



THE EDINBURGH PARTNERSHIP

Edinburgh Partnership Development Programme

1. Executive Summary

- 1.1 This report provides an update to the Board on work to deliver the previously agreed development programme which was as a result of the review of the Partnership's operational and governance arrangements in 2019. Summary details of the various activities are provided which have been updated to reflect current circumstances and impact of the pandemic.

2. Recommendations

- 2.1 The Board is recommended to:
- i. agree the areas of development activity and progress as set out in this report;
 - ii. note that further work is needed on potential resource requirements to deliver the workstreams, with this forming part of the report proposed to be considered by the Board in June 2022 as presented elsewhere on the agenda.

3. Main Report

- 3.1 The work programme for the Edinburgh Partnership was agreed in March 2019 to address the outcomes from the review of the operational and governance arrangements. Whilst work began pre pandemic it was largely put on hold due to partner capacity and service pressures.
- 3.2 The purpose of the programme is to provide, through multi-agency working, facilitation and support for the Partnership to ensure its effective operation and continued development, including helping to shape this in response to changes in local or national circumstances.
- 3.3 Alongside the LOIP Delivery Group, which is responsible for co-ordinated partner activity to deliver the LOIP workstreams, the Community Planning Support Team has been re-established. This follows a decision by the Board in December 2021 and provides additional partner resource to ensure the effective operation and development of community planning in the city. The Team comprises officers from the City of Edinburgh Council, Police Scotland, Scottish Fire and Rescue Service, NHS Lothian and Edinburgh Voluntary Organisations' Council.
- 3.4 As a first step, the Team has carried out a review of the existing work programme. In doing this they considered the opportunities and challenges

presented by the pandemic, partners recovery planning, Poverty Commission findings and resource capacity. Specific consideration was given to whether an activity included in the existing programme was still relevant or needed to be reshaped, what activity was no longer needed and the rationale for this, and what new activity was required with particular reference to the strategic actions identified in the Poverty Plan remitted to the Edinburgh Partnership. The resultant work programme is summarised below.

- 3.4.1 Board Operating Model – reintroduction of elements of the agreed model such as use of an action tracking log and improved involvement of Board members in agenda setting.
- 3.4.2 Induction for EP Board Members – production of an induction pack which will be issued to partners for agreement.
- 3.4.3 Governance Framework – to be updated to reflect the recent inclusion of the City Infrastructure Improvement Board and sub-group delivery arrangements for the Local Outcome Improvement Plan (LOIP). Refresh of members post-election across the structures including community, voluntary sector and partner representation. Activity to strengthen the linkages and Board oversight of activity with the strategic partnerships. Development of the neighbourhood networks which will be supported by the Council’s new Empowerment Team.
- 3.4.4 Third Sector Interface – to review current arrangements for collaboration and resourcing with a view to developing a new model of support and involvement that recognises the role the voluntary sector has in achieving the aspirations of the Edinburgh Partnership and in increasing community empowerment.
- 3.4.5 Community Empowerment Strategy – to develop a strategy and action plan. Whilst some initial work was progressed pre-pandemic, a full programme of engagement has now been developed by a multi-agency team established for that purpose. The team will take forward a phased programme of engagement to inform the development recognising the required input of a wide range of stakeholders at operational, strategic and political levels. In this context, account is taken of the local government election, to maximise the participation of elected members given their significant role in supporting community empowerment in the city. Several change themes will be explored including culture and practice, leadership, infrastructure support and empowered decision making.
- 3.4.6 The work will be carried out in two phases over the period March to October 2022, with any proposals being subject to consideration by individual partners in addition to the Edinburgh Partnership Board at its meetings in June and December 2022. The extended development period



recognises the significance of the work stream and the need to ensure it provides a collaborative and sustainable plan of action for the Partnership.

- 3.4.7 Communications Strategy – the Board agreed the communications approach in September 2020 recognising at that time that further work was required beyond immediate improvements, such as the creation of the website, to develop a broader approach that recognised the need to:
- Encourage/inform community/citizens of the Partnership and ways it can support them
 - Support the delivery of the Partnership’s plans
 - Broaden the reach
 - Increase visibility
 - Demonstrate and promote the Partnership’s achievements and impact
 - Support cultural change

The next steps for the strategy development are to review the progress and identify any changes that may need to be made in response to the pandemic.

- 3.4.8 Performance – a review is in progress to ensure activity in the agreed framework is fully established including finalisation of the business case model and implementation of the exception reporting process. Work on developing refreshed KPIs for the LOIP has been completed and is reported elsewhere on the agenda.
- 3.4.9 Edinburgh Partnership Resources – activity to develop a resource plan for the Partnership is covered elsewhere on the agenda.
- 3.4.10 Local Outcome Improvement Plan – revised plan produced and presented elsewhere on the agenda for agreement. Delivery plan requires to be revised based on feedback from the Board with this work being reported at future meetings.
- 3.4.11 Locality Improvement Plans – the current plans run to 2022 and as such work is required to design the engagement programme to inform the development of new plans. Given the plans have recently been subject to a refresh it is proposed to initiate this work in 2022 for completion in the following financial year.
- 3.4.12 Risk Register – delivery of a risk workshop to inform the development of a risk register for the Partnership.

- 3.5 With the publication of the Poverty Commission findings several requests were made of the Edinburgh Partnership. Whilst the majority have been incorporated in the LOIP under one of the three priorities (enough money to live on; access to work, learning and training; a good place to live), there are a few strategic



actions. These cover the development of an approach to considering the impact of budget decisions by individual organisations to people in poverty: development of a new End Poverty Edinburgh Innovation Fund; and provision of support for community-based businesses. Whilst progress on these will be reported through the LOIP, the delivery will be led by members of the CPST.

- 3.6 Progress on the development and delivery of the various work streams will be reported to the Board at future meetings.

4. Contact

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