 3) To agree that progress would be subject to regular reporting to the Board.
- 4) To note that a further paper requesting funding for the End Poverty Edinburgh group for short term and longer-term priorities would be forthcoming to the Partnership.
- 5) To note that there would be a funding request forthcoming from EACC.

6 Edinburgh Integration Joint Board Strategy Progress Update

Tony Duncan of the Edinburgh Joint Integration Board (EIJB) updated on the progress of the next strategic planning cycle. Over the next twelve months a transformation programme would evolve to become the strategic core programme to modernise the services in line with EIJB strategic priorities. The programme was disrupted by COVID-19 from March 2020 but restarted in August 2020. A transition plan to plot the next stage of transformation into the core programme would be produced by August 2021.

The EIJB was becoming more strategically connected with the community planning frameworks. The EACC and IJB had met a to discuss improving this relationship.

It was highlighted that there were key activities underway within the EIJB transformation:

1. Three conversations;
2. Home first -dealing with people in crisis- which was focussed on patients being supported at home for as long as possible;
3. Market Shaping – which was about commissioning and moving away from a culture of competition to collaboration;
4. Bed based review;
5. The Edinburgh Pact.

The key challenge was looking at transitioning work underway in the transformation programme into the future operations following the transitions.

Dr Linda Irvine Fitzpatrick discussed the Edinburgh Pact, which was about creating intersectoral partnership. The themes to this work were:

- Momentum
- Safe secure place
- Identity
- Narrative
- Power
- Mechanisms

In June 2020 a dialogue was commended with partners. City leaders were spoken to, there were 12 focus groups and a public survey generating 342 responses. Harder to reach groups were also engaged with.

Important themes emerging from the consultation were of shared purpose and relationships alongside the challenges of not slipping back into old methods of delivery prior to Covid-19.

The enactment phase of the Edinburgh Pact was the Wellbeing Pact, which was a concept which people could relate. To act early to build consistency and resilience, with focus on the role of family friends and communities. An important observation was that people viewed health care as a space they trusted. The spirit of mutuality and reciprocity underpinned the wellbeing pact.

A series of invites were part of the wellbeing pact. Firstly, a focus on Keeping Active, particularly due to the pandemic was a strand of activity. The invite to community partners was to play a role in providing this, irrespective of whether community partners were from the Public or Third Sector.

In view of sustaining the momentum, work had taken place with Data loch, a collaboration between the South East Scotland region's Local Authorities, NHS health boards and The University of Edinburgh that would help generate insights and innovation in health and social care.

Transference of funds and power were required to enable the mobilising community component of the pacts. This would involve community commissioning, to ensure people felt they had the tools and resources to enact change.

There had been ongoing dialogue events:

1. 27 January 2021 “Art of the Possible”
2. 24 March 2021 “Anchoring our Things”
3. 13 May 2021 “on our Way”

The feedback was that there would be a summer season across the city and the outputs of the conversation would be shared with the EIJB, Edinburgh Partnership and LOIP.

The Three Conversations approach was led by Nikki Conway. To succeed in making sustainable improvements and the three conversations approach supported culture change and built on core values and principles of people, prevention and collaboration.

Health and Social care had historically been besieged by assessment however the three conversations approach was person and strength based and relied upon collaboration with partners in the health sector and beyond. It was focussed on three conversations which were:

- 1) Listening and connecting.
- 2) Working intensively with people in crisis.
- 3) Building a good life.

There were locations where the Three Conversations approach was underway. The approach had meant that the response time was speedier, and more people were supported at the first conversation with informal or community resources. By conversation two most people were provided with help which meant that conversation three was not required. The feedback had been positive, and the next step was to roll out the three-conversation approach throughout the service to make it a business as usual approach rather than confined within the trial sites, to evidence the ongoing impact and measure staff opinion. The impact of the three conversations was being considered within the context of the budget available.

The Edinburgh Partnership requested that examples were shared where funds had been transferred to communities to build citizen empowerment, for community wealth building.

Decision

- 1) That the EIJB would share examples where funds has been transferred to communities to build citizen empowerment, for community wealth building.
- 2) To note the presentation.

7 Net Zero Presentation

Paula McLeay highlighted to Partners the Net Zero strategy which was being consulted upon with members of the public for the next twelve weeks. It was agreed that the LOIP delivery group explored this as a Community Planning Partnership.

The Council was working with communities from the bottom up to become net zero communities, and there was work required to understand approaches in more depth and to engage on the role of Community Councils in respect of net zero and also with academic partners.

To inform the future direction, there was an observation from the Partnership around building in future skills from the workforce required to support the Net Zero Strategy. It was noted that engagement with Higher and Further Education should take place to ensure that no opportunities were missed around research and development and to ensure workforce preparedness to support the Net Zero strategy.

There would be three layers of engagement: innovating, skills gap and regarding the landowners and thinking about this from a net zero perspective. It was noted that the Scottish Parliament were keen to engage concerning a sustainable heating plan for the immediate area surrounding the Scottish Parliament.

There were several national organisations with their headquarters in the city and plans were underway to bring these organisations into a concerted conversation as part of the implementation plan for the Council's ambitious net zero goals.

Decision

- 1) To agree that at the LOIP delivery group explored Net Zero as a Community Planning Partnership.
- 2) To agree that engagement would take place with Higher and Further Education around research, development and workforce preparedness to support the Net Zero strategy.
- 3) To note the presentation.

8 Date of Next Meeting and Dates for Meetings 2021/2022

Decision

To agree to host the Edinburgh Partnership on the following dates during 2021/22:

- Wednesday 15 December 2021 at 1pm
- Tuesday 15 March 2022 at 2pm
- Tuesday 28 June 2022 at 2pm

APPENDIX 1

Theme	Action	Leads	Milestones	Timescale	Measures of success	Issues to consider
Governance to deliver outcomes	Reviewing the LOIP priority – A good place to live - by June , to reflect a broader definition of health and wellbeing that supports the development and growth of healthy, sustainable communities across the city.	LOIP Delivery Group (Public Health NHS Lothian EIJ, Council leads)		EPB June 2021		
	Develop a partnership plan to deliver the 20-minute neighbourhood model with a focus on shared public, commercial and third sector services models and public service hubs.	Council and EVOC	Share strategic plan with partners for comment Agree design and delivery mechanisms and priority community locations	EPB June 2021	Evidence of partners taking into account 20MNM in own decisions	(e.g. UoE locating new IntoUniversity Centre in White House, Craigmillar – also interested to know more about any plans for Nicolson Street and Tollcross)
Ways of working and strengthening the role of the community and voluntary sector	Coordinate on the development of, and model for, operationalising community anchors (organisations and/or networks), and strengthening community networks cohesion through the co-production of a shared definition and associated tools and processes.	EVOC, IJB, EACC and Council	Developing the task force of partners Development of voluntary sector hub model Development of common definition, tools and processes Develop plan and outline for investment models	May/June action September EPB update		Edinburgh PACT coming to the EPB board meeting in June Need to bring together activity underway in different partner plans eg community mobilisation
	Continue to implement the improvement activity already agreed by the Partnership including developing a model of facilitation and support for community planning, performance and communications.	LOIP Delivery Group (Council Lead)	Delivery Plan in place Priority 2 well developed Priority 1 progressing review for advice services	Updates at EPB June		Resilience and fragility of partnership capacity across partners

	Promote and rally the support of Anchor Institutions and more broadly develop plans to collaborate on the delivery of the Community Wealth Building agenda.	Cec econ dev with Scottish Enterprise	Partnership thinking on community wealth building in a local context – Elin Williamson to facilitate a session on economic footprint of key strategic partners Identify joint value of partnership projects/ activities (case study of bioq, panmure st anns, and potentially Granton?) Identify resources from regional deal	End May Sept EPB agenda	Measure of new social businesses 5 principles of CWB expressly stated in joint plans between anchor institutions	Avoid risk of duplication and ensure tracking of wider complementary action
Community Empowerment	To strengthen and enhance the Community Empowerment plan in development and ensure it clearly outlines how community influence and involvement in community planning can be supported and increased.	Council EVOC and EACC	Development of draft Community Empowerment Plan Project plan for delivery and key milestones Reflect community work and the summer season of engagement	September / December EPB June – August		
	Strengthen the resourcing and capacity to support Neighbourhood Networks and the LCPPs through the establishment of new Community Empowerment teams by the City of Edinburgh Council; more council staff deployed at community level	Council (Community Empowerment Team)	Resumption of all neighbourhood network activity Increased support to neighbourhood networks/ LCPPs <ul style="list-style-type: none"> Council service review 	Begin engagement June	Attendance of partners at LCPPs Partners formally	Timelines and interim resourcing/support

			<ul style="list-style-type: none"> Establishment of the community empowerment team 		linking in new CEC community empowerment team to own 'community teams'	
	<p>Develop a framework for collaboration with the Edinburgh Association of Community Councils and the community councils, to ensure they can fulfil their statutory function in representing local communities and build a productive relationship with all community planning partners and the Council in particular.</p>	Council, EACC	<p>Council paper went to April Committee covering next steps</p> <p>EACC Steering Group members have met twice in anticipation of promised meeting with relevant CEC officers. Areas covered have been community engagement, community empowerment and advocacy/governance.</p> <p>EACC presentation document has been prepared for meeting with CEC officers.</p> <p>Joint engagement process will encompass two meetings prior to the EP Board meeting on 22 June.</p> <p>Develop framework to establish parity ('level</p>	EPB June 2021		Resourcing implications

			playing field' with EVOC			
	Develop future ways of working with the new End Poverty Edinburgh citizens group to ensure that the voices of people with experience of poverty continue to inform the way the Partnership plans and delivers services.	Council (LCPPs), End Poverty Edinburgh, EVOC	<p>Articulate new ways of working with End Poverty Edinburgh group</p> <p>Edinburgh Poverty Alliance appointing capacity to support group</p> <p>EVOC colocation of post</p> <p>Agree outcomes and meaningful plan of engagement on key activities above</p>		<p>Commitment and measurement of partners delivering recs of EPC</p> <p>Rep of EPE attending EPB, or a subgroup?</p>	Clarify timelines – new capacity etc