Progress Report

Last updated: 26 Feb 2024

Page 1: Dashboard

CITY REGION DEAL
Edinburgh & South East Scotland

Overall Status Last Period	Overall Status This Period
Green	Green

Recent Achievements and Milestones

Achievement/Milestone	Date
Broxburn to Maybury Consultation Findings / Bus Partnership Fund Update	**Dec 23**
Culture Programme Annual Update	**Dec 23**
Integrated Regional Employability and Skills Programme Annual Update	**Dec 23**

*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant	CRD grant drawn down to date		23/24 CRD grant allocation	23/24 grant drawn down
£600m	**£304.5m**	**51%**	**£39.2m***	**£19.3m***

Upcoming Joint Committee Meeting Milestones (expected)	Target Date
A701 Relief Road and A702 Spur Road – Phasing	**Mar 24**
Bus Partnership Fund – Update	**Mar 24**
City Region Deal Benefits Realisation Update	**Mar 24**
Data-Driven Innovation Programme Annual Update	**Mar 24**
Fife Industrial Innovation Investment Programme – Tranche 3 Business Case	**Mar 24**
Internet of Things in Schools – Update	**Mar 24**

Top 3 Risks (from PMO Risk Register)

Risk	Impact	Like loho od	Sever -ity	Resolution Plan or Mitigating Action
Cost inflation (materials and labour) and related government policies, (e.g. rise in interest rates and changes to taxation) affects the ability to deliver projects to the standards required.	4	5	**20**	• Regular updating of progress report and monthly financial forecasts to ensure PMO is aware of issue(s) at an early stage and can raise with Government, Executive Board and Joint Committee as appropriate. • Budget RAG scores report on in-year performance, are monitored closely by the PMO, and are reported on at every major Board meeting. • Regular discussions on finance between project leads and PMO, Directors of Finance and PMO and PMO and Governments to capture issues arising.
Financial profile across programme is not met.	3	3	**9**	• Aim to continue to spend according to agreed profile. • Aim to achieve business case approval in line with Deal Implementation Plan. • Quarterly meetings with regional Directors of Finance to consider profile and highlight problem areas • Quarterly review meetings with Government. • Partners asked to be realistic with their projections and to inform early if anticipating an underspend. • Accountable body to challenge underspend and asked for reasons behind the slippage.
The IRES revenue programme not continuing after its scheduled 8 years of funding (March 2027) – implications for inclusive growth and the most disadvantages	3	3	**9**	• Investigate IRES funding and activity beyond the initial 8 years period, in order to potentially align with the 15 year duration and help retain staff who have built up knowledge and skills in this area. • Ensure that legacy is part of future benefits realisation work. • Planning for IRES - phase 2 is in progress to position the programme to seek/respond to future skills needs and funding opportunities.

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Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and benefits realisation framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

Red, Amber, Green

T: Status against **timeline** set out in business case/implementation plan; **B:** Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	Project is on track.	Project is in sound financial health. No significant financial concerns. Spending is largely in line with profile.	No mitigation required.
Amber	Moderate delay(s).	Project is financially stable. Some low to moderate financial concerns. Spending is for the most part in line with profile.	Project team must have actions in place for improvement. Project should be closely monitored by senior management and relevant boards.
Red	Delay is significant.	Project has some moderate to high financial concerns. Significant concerns with slippage.	Project team must have actions in place to establish a strategy to urgently address issues, with oversight from senior management and relevant boards.

Strategic Added Value Score

Score	Description
1 (Low)	• There are opportunities for links with one or two other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored. • One or two of the five ""inclusive growth" measures listed in the Deal Document could be incorporated into the delivery of the project.
2 (Medium)	• There are opportunities for links with two or three other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance. • Two or three of the five ""inclusive growth" measures listed in the Deal Document could be incorporated into the delivery of the project.
3. (High)	• There are opportunities for links with three of four other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear. • Three, four or five ""inclusive growth" measures listed in the Deal Document could be incorporated into the delivery of the project.

Page 3: Financial Summary

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Project Budget	Total CRD Funding	Total CRD Funding Drawn Down	CRD Funding Drawn Down as %	Project	Funding Allocation	Spend to Jan	Full Year Projected Outturn	Full Year Variance
	Overall Total				**23/24**			
Finances Managed via PMO								
£113.3m	£32.5m	£32.5m	100%	Bayes Centre	£0.0m	£0.0m	£0.0m	£0.0m
£29.1m	£15.0m	£2.7m	18%	Borders Innovation Park	£0.5m	£0.4m	£0.5m	£0.0m
£74.9m	£20.0m	£11.5m	57%	Dunard Centre	£7.0m	£4.8m	£7.0m	£0.0m
£87.1m	£17.4m	£16.5m	95%	Easter Bush	£0.9m	£0.0m	£0.9m	£0.0m
£54.0m	£10.9m	£1.2m	11%	Easter Bush Link Road*	£0.8m	£0.4m	£0.5m	-£0.3m
£274.8m	£57.9m	£57.9m	100%	Edinburgh Futures Institute	£0.0m	£0.0m	£0.0m	£0.0m
£51.9m	£30.0m	£2.0m	7%	Edinburgh Innovation Hub	£5.9m	£0.8m	£2.7m	-£3.1m
£134.1m	£79.6m	£57.0m	72%	Edinburgh International Data Facility	£9.9m	£6.1m	£9.9m	£0.0m
£53.7m	£35.0m	£17.2m	49%	Fife i3 Programme	£7.6m	£4.0m	£5.4m	-£2.1m
£22.5m	£22.5m	£20.4m	91%	National Robotarium	£2.2m	£0.3m	£2.2m	£0.0m
£126.2m	£49.2m	£49.2m	100%	Usher Institute	£0.1m	£0.1m	£0.1m	£0.0m
£36.0m	£20.0m	£0.3m	1%	West Edinburgh Transport Improvement Programme	£0.2m	£0.1m	£0.2m	-£0.0m
£25.0m	£25.0m	£14.4m	57%	Integrated Regional Employability & Skills Programme	£4.3m	£3.3m	£4.3m	-£0.0m
£1,082.6m	**£415.0m**	**£282.8m**	**68%**	**Total**	**£39.2m**	**£20.2m**	**£33.7m**	**-£5.6m**
				Revised budget not yet approved.				
Finances Managed directly with SG								
£120.0m	£120.0m	£6.5m	5%	Sheriffhall Roundabout	Transport Scotland delivering project.			
£263.0m	£15.0m	£15.0m	100%	New Housing Partnership - Edinburgh Living	City Region Deal funding fully drawn down.			
£50.0m	£50.0m	£0.3m	1%	Housing Infrastructure Fund	£5m allocation to Fife Council.			
£433.0m	**£185.0m**	**£21.8m**	**12%**	**Total**				
Full Deal								
£1,515.6m	**£600.0m**	**£304.5m**	**51%**	**Full Deal Total**	**£304.5m of £600m SG/UKG funding drawn down.**			

* Scottish Government funded. Transport Scotland taking forward scheme delivery. ** Funding governed by Scottish Government (Housing)

Data-Driven Innovation

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	3	Major objective is to re-energise the EIE Investor Showcase event and continue to build momentum around Entrepreneurship ecosystems within the City Region.
National Robotarium	Deliver	Sep 22:Grand Opening	N/A	G	G	2	Budget declared as red due to drawdown profile for 23/24 not matching prediction. Supply chain delays. Full drawdown still forecast by end of financial year. Commercial and research partnerships continue to strengthen.
Edinburgh Futures Institute	Implement	Start on site	Spring 24: Complete construction	G	G	3	EFI phased opening now underway, first student cohorts now being taught in the building.
Usher Institute	Implement	Oct 22: Launch Usher Innovation community inc. frailty challenge	Spring 24: Complete construction of Usher Institute facility.	G	G	2	Building on track for completion in Spring 24.
Easter Bush	Implement	Jul 23: Continue to strengthen leading-edge data intensive research capabilities.	Jul 24: Recruit into priority areas which foster development of key data-driven activity within Agritech	A	G	2	Major objective is to develop Engineering Biology Mission Hub for Food Systems (in conjunction with other Institutes) and continue academic recruitment for leads of the four proposed DDI Agritech centres.
Easter Bush A701 Relief Road and A702 Spur Road	Design	Route selection	Q2 24: Specimen design planning application	A	R	2	The specimen design is progressing with the target of submitting a planning application for the Bush Loan Junction Q2 2024 and for the Relief Road Q4 2024. Revision to alignments due to landfill avoidance and required increase in roundabout sizes at Bush Loan and the A702 Spur Road junctions £33.5m funding gap identified. Revised alignment avoiding landfill adopted. Levelling Up Fund bid was unsuccessful. Alternative funding opportunities and means to phase and prioritise the programme currently under consideration.
Edinburgh International Data Facility	Deliver	Nov 23: - First local authority completed for IoT in Schools service Deployment		G	G	2	Major objective is to ensure that key future DDI initiatives are included in the EIDF development roadmap and develop a service catalogue. Award of Exascale computer development is now being pursed (up to £900m).

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Edinburgh Innovation Park (QMU Food and Drink Innovation Hub)

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Edinburgh Innovation Park (Edinburgh Innovation Hub)	Imple-ment	Contractor appointed Dec 23. Design team novated. Construction commenced January 24.	Monitor the construction and administer the contract. Progress targets for the community benefits. Establish the Project bank accounts	G	A	2	Construction commenced in January 24 – a significant milestone. Project team met with CCP to discuss the delivery of the community benefits.

T: On Time?; B: On Budget?; SAV: Strategic Added Value score

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Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Borders Innovation Park	Implement	Start of construction of Phase 3 road and service infrastructure.	Development Partner model planned with assistance of Hub SE.	A	G	1	Construction of the road and service infrastructure for Phase 3 is ongoing. Confirmation of grant award of £3m from SOSE towards road and service infrastructure in 2023-24, and Phase 2 building works in 2024-25 and 2025-26. Tenant identified to let remaining space within the Phase 1 building. The delivery programme for Phase 3 remains under review.
Fife Industrial Innovation Investment (Fi3P)	Implement / Deliver	Q4 23/24: Construction work continues at Fife Interchange North. Q4 23/24: Levenmouth Task Force Units: Construction continues.	Q4 23/24: Construction work continues at Fife Interchange North. Q4 23/24: Levenmouth Task Force Units: Construction complete, delay due to substation not being energised.	G	A	2	Demand for completed units remains strong, good market interest in purchase of serviced sites.

T: Timeline; B: Budget; SAV: Strategic Added Value score

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IRES Programme	Deliver	IRES board was held on 13 February 2024, with positive discussion on projects and next steps. IRES webpages were updated and a video produced for the annual report presentation at Joint Committee on 1 Dec.	Work has started to consider future funding options beyond March 2027 as agreed at Joint Committee. Work continues on enhanced reporting; aligning project outcomes with overall IRES and City Region Deal Benefits Realisation targets.	G	G	3	• The IRES board was held on 13 February 2024 with updates and discussion on Labour Market Analysis, Integrated Knowledge Systems, Regional Skills Planning research, IRES forward planning as well as Financial and Quarterly report updates. • IRES Programme Connector continues to work with Project Leads and Benefits Realisation Officer to further develop monitoring and evaluation, and feed into the overall Benefits Realisation plan framework - reporting with increased automation and online tools. • The next IRES board is on 7 May 2024.
Integrated Knowledge System (IKS)	Deliver	Local Authorities using Helix signed grant agreements for future financing of the system. West Lothian and Midlothian Councils are using Helix for UK Shared Prosperity Funding. Helix.scot review completed.	Midlothian migration planned for December now rescheduled for Q1. West Lothian test data to be transferred for testing ahead of migration. Early data analysis projects with DDI, Edinburgh Napier University and Smart Data Foundry to report.	G	G	3	• Helix launched March 2022 for Edinburgh, East Lothian and Intensive Family Support Service. In November 2022 Integrated Employer Engagement & Capital City Partnership joined. In February 2023, Scottish Borders Council moved to Helix. From April 2023 West Lothian and Midlothian recording UK Shared Prosperity Funding on Helix. • A planned Midlothian migration for December has been postponed. A new transfer process will be tested and a date set. • West Lothian migration transfer process has started. • 3 early stage data analysis projects underway to start to use collective data in Helix in new ways. • PowerBI training offered to all 6 Local Authorities to increase understanding and use of data to run in February and May 2024.
Labour Market Analysis and Evaluation (LMAE)	Deliver	Completed Creative Industries research. Developed approach to refresh Regional Skills Investment Plan. Delivered final report for Digital Health Skills research.	Deliver refreshed Regional Skills Investment Plan (now called Collaboration Plan). Develop research ideas for 24/25 programme.	G	A	2	• Health and Social Care Digital Skills research report and action plan discussed by Health and Social Care Skills Gateway. • Delivered Regional Skills Assessment input for West Lothian College partners. • Developed engagement plan for 24/25 research programme.

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Project	Stage	Last Milestone	Next Milestone	T	B	SAV	• Comments
Integrated Employer Engagement (IEE)	Deliver	Fair Work Guide (refresh) complete and published on helix.scot. Commissioning open for Retrofit '24 sectoral awareness campaign. Midlothian & East Lothian enterprise / Business Gateway events underway. Energy Training Academy Net Zero Home launch. Committed to deliver Work force Mobility recruitment roadshow. Project planning underway. Contracted University of Edinburgh to conduct research study on Timberframe / retrofit of differing architypes.	Filming to complete for Usher Institute. Agree process for phase 2/3 of Borders Innovation Park community benefits Regional retrofit qualification; Pilot delivery phase to commence Feb/March, Increased to 90 recipients. Edinburgh Business Gateway events to launch – fair work themed. Finalise social enterprise directory for deal contractors. Heron Bros inception meeting – contractor for Edinburgh Innovation Hub.	G	G	3	• FORT programme at Fort Kinnaird Recruitment Skills Centre – year 2; so far 177 jobs filled. • Fourth FORTY youth pre-employment course planned for March 24. • ESESCommunities have delivered 92 matches between suppliers and good causes. • Mclaughlin Harvey, lead contractor for Usher Institute, have supported 33 charities/community causes across the region, matches formulated by the ESES portal. Total monetary value donated £10,320. • Resource; IEE team have approved f/t staff cost to continue CWB activity across the deal. • IEE working with The Verdancy Group to design alternative to retrofit academy for Scottish market, funding now agreed to support pilot. For Pilot 96 individuals will achieve level 2 Domestic Retrofit accreditation. Project name 'FutureFit' • IEE presenting at Social Enterprise Scotland event on 22/2/24 promoting how the deal is leading the way with Community Wealth Building efforts and Social Enterprise promotion. • IEE (CCP) have been shortlisted within the 'Inspiring Partnership Award' category at the 2024 Edinburgh Chamber of Commerce Awards, the partnership nominated is between IEE/CCP and Balfour Beatty for the Ukrainian Construction Academy. The ceremony will take place on 29/2/24.
Intensive Family Support (IFS)	Deliver	Anti-stigma charter co-developed and with Frameworks Institute for input. Audit of IFS Helix activity completed. Meeting held with Scottish Borders Council to discuss expansion of service. PhD student introductions underway.	Launch of Anti-stigma Charter. Refreshed Community of Practice schedule and development of in-person event. Development of IFS evaluation.	G	G	2	• 599 individuals registered on Helix engaging with IFS. • 150 new engagements in Phase 2. • 56 employment outcomes recorded: 25 FT employment outcomes, 26 PT employment outcomes recorded, 4 in work progression, 1 retained employment. • 140 education outcomes across all categories (including employability training, vocational training, volunteering). • 53 re-engagements in education where there was non attendance in school. • 24 individuals have entered full time education and 14 individuals have entered part time education. • 24 qualifications have been gained to date. • Ongoing Helix support in place for service providers.

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Housing and Construction Infrastructure (HCI) Skills Gateway	Deliver	HCI-funded digital construction skills training for SMEs in the ESES region delivered by BE-ST in December 2023.	Launch of first Net Zero Innovation and Delivery feasibility study in February 2024.	G	G	3	• HCI Skills Gateway Programme Manager quoted in "What Will 2024 Have in Store for Scotland's Construction Industry?" https://projectscot.com/2024/01/what-will-2024-have-in-store-for-scotlands-construction-industry/ • HCI article on "What the Construction Industry Needs to Know about the Response to the Withers Review" published on 4 January 2024: https://projectscot.com/2024/01/what-industry-needs-to-know-about-response-to-withers-review/
Data Skills Gateway (DSG)	Deliver	Data Education in Schools team hosted online streaming of Royal Institute event. DSG team discussed implications for its work of recommendations included in the ekosgen report into digital skills in Health and Social Care.	Data Skills Gateway Advisory Board to meet in February 2024. The DSG team is to work with Board Members to prepare for the Board's first in person session.	G	G	2	• Around 90 pupils from across the region attended the Royal Institute Christmas Lecture event. • A face-to-face workshop on AI literacy was run by Data Education Schools team, in partnership with the Children's Parliament, at Leith Primary school on 6th Dec and was attended by 23 participants and 2 teachers. • Edinburgh College and 2i won the Partnership Award at the Herald Higher Education Awards and were also commended for College Development Network – Employer Connection Award for their CodeSpace initiative which aims to widen access to tech roles. • DSG activity to featured in Edinburgh Chamber of Commerce publication • A communications plan is to be developed, in conjunction with SDS, to launch a couple of data skills videos which have been developed by the DSG team to encourage greater take-up of data upskilling provision.
Workforce Mobility (WFM)	Deliver	November 2023 IRES Board – Year 2 Performance Review Attended the Consultation on Transport Digital Twins bid and the DfT future of Transport event. Led a round table discussion on Transport at the Fife Voluntary Action employability event. Attended Midlothian Community Planning Working Group.	November 2024 IRES Board – Year 3 Performance Review Development of 'Business Accessibility' online tool is being undertaken and will be shared with an employability pilot group for further testing. Has been included in Regional Intelligence Hub 'Ask' of Governments.	G	A	3	• Developing Regional Transport Strategy Delivery Plan, as part of the RPF delivery, with SEStran. Delivery of Scottish Borders bus network review ongoing, support & preparation for Council decision. • Supported SBC with operational performance of Berwickshire Demand Responsive Transport (bus) service for 2023/24. • 'Bus Driver Career' video and web-page created for Launch event with Transport Minister expected to take place in April 2024. • Working with West Lothian & Fife Councils on setting up PowerBi analysis for their existing bus service data. • Funding & coordinating Journey Hub and Active Travel analysis for East Lothian Council. • Development of 'Employee Postcode Analysis Tool' which streamline the work involved and will be used to support data projects in MLC, CEC, Fife and WLC. This tool will also be shared with Transport, Planning and Economic Development officers to gauge benefits of data-based decision making. • Final Bike on Bus Report published in November. Particular interest from Visit Scotland, SEStran and SOSE.

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A720 Sheriffhall *(last updated February 2024)*	Define	Public Local Inquiry concluded on 8 February 2023	Scottish Ministers to publish decision regarding the scheme following conclusion of the PLI (timing TBC)	G	G	1	• City Region Deal Joint Committee ratified their support for the scheme as published on 3 September 2021, following the consideration of further technical information. • Responses issued to all objections raised against the draft Orders – ongoing engagement with objectors to try to resolve issues wherever possible. • Public Local Inquiry held between 30 January and 8 February 2023. • DPEA Reporter issued their report to the Scottish Ministers' advisors on 10 October 2023, subsequent decision from the Scottish Ministers regarding the scheme to be published in due course.
West Edinburgh Transport Improvements Programme	Define	Analyse feedback gathered and incorporate into OBC workstreams. Provide presentation to Joint Committee on Consultation analysis	Present OBC to Edinburgh's Transport & Environment Committee. Provide update to EMOC. Transport Scotland to review final OBC.	G	A	1	• Initial Concept Designs produced for the Public Consultation exercise. • Stakeholder and public consultation was successfully executed and closed on 5 September. Analysis of consultation finds complete. • Consultation results have helped inform finalisation of OBC. • Early contractor engagement procurement exercise completed • Update to EMOC March. • Transport Scotland OBC "sign off" April/May • Aiming to report OBC to Joint Committee in June 2024.

T: On Time?; B: On Budget?; SAV: Strategic Added Value Score

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Dunard Centre	Implement	Site Clearance Works in progress (completion due June 24) Stage 4 Design complete Stage 2 tender received	Stage 2 tender in 12-week review IMPACT acceptance expected Feb 24	A	A	2	SRM's stage 2 tender was received in mid-October and the IMPACT team is now working through this proposal — noting that the Christmas shutdown period has pushed an expected 12-week negotiation window out to the end of February. While the total cost and risk profile are being scrutinised as part of these negotiations, the tender includes an extension to the main construction programme of 23 weeks, with a start date of June 2024 at the earliest. This pushes completion into spring 2028. Enabling works on site are progressing well, with some elongation to the original programme as previously noted which will not affect the programme. Given the sensitivity around the commercial negotiations, a more detailed update on the tender acceptance will be provided in March once these negotiations are concluded.

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Affordable housing	Deliver & Define	Collate EESH2 and regional affordable housing delivery	Present Regional SHIP profile to Housing Board on 7 March	A	N/A	2	• Partners will work collaboratively with Scottish Government, agencies, RSLs and other stakeholders to secure more investment, innovation, commitment and partnerships to address the challenges above and deliver at scale and pace.
Strategic sites	Implement & Define	Present Strategic Sites Investment Prospectus to EMOC 16 Feb.	Present Prospectus to Regional Housing Board on 7 March	A	A	2	• Business case development progressing for Blindwells, Granton Waterfront and Tweedbank.
Regional Delivery Alliance	Implement	Finalise arrangements for Delivery Partner and begin recruitment process.	Recruit Project Manager.	A	N/A	3	• Consider standardised housing types, procurement and delivery models to increase offsite. manufacturing and delivery of net-zero homes across the city region. .
Housing company	Deliver	Draw down of funds completed	Ongoing Delivery	G	G	2	• The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.

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