



# Minutes

## Edinburgh Integration Joint Board Strategic Planning Group

**2.00pm, Tuesday 14 January 2020**

EVOC – 525 Ferry Road, Edinburgh

**Present:** Councillor Ricky Henderson (Chair), Angus McCann (Vice-Chair), Councillor Robert Aldridge, Mike Ash, Colin Beck, Tony Duncan, Christine Farquhar, Dermot Gorman, Mark Grierson, Belinda Hacking, Stephanie-Anne Harris, Peter McCormick, Michele Mulvaney, Moira Pringle, Rene Rigby and Ella Simpson.

**In attendance:** Jessica Brown, Philip Brown, Helen Elder, Linda Irvine Fitzpatrick, Rachel Gentleman, Rachel King and Alana Nabulsi.

**Apologies:** David White and Hazel Young

### 1. Minutes

---

#### Decision

To approve the minute of the Edinburgh Integration Joint Board Strategic Planning Group of 22 November 2019 as a correct record, subject to the addition of apologies from Rene Rigby and Peter McCormick and the correction of an error in section 4 to read 'to discuss implementation of the Strategic Plan'.

## 2. Decisions of the Integration Joint Board of 22 October 2019

---

### Decision

To note the decisions made by the Integration Joint Board at its meeting on 22 October 2019.

(Reference – Decisions of the Integration Joint Board of 22 October 2019, submitted.)

## 3. Rolling Actions Log

---

Updates were provided on the following actions:

- Action 1 – Enhancing Carer Representation on Integration Joint Boards – it was noted that work was ongoing to fill the carers' representative vacancy on the Board to progress the action
- Action 2 – Grants Programme – Monitoring and Evaluation Framework – a meeting had been arranged to discuss the evaluation of grants and this was intended to connect with the work being done on the prevention strategy.
- Action 3 – Directions – work was being undertaken on a directions tracker which would be submitted to the IJB and the SPG. This included reviewing the Ministerial Steering Group guidance and providing information on the financial impact and risks relating to directions, and reviewing existing directions to ensure they were fit for purpose.

Following the decision of the IJB on 22 October 2019 in relation to the report on 'Edinburgh Alcohol and Drug Partnership - Seek Keep Treat Funding 2018/19', it was agreed that a report on key performance indicators for adult sensory support would be considered at the next meeting.

### Decision

- 1) To note the outstanding actions.
- 2) To add a report on key performance indicators for adult sensory support to the workplan for the next meeting.
- 3) To amend the target date for action 3 – Directions to April 2020.

(Reference – Rolling Actions Log, submitted.)

## 4. Royal Edinburgh Hospital Phase Two - Learning Disability

---

A report was presented by Mark Grierson (Disability Support and Strategy Manager), on phase 2 of the programme of modernisation of the Royal Edinburgh Hospital which was aimed at learning disability and mental health.

Following a review of the business case for this phase, it was proposed that the Edinburgh Health and Social Care Partnership commissioned beds from The

Royal Edinburgh Acute Services. This would allow assessment and treatment services to be provided for people with a learning disability.

Discussion took place regarding the number of beds required and the need to transition people who were currently living in hospital to community-based care, in line with the objectives of the Strategic Plan. Members also discussed the importance of ensuring the services and support available in the community were sufficient before moving people out of hospital. It was requested that details of the financial and workforce planning implications were provided when the proposal was submitted to the IJB for approval.

It was also noted that the ongoing operational arrangements to support the direction of travel towards community-based care would continue to be developed.

### **Decision**

- 1) To agree the number of assessment and treatment beds to be commissioned from REAS in principle, noting that further information on the financial and workforce planning arrangements would be provided when the proposal was presented for consideration by the IJB.
- 2) To note that the operational aspects would continue to be developed and the direction of travel in terms of the reduction in the number of beds.

(Reference – report by the Head of Strategic Planning, Edinburgh Health and Social Care Partnership, submitted.)

## **5. Royal Edinburgh Hospital Phase Two - Mental Health**

---

A report was presented by Linda Irvine Fitzpatrick (Strategic Programme Manager, Mental Health and Wellbeing), on phase 2 of the programme of modernisation of the Royal Edinburgh Hospital which was aimed at learning disability and mental health.

Following a review of the business case for this phase, the report proposed the number of beds that the Edinburgh Health and Social Care Partnership should commission from The Royal Edinburgh Acute Services to provide assessment and treatment services to people with complex mental health needs.

During discussion, it was noted that information on the timescales for progress and delivery would be included when the proposal was submitted for approval by the IJB.

Members were supportive of the direction being taken and raised the importance of ensuring the proposal was sufficient to meet the needs of Edinburgh while working together with other Lothian IJBs.

## **Decision**

- 1) To note the future inpatient requirements (33 beds) and community developments (15 places) which required to be progressed simultaneously to deliver phase two.
- 2) To note the review of current community places and change programmes which aims to increase efficiency and choice for people.
- 3) To support the initiation of formal dialogue with the Scottish Government and Mental Welfare Commission to collectively consider the potential impact of legislative changes on both community and hospital provision.
- 4) To note the overall financial gap and that further work was needed to refine this.
- 5) To note that further information on the milestones and timescales would be provided for consideration by the IJB.

(Reference – report by the Head of Strategic Planning, Edinburgh Health and Social Care Partnership, submitted.)

## **6. Thrive Update**

---

A presentation was delivered by Linda Irvine Fitzpatrick (Strategic Programme Manager, Mental Health and Wellbeing) on Thrive Edinburgh. The Thrive programme aimed to improve the mental health and wellbeing of all citizens of Edinburgh by achieving four key objectives.

Information was provided on the objectives and the workstreams to achieve these, outcomes for citizens and the programmes and projects which were currently underway.

During discussion, members queried how the success of the programme would be measured and it was noted that a set of milestones would be agreed. It was important that any directions relating to Thrive included the use of Action 15 funding and that a cost plan was developed. Further information was planned to be provided to the IJB in April 2020.

The Chair thanked those involved in Thrive for their work to date.

## **Decision**

- 1) To note the presentation.
- 2) To agree to circulate the pack of the tools to the members of the SPG.

(Reference – report by the Strategic Programme Manager, Mental Health and Wellbeing, submitted.)

## **7. Edinburgh Health and Social Care Partnership Transformation Programme Update**

---

A report provided an update on the progress made on the transformation programme which was underway and the next steps. The transformation

programme was incorporated into the Strategic Plan 2019-22 and phase one (preparation and launch) was scheduled to conclude in March 2020.

The Group heard that the workstreams had been reviewed and refined and project boards and steering groups were in the process of being established to support this work. These would meet monthly and have a wide representation on the membership to ensure the design was sustainable.

Members raised queries relating to carers, timescales, resources available and a related capital programme to support the ambition of the transformation programme. It was advised that a separate carers strategy would be developed and that a timeline could be circulated.

### **Decision**

- 1) To note the report.
- 2) To request a timeline for progress to be circulated.

(Reference – report by the Head of Strategic Planning, Edinburgh Health and Social Care Partnership, submitted.)

## **8. Annual Cycle of Business**

---

The workplan setting out the work of the Strategic Planning Group to the end of 2020 was presented.

### **Decision**

To note the annual cycle of business.

(Reference – Annual Cycle of Business, submitted.)

## **9. Date of Next Meeting**

---

### **Decision**

To note that the next Strategic Planning Group Meeting would be held at 2pm on Tuesday 10 March 2020 at EVOC Offices, 525 Ferry Road, Edinburgh.