



THE EDINBURGH PARTNERSHIP

Development of an Edinburgh Partnership Transformation and Improvement Programme

1. Executive Summary

- 1.1 At the September Board, we agreed to look afresh at the role of Community Planning in Edinburgh. While there's pockets of brilliance across the city, we're not yet at a stage where the Edinburgh Partnership is fully maximising the relationships between public sector agencies and the voluntary and community sector to address poverty and inequality and the climate and nature emergency.
- 1.2 This paper updates on the first session which was held on 27 November. We used the service design model to design the session.

2. Recommendations

- 2.1 The Board is recommended to note the progress made and that a further workshop is planned for January.

3. Background

- 3.1 The Edinburgh Partnership Board agreed in September 2023 to smaller workshops which would look at how we can strengthen partnership working.
- 3.2 This work was designed to build on previous work but also looks to future demands. This includes likely expectations for community planning identified in the Verity Agreement and Scottish Parliamentary review of the implementation of Part 2 of the Community Empowerment (Scotland) Act 2015.

4. Main Report

- 4.1 The workshop was held on 27 November and facilitated by Gillie Severin (CEC). There were representatives from City of Edinburgh Council, Police Scotland, NHS Lothian, Edinburgh Integration Joint Board, Edinburgh Voluntary Organisations Council, Volunteer Edinburgh and the Regenerative Futures Fund. The agenda is at Appendix 1.
- 4.2 We used the service design double diamond to frame the workshop and stop us jumping to solutions. The workshop focused on the 'discover' stage meaning we focused on peoples and organisational experiences of partnership working. The tone of the conversation was open and honest discussion about what partnership working meant in practice.
- 4.3 Some initial themes were identified:
 - 4.3.1 Governance – decision-making, distribution of power, accountability, trust

- 4.3.2 Communications – creating a narrative, sharing practice, linkages across the community planning landscape, transparency
 - 4.3.3 Place – building on the local eco-system of collaborative service design and delivery, achieving a better synergy from local to strategic levels, community wealth building
 - 4.3.4 Resourcing – efficient and effective use of public, community and business assets - built, natural, human and financial - to reduce duplication and maximise impact
 - 4.3.5 Performance – data driven, accountable, integrated system
 - 4.3.6 Early intervention and prevention – long-term planning, role of third and community sectors
 - 4.3.7 Community empowerment – decision-making, agility, needs, resilience, support, cohesion
- 4.4 A further session is planned for January 2024 where we will seek to ‘define’ the issues from the insight gathered from the discovery workshop.
- 4.5 Performance was identified as a key theme during the discussion and this will continue to be progressed by the established working group comprising a range of partners. Initial work has focused on developing options for a new approach, building on the existing framework, and based on the Aberdeen Community Planning Partnership model which is cited as good practice.
- 4.6 Complementary to this, a programme of engagement will be developed to ensure all partners and Partnerships are able to contribute to the way forward. Securing buy in to change will be essential in ensuring the programme’s success. This will include engagement with the strategic partnership chairs with an initial discussion proposed for February.
- 4.7 A paper will be brought back to the Edinburgh Partnership Board at its March meeting..

5. Contact

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Edinburgh Transformation and Improvement Plan Session 1

The purpose of the session is to consider systems and practice in the city to further the delivery of the Edinburgh Partnership outcomes of preventing poverty and achieving net zero.

It will be an initial discovery phase, considering key questions with the aim of identifying the change needed to work together to deliver an integrated approach to realise the Partnership outcomes.

This initial discussion will provide a framework for further phases of the work which will include engagement across the wider Edinburgh Partnership to produce a transformation and improvement plan for the consideration of the Board early next year.

Welcome	Paul	5 mins
Introduction to the session	Gillie	10 mins
Setting the scene	Bridie	10 mins
What does good community planning look like to you? What is the current picture at a local/city level? Where is the system working and where is it not? Case Study Examples	All	40 mins
Break		15 mins
What would great look like – at local level? at a strategic level?	All	30 mins
What are the enablers to creating this?	All	15 mins
What are the barriers/challenges?	All	15 mins
What are the actions/next steps on the change journey?	All	30 mins
Closing remarks	Paul	5 mins

