

Regional Prosperity Framework – Implementation Planning and Resources
Elected Member Oversight Committee Meeting 19 November 2021
10am-12 noon
Microsoft Teams Meeting

Introduction

This paper provides an update on the Regional Prosperity Framework (RPF) implementation planning.

Recommendations

1. Note the content of the update paper; and
2. Note the draft programme delivery timeline and potential risk to June deadline due to local authority elections in May 2022.

Background

The [Regional Prosperity Framework](#) (RPF) was approved at the 3 September Joint Committee meeting. The RPF will be used as a basis to guide and integrate public, private and third sector decisions, actions, collaborations, strategies, policies and investments across areas such as sustainability, climate change, energy, transport, planning, housing, infrastructure, education, digital, services, equalities, well-being, economic development, procurement and delivery.

The ambitious 20-year economic framework has a vision to become the data capital of Europe. We will ensure the social and economic benefits of this capability extend to all. All sections of the community will have the opportunity to develop the key skills that will help to end inequalities in our society. We will protect our environment and make best use of our extraordinary built and natural assets, ensuring that the Edinburgh and South East Scotland City Region delivers a just transition to a net zero economy. Our institutions, ancient and modern, will deliver positive outcomes that enhance our local, national, and international reputation.

Main

The future regional economy will be shaped by nine major regional opportunities ‘Big Moves’ to drive the delivery of the RPF. The RPF Big Moves are integral to delivering the vision and ambition of the 20-year RPF. Individual implementation plans are required for each of the moves. The Big Moves make up the most significant part of the RPF and therefore will require the biggest resource commitment from partners to develop. The Big Moves are summarised in appendix 1.

Implementation plans are to be developed for each of the Big Moves. Each Big Move should reflect what activities can be delivered over the short (years 1-3), medium (years 4-6), and longer (years 7-10) term horizons and what actions/interventions/resource are required.

Resources to progress implementation plans

The positions and partners required to support the delivery of each of the big moves is outlined in the tables below. Where possible, lead organisations and officers have been named. It will be up to the Lead Officers and stakeholders to determine the detail required for each of the individual implementation plans.

Big Move 1. Data Capital of Europe	
Director Group	John Scott
Lead Organisation	University of Edinburgh
Lead Officer	Ritchie Somerville / Laura Woods-Dunlop
Liaison Officer	DDI Programme Delivery Board
Other Partners	Scottish Enterprise

Big Move 2. Re-thinking Our Place - Bring together grouping to respond to the draft NPF4 when published, determine next steps and requirement for RSS or regional placemaking policy aspiration. Community, Business and Enterprise to also be considered.	
Director Group	Craig McCorriston
Lead Organisation	West Lothian Council/PMO
Lead Officer	West Lothian Council/PMO
Liaison Officer	David Baxter
Other Partners	SEStran, ADS, SFT and Regional housing partners/board and planners

Big Move 3. Sustainable Transport	
Director Group	Derek Oliver
Lead Organisation	SEStran
Lead Officer	SEStran Jim Grieve/Anna Herriman
Liaison Officer	Ewan Doyle
Other Partners	RTWG and TAB

Big Move 4 - Regenerating the Forth - Part 1 Green Port/Free Port Bid; Part 2 Forth Regeneration Programme – including Edinburgh’s Waterfront and Cockenzie/Blindwells	
Director Group	Keith Winter – Part 1; Douglas Proudfoot – Part 2
Lead Organisation	Fife Council, East Lothian Council, City of Edinburgh Council and Forth Ports
Lead Officer	Pamela Stevenson Part 1; Sat Patel and Andy Stewart for Part 2
Liaison Officer	Part 1: FC happy to carry and can update group as appropriate Part2: Douglas to determine.
Other Partners	City of Edinburgh Council, East Lothian Council, Falkirk Council, West Lothian Council, University of Edinburgh, Scottish Enterprise, East Lothian Council and Nature Scot - Forth Manager, SEPA

Big Move 5. Sustainable Tourism & Culture – initial roundtable discussion Regional tourism strategy and partnership	
Director Group	Paul Lawrence
Lead Organisation	Visit Scotland and City of Edinburgh Council
Lead Officer	Paula Ward, Caroline Warburton (check), Elin Williamson CEC
Liaison Officer	TBC
Other Partners	ETAG, 6 LAs lead tourism officers, Scottish Enterprise, TourismTech Cluster @ University of Edinburgh

Big Move 6 - Supporting Enterprise – initial roundtable discussion on current environment for enterprise support – where we are now, what do we want in the future and how to we get there	
Director Group	Keith Winter and Mark McMullen
Lead Organisation	Fife, CEC and Scottish Enterprise
Lead Officer	TBC
Liaison Officer	Lawrence Wyper
Other Partners	Regional Enterprise Council

Big Move 7 - Aligning Skills – initial roundtable discussion on how system is currently working, what do we want in the future and how to we get there	
Director Group	Keith Winter
Lead Organisation	Integrated Regional Employability & Skills and Skills Development Scotland
Lead Officer	Adam Dunkerley and Phil Ford
Liaison Officer	TBC
Other Partners	Angela Cox, Simon Earp, FE/HE, Scottish Funding Council, University of Edinburgh

Big Move 8 - Re-Inventing Healthcare – engagement between University of Edinburgh, NHS and Health and Social Care - what does the future look like and what is the right forum to bring stakeholders together (Ritchie S to come back with initial thoughts)	
Director Group	Paul Lawrence
Lead Organisation	TBC
Lead Officer	TBC
Liaison Officer	TBC
Other Partners	NHS, Scottish Enterprise, Health and Social Care Partnerships, University of Edinburgh and Health Boards

Big Move 9 - Anchor Institutions – scoping required, community wealth building what does this mean for institutions and policy making	
Director Group	Jenny Craig
Lead Organisation	Scottish Borders Council
Lead Officer	New SBC Chief Officer of Economic Development
Liaison Officer	Michael Cook
Other Partners	Scottish Government and Scottish Enterprise

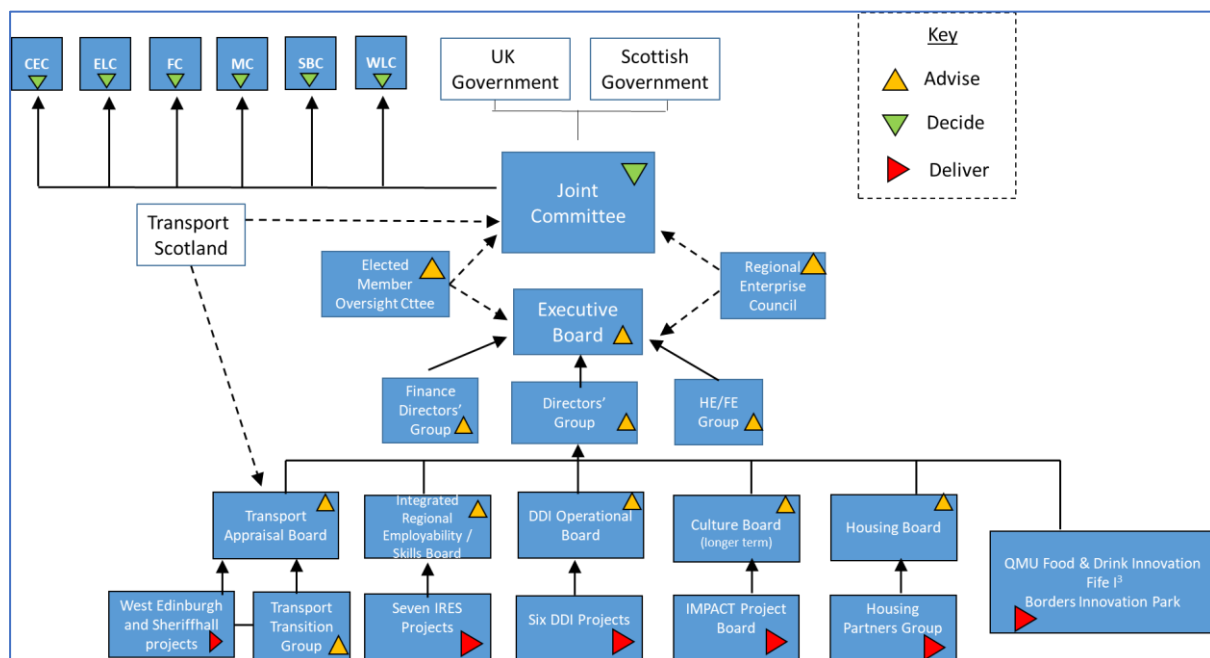
Roles and responsibilities

A summary of key roles and responsibilities is provided in the table below.

Name	Role and Responsibilities
Director	Chair meetings/workshops. Steer and provide advice to lead officers
Lead Organisation	Assure resource and capacity is in place to deliver Big Move Implementation Plan.
Lead Officer	Undertake day to day work and manage the Big Move Implementation Plan. Provide progress updates to PMO.
Liaison/Support Officer	Provide support to lead officer and link back to the weekly RPF coordination group.
Other Partners	Key partners to be determined by Director and Lead Officer. Key partners will input and help to shape each Big Move Implementation Plan.
Weekly Coordination Group	Overall activity drawn together. Provide input, updates and monitor activity across each of the Big Moves. Representation drawn from across regional partnership.
Senior Responsible Officer	Paul Lawrence will continue to be SRO and the Directors group will continue to be regularly consulted.
PMO	Chair weekly RPF coordination meetings. Assist with coordination of meetings and workshops across each Big Moves. Strategic alignment across all Big Moves.
Deloitte	Undertake a lead role working with the City Region Deal partners to develop implementation plans for each of the Big Moves and help to ensure consistency of approach through developing reporting templates with PMO and Laura.
University of Edinburgh DDI PMO	UoE are providing resource to facilitate input into each of the Big Moves, as required 3 x Moves – Ritchie Somerville 3 x Moves – John Scott 3 x Moves – Gemma Cassels Laura Woods-Dunlop is coordinating this input and working with PMO and Phil on overall Plan and approach to delivery.

Governance

Alignment and input can be sought from the thematic groups and boards as appropriate. The Transport Appraisal Board has a clear role to play with Big Move 3 – Sustainable Transport; IRES with the Big Move 7 – Aligning Sills; DDI Operational Board with Big Move 1 – Data Capital of Europe and Housing Board potentially with aspects of Big Move 2 – Rethinking Our Place. These grouping already meet regularly with representation from across regional and national partners. Therefore, each group/board should be engaged to determine strategic fit and input into the first meeting/workshops for each of the Big Moves. The image below outlines the latest City Region Deal Governance arrangements. The Directors Group will remain the key group to provide advice and direction on RPF work. The Elected Member Oversight Committee will continue to be regularly consulted as progress is made on each of the RPF implementation plans, with the Joint Committee as the ultimate decision making committee.



Sustainable Economy Task and Finish Groups

There are also established working groups developing Strategic and Outline Business Cases on:

- Regional Supply Chains
- Regional Energy Management Systems
- Regional Climate Risk Assessment

The officers and partners working on these three areas should be engaged if appropriate. There are synergies with Big Move 9 Anchor institutions and the work on Regional Supply Chains and work on Energy Management Systems and Climate Risk will likely have implications for Big Move 2 - Rethinking our Place and Big Move 4 – Regenerating the Forth.

Timeline

A programme timeline with indicative milestones is provided below:

RPF Implementation Plan Programme Timeline		2021					2022					
		N	D	J	F	M	A	M	J	J	A	S
Joint Committee					4 Update			Local Authority Elections	24 approval			
Elected Member Oversight Committee	19		tbc		tbc				17			
Regional Enterprise Council		10										
Directors	4	2	6	3	3	7						
Executive Board	18	16	20	17	24	28						
Council and partner ratification									tbc	tbc	tbc	tbc
Big Move 1	First meeting or workshop in 2021							Final Draft Delivery Plan				
Big Move 2												
Big Move 3												
Big Move 4												
Big Move 5												
Big Move 6												
Big Move 7												
Big Move 8												
Big Move 9												

A timeline of June 2022 has been proposed to develop draft Big Move Implementation plans and the overarching Action Plan. However, local elections in May could require this work to extend to September 2022.

Next Steps

EMOC members are asked to discuss this paper and consider its recommendations.

Appendix 1 – The RPF Nine Big Moves – Summary Table

OUR BIG MOVES	<p>Data Capital of Europe</p> <ul style="list-style-type: none"> • <i>Agri-tech and Healthcare</i> • <i>Fintech</i> • <i>DDI across key sectors</i> • <i>Usage of Infrastructure</i> 	<p>Re-thinking Our Place</p> <ul style="list-style-type: none"> • <i>Sustainable approaches</i> • <i>Society & business</i> • <i>Regenerating High Streets</i> • <i>Regional Spatial Strategy</i> 	<p>Sustainable Transport</p> <ul style="list-style-type: none"> • <i>Rail network</i> • <i>Waverly transformation</i> • <i>Regional Mass Transit</i> • <i>Active travel</i>
	<p>Regenerating the Forth</p> <ul style="list-style-type: none"> • <i>Forth Ports Freeport/ Greenport programme</i> • <i>Regeneration of Edinburgh Waterfront</i> • <i>Cockenzie Regeneration and Blindwells</i> 	<p>Sustainable Tourism & Culture</p> <ul style="list-style-type: none"> • <i>Regional tourism network</i> • <i>Fair working principles</i> • <i>Edinburgh Festivals</i> 	<p>Supporting Enterprise</p> <ul style="list-style-type: none"> • <i>Innovation ecosystems</i> • <i>Support for young people</i> • <i>Wellbeing at heart of recovery</i>
	<p>Aligning Skills</p> <ul style="list-style-type: none"> • <i>Future skills</i> • <i>Digital skills</i> • <i>Addressing shortages</i> • <i>Employer skills</i> 	<p>Re-Inventing Healthcare</p> <ul style="list-style-type: none"> • <i>Usher Institute</i> • <i>Advanced Care Research Centre</i> • <i>BioQuarter</i> • <i>Strong regional partners</i> 	<p>Anchor Institutions</p> <ul style="list-style-type: none"> • <i>High local impacts</i> • <i>Sustainable employment</i> • <i>Reputational pull</i>
ENABLER	INFRASTRUCTURE		
	PEOPLE AND ORGANISATIONS		