

Minute

Edinburgh Integration Joint Board

10.00am, Tuesday 17 August 2021

Held remotely by video conference

Present:

Board Members:

Councillor Ricky Henderson (Chair), Angus McCann (Vice-Chair), Sam Abushal (substituting for Ian McKay), Councillor Robert Aldridge, Bridie Ashrowan, Colin Beck, Carl Bickler, Heather Cameron, Councillor Phil Doggart, Christine Farquhar, Helen FitzGerald, Councillor George Gordon, Ruth Hendery (from item 2 onwards), Kirsten Hey, Martin Hill, Jackie Irvine, Grant Macrae, Jacqui Macrae, Allister McKillop, Moira Pringle, Peter Murray and Richard Williams.

Officers: Matthew Brass, Sarah Bryson, Nikki Conway, Tom Cowan, Tony Duncan, Rachel Gentleman, Beth Hall, Angela Ritchie and Hazel Stewart.

Apologies: Ian Mackay, Councillor Melanie Main, Judith Proctor and Emma Reynish.

1. Appointments to the Edinburgh Integration Joint Board and Committees

The Board was presented with a report informing members of changes in membership.

Decision

- 1) To note that the NHS Lothian Board had agreed to reappoint Richard Williams as a voting member of the Joint Board, with effect from 1 August 2021.
- 2) To note that the NHS Lothian Board had agreed to appoint Siddharthan Chandran as a voting member of the Joint Board, with effect from 1 August 2021.

- 3) To appoint Siddharthan Chandran as a voting member of the Strategic Planning Group and the Performance and Delivery Committee.
- 4) To appoint Emma Reynish as a non-voting member of the Joint Board and to the Performance and Delivery Committee.
- 5) To re-appoint Ian McKay and Jacqui Macrae as non-voting members of the Joint Board.

(Reference – Report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

2. Bed Based Care – Phase 1 Strategy

The Board agreed to hear three deputations from Unison, Edinburgh Trade Union Council and Unite.

2.1 – Deputation – Unison

The deputation made the following key points:

- Concerns were expressed regarding the public consultation and whether the IJB could undertake such activity.
- Concerns regarding the unknown outcome for staff – including not offering voluntary early retirement – were expressed. A full breakdown of staff destinations after care home closures was requested to be presented at the next Board meeting.

2.2 – Deputation – Edinburgh Trade Union Council

The deputation made the following key points:

- The deputation hoped to receive a full response to questions and points raised through their deputation at the June Board meeting in the report presented to the September meeting. Most significantly, they requested a breakdown of the lessons learnt from Covid-19 and how these would help inform the process of moving patients to different homes.
- Concerns were expressed over the lack of will to engage in public consultation, and requests were made to follow good practice consultation and include Trade Unions as well as the public and staff directly.
- The deputation asked the Board to consider the impact of making radical changes to the social care setting in Edinburgh at a time where the national social care system was under review.

2.3 – Deputation – Unite

The deputation made the following key points:

- Concerns were expressed regarding the lack of public consultation up to this point, with decisions being made without any form of engagement.

The lack of appetite for public consultation was noted to be of concern of Unite and the staff represented.

- The deputation requested that – although recognising Care at Home was the preferred option as we emerged from Covid-19 – that care home care remained an option to families.

2.4 Report by the Chief Officer, Edinburgh Integration Joint Board

The Board was presented with an update report on the progress of the bed based care (phase 1) activities. Specifically, the Board was updated on the points that were agreed to be addressed after the June Board meeting, which were to be undertaken before any final decision was made. These included; a final Integrated Impact Assessment (IIA), engagement with trade unions, consultation with key stakeholders, an investment plan for Care@Home services, and an update on workforce planning.

Decision

- 1) To note the progress made since the last meeting on 22 June in response to the amendment in relation to item 7.1 Bed Based care – Phase 1 Strategy, which includes the updates on:
 - The actions requested by the EIJB as set out in the amendment;
 - Data and modelling;
 - Potential public consultation requirements.
- 2) To commit to a public consultation exercise once the legal advice had been received.
- 3) To circulate legal advice specifically relating to the IJB undertaking public engagement once received.
- 4) To include Climate Change specialists in the IIA stakeholder groups.

(Reference – Report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

3. Minutes

The minute of the Edinburgh Integration Joint Board meeting held on 22 June 2021 was presented to the Board for approval as a correct record.

Decision

To approve the minute of the Edinburgh Integration Joint Board of 22 June 2021 as a correct record.

4. Rolling Actions Log

The rolling actions log updated to August 2021 was presented to the Board.

Decision

- 1) To agree to close the following actions:
 - Action 2 – Edinburgh Integration Joint Board Risk Register – Referral from the Audit and Assurance Committee.
 - Action 3 – Financial Update.
- 2) To note the remaining outstanding actions.

(Reference – Rolling Actions Log, submitted)

5. Royal Edinburgh Hospital – Initial Agreement for the Intellectual Disability and National Intellectual Disability Adolescent Inpatient Unit and the Initial Agreement for an Integrated Mental Health Rehabilitation and Low Secure Unit

The Board was asked to support an Initial Agreement (IA) for The National Intellectual Disability Unit (NIDAIPU) and an Integrated Mental Health Rehabilitation and Low Secure Unit prior to submission to the Scottish Government.

The Royal Edinburgh Hospital (REH) Modernisation Project was initially approved by the EIJB in May 2018 and the Strategic Planning Group supported an interim report in March 2020 which included a reduction in learning disability beds from 15 to 10.

Moving forward, the EHSCP would continue to support the REH Programme Board in the furtherment of the business case.

Decision

- 1) To note the reduction in LD bed numbers from 15 to 10.
- 2) To approve the IAs at appendices 1 and 2 to the report by the Service Director Strategic Planning.
- 3) To acknowledge the continued involvement of EHSCP officers in the development of the business case.
- 4) To circulate an updated Appendix 2 to Board members as soon as possible.
- 5) To circulate a briefing before the next meeting of the Board to address issues raised with the Initial Agreements.

(Reference – Report by the Head of Strategic Planning, EHSCP, submitted)

6. 2030 Climate Strategy

The Board heard a presentation on the draft 2030 Climate Strategy for Edinburgh from the Policy and Insight team of the City of Edinburgh Council. The slides provided members with an overview of the activity Council partners could get involved in to help contribute to the overall goal of achieving Net Zero by 2030, as well as several case studies where different Council partners had already contributed to these plans.

Decision

To note the presentation.

7. Financial Update

The financial performance of delegated services for the first three months of the year was presented to the Board. The report gave members an overview the financial position of both the Council and NHS Lothian as at June 2021, with the Council reported to have an overall overspend of £4.5m, and NHSL reported to have a £0.1m overspend. Members noted that efforts were ongoing to achieve financial balance.

Decision

- 1) To note the financial position for delegated services to 30 June 2021.
- 2) To note that additional funding would be recognised once the Scottish Government has considered the mobilisation plans submitted.
- 3) To note the ongoing tripartite discussions, led by the Chief Officer, to deliver financial balance.

(Reference – Report by the Chief Finance Officer, Edinburgh Integration Joint Board, submitted)

8. Financial Regulations – Referral from the Performance and Delivery Committee

Following consideration at the Performance and Delivery Committee Meeting in June 2021, the Financial Regulations were presented to the Board for adoption. The refreshed Regulations were more tailored to the needs of the EIJB and shifted from a more Council-based approach as adopted in previous years.

Decision

To adopt the Financial Regulations as laid out in the Appendix to the report.

(Reference – Performance and Delivery Committee of 9 June 2021, item 7; report by the Chair, Performance and Delivery Committee, submitted)

9. Annual Review of Standing Orders

The Board were presented the EIJB's Standing Orders for review. To be reviewed annually, the Board noted the Standing Orders remained fit for purpose and allowed sufficient flexibility for both physical and virtual meetings.

Decision

- 1) To note that the Standing Orders of the Integration Joint Board remained fit for purpose and to agree that no changes require to be made.
- 2) To note that the next annual review of the Standing Orders would be presented to the IJB in August 2022.

(Reference – Report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

10. Committee Updates

A report was presented which provided an update on the work of the IJB committees which had met since the last Board meeting. In addition to the summary report, draft minutes of the Audit and Assurance Committee, Clinical and Care Governance Committee, Performance and Delivery Committee and the Futures Committee were submitted for noting.

Decision

To note the update and the draft minutes of the IJB Committees.

11. Mobile Workforce Solution for Homecare and Reablement

The Board resolved that the public be excluded from the meeting during consideration of the item of business on grounds that it involved the disclosure of exempt information as defined under Standing Order 5.9.

The Board were asked to approve the mobile workforce solution for homecare and reablement. The solution of using Totalmobile would support service redesign, increase efficiency and act as a catalyst to improve system wide performance.

Decision

- 1) To approve the business case which identified Totalmobile as the recommended solution to supersede the legacy system Webroster.
- 2) To approve the accompanying CR218 (Option 2) Microsoft Licencing for frontline workers.
- 3) To note that key performance measures were identified but more work was required to gather baseline data and develop a detailed evaluation framework.
- 4) To instruct the Chief Officer to work with colleagues in the City of Edinburgh Council to secure the required capital funding.
- 5) To issue the direction to City of Edinburgh Council attached at Appendix 1 to the report by the Chief Officer.

(Reference – Report by the Chief Officer, Edinburgh Integration Joint Board, submitted)