



# THE EDINBURGH PARTNERSHIP

## The Edinburgh Partnership Transformation and Improvement Programme – 5 March 2024

### 1. Executive Summary

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At the September Board, the Board agreed to look afresh at the role of Community Planning in Edinburgh to maximise the relationships between public sector agencies and the voluntary and community sectors to address poverty and inequality and the climate and nature emergency. This report gives an update on feedback received to date and outlines a proposed programme of engagement to ensure all partners and Partnerships can contribute to the way forward.

### 2. Recommendations

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#### 2.1 The Board is recommended to:

- i. discuss initial findings from the discover and define stage and note the engagement plan.

### 3. Background

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3.1 The Edinburgh Partnership Board agreed in September 2023 to smaller workshops which would look at how we can strengthen partnership working. Feedback from the initial workshop was discussed at the Board meeting in December. Initial themes identified included governance, communication, place, resourcing, performance, and early intervention and prevention.

### 4. Main Report

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- 4.1 A second workshop was held on 17 January and facilitated by Gillie Severin (CEC). There were representatives from the City of Edinburgh Council, Police Scotland, NHS Lothian, Edinburgh Health and Social Care Partnership, Edinburgh Voluntary Organisations Council, Volunteer Edinburgh, and the Regenerative Futures Fund.
- 4.2 The workshop identified key themes such as ensuring financial viability and adequate funding for housebuilding, evolving partnerships to meet community needs, adopting place-based approaches, empowering communities, aligning community benefits with local place plans, prioritising community infrastructure in procurement, strategic asset management, fostering community cohesion, valuing, and supporting partnership and preventive work.
- 4.3 Essential considerations that were noted include enhancing governance by connecting groups and clarifying roles in community planning, prioritising continuous learning and evaluation, understanding community roles for effective engagement, aligning with ongoing initiatives, or developing new engagement

routes, adapting to how communities organise themselves, and identifying partnership opportunities or overlaps.

- 4.4 Findings from the first two workshops are summarised in a mind map available at Appendix 1. This shows what good community planning looks like, key considerations for the improvement programme, strategic issues, challenges, and enablers.
- 4.5 The diagram in Appendix 2 summarises key discussions so far and highlights: common goals, possible activities, and cross-cutting issues for the transformation and improvement programme. This diagram will be added to and expanded as further engagement develops and be the basis for a transformation and improvement plan. The common goals identified so far include:
- Establish clear governance structures to foster transparency and accountability.
  - Implement adaptive systems to address emerging challenges promptly.
  - Embed interconnectivity and collaboration to improve efficiency, effectiveness, and reduce duplication
  - Support local economies through community wealth building and capacity building to create resilience
  - Encourage continuous learning and understanding of roles within community planning.
  - Leverage data-driven approaches for informed decision-making and risk management.
- 4.6 Following the principles of the Scottish Approach to Service Design a programme of engagement (Appendix 3) will be undertaken using feedback from the initial workshops to further discover and define the issues before developing a Transformation and Improvement plan for the Board to consider in September 2024.

## 5. Contact

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Appendix 1: feedback from workshops



THE EDINBURGH PARTNERSHIP TRANSFORMATION AND IMPROVEMENT DISCOVER AND DEFINE



## Appendix 2: Edinburgh Partnership Transformation Programme

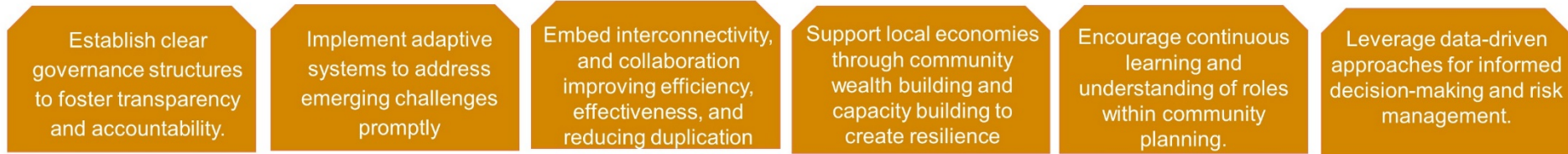


### THE EDINBURGH PARTNERSHIP TRANSFORMATION AND IMPROVEMENT PROGRAMME

#### Objective

Fully maximise the relationships between public sector agencies and the voluntary and community sector to address poverty and inequality and the climate and nature emergency.

#### Common goals



#### Activities

<p>Agree shared roles and responsibilities</p> <p>Strengthen feedback loops between all spheres of community planning</p> <p>Build capacity for holding partners to account</p> <p>Develop integrated performance framework</p>	<p>Support increased community engagement &amp; participation</p> <p>Improve trust between public and voluntary/community sector</p> <p>Focus on upstream determinants, of health, including partner's roles as anchor institutions, as well as early intervention and prevention.</p>	<p>Raise awareness, share best practise and</p> <p>Promote the value of partnership working</p> <p>Support integrated service delivery models</p>	<p>Create opportunities for social enterprise models</p> <p>Utilise procurement opportunities to benefit local groups/communities</p> <p>Connect community benefits with local need</p> <p>Focus on wellbeing</p>	<p>Test different ways of working and learn from what works well</p> <p>Embed continuous improvement practises and self-evaluation</p>	<p>Develop Joins Strategic Needs Assessment</p> <p>Improve data sharing between sectors and partners</p>
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#### Cross cutting themes



- Culture change
- Communication
- Joint resourcing
- Shared leadership
- Community empowerment

Appendix 3: Programme of engagement

	<b>Activities</b>	<b>Products</b>		<b>Status</b>
Discover & Define	Working Group Workshop 1	Session plan	12/12/23	Complete
	EP Board Update	Progress report	27/12/23	Complete
	Working Group Workshop 2- Strategic issues	Session Plan	29/01/24	In progress
	LOIP DG and Strategic Partnership Workshop 1	Discussion Paper Session Plan	04/03/24	In progress
	EP Board Update	Covering Report	05/03/24	In progress
	Working Group Workshop 3 – Place	Discussion Paper Session Plan	18/03/24	Not Started
	EP Board 121s	Discussion Questions	March – April	Not Started
	CEC Corporate Leadership Team	Feedback report	April/May	Not Started
	LCPP Engagement	Report	April - May	Not Started
Develop	Working Group Workshop 4&5 -	Discussion document	April-May	Not Started
	LOIP DG	Discussion document	02/05/24	Not Started
	EP Board	Progress report	11/06/24	Not Started
	Community and Stakeholder Engagement	Discussion document	May- July	Not Started
	LCPP Engagement -	Discussion document	August	Not Started
	LOIP DG	Draft plan	August	Not Started
	Strategic partnerships	Draft plan	TBC	Not Started
	CEC Corporate Leadership Team	Draft plan and covering report	August	Not Started
	EP Board	Draft Plan	September	Not Started
CEC Culture and Communities	Report	October TBC	Not Started	
Delivery	Subject to EPB approval of the draft plan		September onwards	Not Started