



Minute

IJB Strategic Planning Group

10.00am, Wednesday 18 August 2021

Virtual Meeting – Via Microsoft Teams

Present: Angus McCann (Chair), Ricky Henderson (Vice-Chair), Councillor Robert Aldridge, Bridie Ashrowan, Colin Beck, Philip Brown, Christine Farquhar, Stephanie-Anne Harris, Nigel Henderson, Linda Irvine-Fitzpatrick, Rene Rigby Judith Stonebridge and Hazel Young.

In attendance: Matthew Brass, Jessica Brown, Sarah Bryson, Tony Duncan, Linda IrvineFitzpatrick, Susan McMillan, Katie McWilliam, Moira Pringle, Donna Rodger.

Apologies: Allister McKillop

1. Minutes

Decision

- 1) To approve the minute of the Edinburgh Integration Board Strategic Planning Group of 12 May 2021 as a correct record.

2. Rolling Actions Log

The Rolling Actions Log for March 2021 was presented to Committee.

Decision

- To agree to close action 2 – Strategy Progress Update
- To note the remaining outstanding action.

(Reference – Rolling Actions Log, submitted.)

3. Annual Cycle of Business

The annual cycle of business was presented to Committee.

Decision

To note the annual cycle of business.

(Reference – Annual Cycle of Business, submitted.)

4. Membership Proposal

Views were sought on the proposal of including a representative of the Edinburgh Association of Community Councils (EACC) in the membership of the Strategic Planning Group.

Members noted that a change to the Terms or Reference would be needed to support this proposal and it would need to be referred to the EIJB.

Decision

- 1) The SPG agreed to the proposal to invite an EACC representative to join the SPG as a member with immediate effect.
- 2) To refer the proposal to the EIJB for formal ratification.

(Reference – Report by the Service Director, Strategic Planning, EHSCP, submitted)

5. Terms of Reference

The Group's Terms of Reference (TORs) were submitted to be reviewed in line with the obligation to review these on an annual basis. The current TORs were submitted, and opinions were sought on how these could be amended and improved moving forward. Members made the following comments:

- To list the current membership as an appendix.
- To include the EACC membership if approved at the EIJB.
- To revise the description of the representation groups listed at 4.4.
- To consider changing the word 'oversee' in 2.1(a) – 'direct, guide, sign-off' may be better alternatives.

Members were content for the comments to be incorporated into the TORs with no follow-up report required.

Decision

To incorporate member's comments into the TORs and refer this to the EIJB for formal ratification.

(Reference – EIJB Strategic Planning Group (Committee) Terms of Reference, submitted)

6. Annual Assurance Statement

The Annual Assurance Statement for the SPG was presented to members for their approval before it's submission to the Audit and Assurance Committee.

Decision

To approve the Annual Assurance Statement subject to the removal of 'INPUT FROM CHAIR' throughout the document.

(Reference – Annual Assurance Statement, submitted)

7. Joint Strategic Needs Assessment Update

The SPG were presented with an update on the Joint Strategic Needs Assessment (JSNA) and a topic paper on population health and inequalities for strategic consideration. The topic paper was to be used to inform the Strategic Plan, and members welcomed that subsequent reports of the JSNA at the SPG would come in the form of topic papers, including regular updates and data on key issues, commissioning or strategies underway in the Partnership.

A range of questions arose from the consideration of the topic paper. Members firstly noted the potential gaps in the papers, with areas such as homelessness and housing not included. Officers noted that these areas could be included in future iterations of the topic paper, but for this one, certain areas needed to be prioritised for consideration.

Members also questioned why there was such a large differential between the wealthy/poor life expectancy when compared to surrounding areas. Officers explained that – although difficult to pinpoint exact reasoning – the difference between wealthy/poor throughout Edinburgh was stark, with the example of children and the large number attending private schools as well as a large number in poverty cited.

Despite concerns being addressed and constructive debate ensuing, members expressed the desire to translate the rhetoric into action, and not have a follow up report in the future on the same topic with more concerning data. Officer's noted their desire to combat the issues, with the topic paper linking into the Strategic Plan, meaning the outcomes will form part of the overall performance of the Partnership. Furthermore, officers signalled the intent for strategic decisions to shift practice, to aid this, members questioned if holding the paper in a public domain to help engage with the Third Sector, Volunteers and Communities could aid this.

Decision

- 1) To approve the additional topic paper on population health and inequalities for publication.
- 2) To note the plan for a dynamic, ongoing programme of needs assessment.
- 3) To endorse the proposed topic papers for the remainder of 2021/22: mental health and carers.

(Reference – Report by the Service Director, Strategic Planning, EHSCP, submitted).

8. Draft Strategic Plan

The SPG were presented with the first draft of the Strategic Plan for the next 3-year cycle. Members were asked to contribute to the Plan by expressing views on four different sections of the Plan; Strategic Objectives and links to national outcomes, intent, timeframes/time horizons and priority areas. The contributions of members are laid out under each heading below.

Strategic Objectives

- Objectives need to be ambitious but also realistic and should include at this stage the potential barriers that could challenge them, for example, resource, funding and contractual factors.
- Consider strengthening the wording of the Objectives – like in Objective 2 – to avoid differing interpretations of each.

Intent

- Include a more community focus, rather than focusing the intent on individuals.
- Attempt to create a culture through the intent that can relate to all levels of the organisation, giving all a sense of contribution.
- Manage public protection (risks, human rights) through the intent of the Plan.
- In future drafts of the Plan, make the intent section a standalone area in order to magnify the importance.

Timeframes/Time Horizons

- Include more information on what is going to be done in the future and less on the projects that have already taken shape.
- Focus on 'generational' – especially in relation to health inequalities.
- Develop locality improvement plans that can aid the delivery of shorter time-scaled local projects.

Priority Areas

- Consider the balance of in-house and external social care provision as well as strengthening care in the community.
- Risk management.
- Enablers – community, housing etc.
- Training of GPs – have more GPs becoming specialists in specific areas, not ‘general specialists’.

Decision

To note the update on the Draft Strategic Plan.

(Reference – Report by the Service Director, Strategic Planning, EHSCP, submitted)

9. Situational Update on Climate Change

A presentation on Climate Change and the current status of plans to achieve the Net Zero 2030 Plan was presented to the Group. Members noted the update and noted the ways in which the EIJB could be incorporated.

SPG members were asked to consider whether the EIJB should be a signatory of the Edinburgh Climate Change Compact, however, as a body without significant staff resource, members agreed not to become a signatory and noted this would not affect the already planned actions.

Members also noted that both NHS Lothian and the City of Edinburgh Council should not be directed by the EIJB in their plans to contribute to the Net Zero targets.

Decision

- 1) To note the update on Climate Change.
- 2) To agree to not becoming a signatory of the Edinburgh Climate Change Charter nor direct NHSL or CEC in their plans.

10. Date of Next Meeting

To note that the next Strategic Planning Group meeting would be held at 10.00am on Wednesday 27 October 2021.