

Edinburgh and South East Scotland City Region Deal Joint Committee

10 am, Friday 3 December 2021

City Region Deal Progress Report

Item number 5.3

Executive Summary

The Edinburgh and South East Scotland City Region Deal progress report gives an indication of progress across the City Region Deal programme.

In this update, the overall status is assigned as “Green”. There are no actions required from the Joint Committee.

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Report

City Region Deal Progress Report

1. Recommendations

1.1 To note the progress across the City Region Deal Programme.

2. Background

2.1 This progress report is being used across the City Region Deal's governance structure to monitor progress across all aspects of the City Region Deal. It is updated and shared with Government on a weekly basis and is taken to all Board meetings. A RAG (Red, Amber, Green) scale is assigned to programmes and projects by the Programme Management Office (PMO), as well as scores for inclusive growth and partnership working.

2.2 Tables and 2 show the guidelines that are used when determine RAG statuses and scores:

Table 1: RAG Status Guidelines

T: Status against **timeline** set out in business case/implementation plan;

B: Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

Table 2: Strategic Added Value Score

Score	Description
1 (Low)	<ul style="list-style-type: none"> • There are opportunities for links with one or two other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored. • One or two of the five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.
2 (Medium)	<ul style="list-style-type: none"> • There are opportunities for links with two or three other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance. • Two or three of the five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.
3 (High)	<ul style="list-style-type: none"> • There are opportunities for links with three of four other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear. • Three, four or five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.

3. Main report

3.1 The performance report is shown in Appendix 1. The overall status of the City Region Deal is assigned as “Green”. There are no actions required from the Joint Committee.

4. Financial impact

4.1 The overall cumulative total of Grant claimed for the Deal to date (2018 – present) is £190.4 million. This total includes the funding issued by Transport Scotland and Scottish Government Housing.

4.2 Since the onset of COVID-19, Scottish and UK Governments have agreed to allow the draw down monthly in arrears as opposed to quarterly for projects entirely funded by Government that have asked for the flexibility. The final monthly claim will be submitted in December; thereafter the grant claims will be submitted quarterly as per the original agreement

5. Alignment with Sustainable, Inclusive Growth Ambitions

5.1 Inclusion and sustainability are key drivers for the City Region Deal, and strategic added value scores have been included for each project. Business cases for projects included demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.

5.2 The [City Region Deal Benefits Realisation Plan](#) (BRP) was approved on 4 September 2020. This incorporates indicators that align with the Scottish Government’s Inclusive Growth Framework. The impact on equalities, human rights and sustainability will also be measured. A BRP Implementation Plan is currently being developed, with input from key stakeholder groups within and outwith the City Region Deal Governance structure, including a range of representatives from other Scottish City Region and Growth Deals and Scottish and UK Government Departments. As part of this, a viability study, to enhance the monitoring, evaluation and on-going management of the outcomes and impacts of the Deal, is being conducted.

5.3 In August 2021, Scottish and UK Government have provided joint guidance for project owners on managing potential carbon emissions associated with Scottish City Region and Regional Growth Deal projects. It accords with HM Treasury Green Book requirements and supports the quantification and minimisation of whole life carbon and the identification of potential barriers to achieving net zero. A workshop with ESESCR Deal project leads took place in September 2021 to explain the guidance

and agree actions required. Project leads have since returned pro-formas to categorise their projects in terms of carbon control and carbon influence.

6. Background reading/external references

- 6.1 [Edinburgh and South East Scotland City Region Deal Document](#) (August 2018)
- 6.2 [City Region Deal Benefits Realisation Plan](#): ESESCR Deal Joint Committee report 4 September 2020

7. Appendices

- 7.1 Edinburgh and South East Scotland City Region Deal Progress Report (November 2021)

Progress Report

Last updated: 26 November 2021

Overall Status
Last Quarter

Green

Overall Status
This Quarter

Green



CITY REGION DEAL

Edinburgh & South East Scotland

Page 1: Dashboard

Recent Achievements and Milestones

Achievement/Milestone	Date
Regional Prosperity Framework Final Report	Sep 21
Bus Partnership Fund Award Update	Sep 21
A720 Sheriffhall Roundabout Report	Sep 21

Upcoming Joint Committee Meeting Milestones (expected)	Target Date
Granton Strategic Waterfront Regeneration Outline Business Case	Dec 21
Internet of Things in Schools (presentation)	Dec 21
A720 Sheriffhall Update (verbal update)	Dec 21
IRES Programme Update (presentation)	Dec 21
Dunard Centre Revised Business Case	Mar 22
West Edinburgh Transport Improvement Business Case	Mar 22
Benefits Realisation Plan Implementation Plan	Mar 22

Financials Summary

*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant £000	CRD grant drawdown to date £000	21-22 CRD Grant allocation	21-22 Grant drawdown
600,000	190,431	£57.66m*	£22.34m*

Top 3 Risks (from PMO Risk Register)

Risk	Impact	Likelihood	Severity	Resolution Plan or Mitigating Action
External factors which the regional partners have limited control over e.g. COVID-19 pandemic, or manner of EU exit, affect the ability of projects to deliver according to their original plans.	3	4	12	<ul style="list-style-type: none"> Regular updating of progress report and monthly financial forecasts to ensure PMO is aware of issue(s) at an early stage and can raise with Government, Executive Board and Joint Committee as appropriate. Change Management process as set out in the Benefits Realisation Plan is being implemented Review outputs & timelines in the light of delays & consider advancement of spend as appropriate. Pivot projects proactively where possible in line with need and opportunity. Regional Prosperity Framework has "Adaptable" as one of its three themes, and includes mitigations against uncertainty and change.
Stakeholders outwith Governance structure (businesses, infrastructure providers/operators, third sector networks, politicians and general public) do not feel suitably engaged.	3	3	9	<ul style="list-style-type: none"> REC has cross-regional representation. They use their status as ambassadors to champion the City Region Deal, and share messaging with wider networks. Regular meetings take place with other groups, e.g.: TSI / SEN meetings (where group members sit on DDI Delivery and IRES boards) and NHS. Comms group provides tools to spread positive messaging, e.g. website, key messaging documents.
Failure to align with current Government and agency priorities, policies and initiatives.	2	4	8	<ul style="list-style-type: none"> Regular calls between Govt and PMO to keep all informed of current priorities and ensure alignment. Government and agency representatives attend Directors' Group meetings to keep all informed of current priorities and ensure alignment. RPF is aligned to the latest Government plans and ambitions Government co-produces key documents with the PMO (e.g. BRP).

Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and monitoring and evaluation is in framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

Red, Amber, Green

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Strategic Added Value Score

Score	Description
1 (Low)	<ul style="list-style-type: none"> • There are opportunities for links with one or two other CRD themes that may add value to the proposal. • Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored. • One or two of the five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.
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Overall Total				Project Name	2021 - 2022					Comments
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000	CRD Grant Claimed to Date %		Grant Allocation £000	Grant Claimed to Date £000	Spend to Oct £000	Outturn £000	Outturn Variance £000	
101,047	32,545	32,545	100%	Bayes Centre	0	0	0	0	0	CRD Grant fully drawn down.
22,469	22,469	7,838	35%	National Robotarium	18,416	5,784	5,784	18,557	142	
189,297	57,920	57,920	100%	Edinburgh Futures Institute	8,021	8,021	8,021	8,021	0	Fully drawn down in Q2.
190,620	79,595	34,013	43%	Edinburgh International Data Facility	3,748	1,026	1,137	3,748	0	
84,610	49,205	10,635	22%	Usher Institute	9,596	4,887	5,688	9,596	0	
42,596	17,366	16,424	95%	Easter Bush	942	0	0	942	0	Projected to be fully drawn down in 21/22.
30,000	10,900	0	0%	Easter Bush Link Road - A701 & A702	385	0	0	371	-14	
52,003	30,000	0	0%	Food and Drink Innovation Campus	1,044	0	12	358	-686	
49,425	35,000	6,407	18%	Fife Industrial Innovation Investment	5,178	1,353	1,555	4,864	-314	
29,050	15,000	213	1%	Scottish Borders Innovation Park	2,116	13	21	558	-1,558	
791,117	350,000	165,994	47%	Total Research, development and innovation	49,445	21,084	22,217	47,015	-2,431	
25,000	25,000	4,614	18%	Integrated Regional Employability & Skills	4,320	1,203	1,394	4,196	-124	
25,000	25,000	4,614	18%	Total IRES	4,320	1,203	1,394	4,196	-124	
120,000	120,000	4,751	4%	Sheriffhall Roundabout*	-	290	290	-	-	SG to fund to support improvements to the A720 City Bypass for the grade separation of Sheriffhall.
36,000	20,000	72	0%	West Edinburgh Public Transport Infrastructure	263	58	82	284	21	
156,000	140,000	4,823	3%	Total Transport	263	348	372	284	21	
44,990	20,000	0	0%	IMPACT/Dunard Concert Hall	3,630	0	0	3,141	-489	Planning hearing due in November.
44,990	20,000	0	0%	Total Culture	3,630	0	0	3,141	-489	
263,000	15,000	15,000	100%	Housing Company (Edinburgh Living)**	0	0	0	0	0	CRD grant fully drawn down.
50,000	50,000	0	0%	Housing Infrastructure Fund**	0	0	0	0	0	Separate letters from SG for individual proposals. Allocation figure is based on financial plan.
313,000	65,000	15,000	23%	Total Housing	0	0	0	0	0	
1,330,107	600,000	190,431	32%	Total Programme	57,658	22,635	23,983	54,636	-3,022	

* Scottish Government funded. Transport Scotland taking forward scheme delivery. ** Funding governed by Scottish Government (Housing)

**Page 4: Research, Development and Innovation
Theme
Data-Driven Innovation**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	3	Bayes Centre re-opened in July 2021.
National Robotarium	Implement	Jan 2021: Start on Site	March 2022: Complete construction	A	G	2	Construction progressing in line with programme. Procurement of specialist equipment underway. Stewart Miller now in post as new CEO.
Edinburgh Futures Institute	Implement	Start on site	Jun 22: Complete construction	A	G	3	Construction progressing in line with programme. Some delivery initiatives (e.g. Global Open Finance Centre of Excellence) now launched.
Usher Institute	Implement	Sep 21: Commence construction	Jul 22: Full DataLoch launch	A	G	2	Construction underway for completion in Spring 2023.
Easter Bush	Implement	Aug 21: Mobilise team to deliver business plan	Apr 22: Establish a Centre for Aquaculture Genetics and Health	G	G	2	Joint Committee approval secured on 5 Mar 2021. DDI Agritech business case delivery now underway.
Edinburgh International Data Facility	Implement	Jul 21: Complete hardware installation	Jul 22: Launch Regional Data Haven	G	G	2	Main Phase 1 IT equipment procured and installed.

T: On Time?; B: On Budget?; SAV: Strategic Added Value score

Page 5: Research, Development and Innovation Theme
Edinburgh Innovation Park (QMU Food and Drink)

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Edinburgh Innovation Park (QMU Food and Drink Hub)	Define	ELC awarded the tender for the junction Works in October 2021	<p>Initial meeting with successful tender on 12 November to establish the Junction timeline including commencement and completion and the duration of works.</p> <p>Progress the early activities as described in the “ Comments box”</p>	G	G	2	<p>Commencement of construction for the junction is targeted for end of 2021 though subject to initial meeting noted in “ Next Milestone”</p> <p>QMU/ELC have triggered early activities to deliver junction to programme including:</p> <ul style="list-style-type: none"> • Establishing a Newco until the JV structure in place. • Reporting to ELC/QMU on Newco 16/18 November respectively. • Aiming to conclude JV structure by February 2022. • Procure 2 consultants to effect Operational Business plan (below) and the Procurement Strategy. • Initiating Operational Business Plan Review to inform the design brief. • Completed Workshop 1 of 2 Workshops to develop and approve a procurement strategy.

Page 6: Research, Development and Innovation Theme
Projects in Fife and Scottish Borders

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Borders Innovation Park	Implement	Site works for Phase 1.	Build-out of Phase 1.	A	G	1	<p>The first building on Phase 1 is being completed with handover in mid-November due to be followed by tenant fit-out.</p> <p>A report on the way forward with Phases 2 and 3 was taken to Council on 23 September.</p> <p>Road and service infrastructure for Phase 3 has been approved.</p> <p>The delivery programme for Phases 2 and 3 is being finalised.</p>
Fife Industrial Innovation Investment (Fi3P)	Implement	<p>Start on Site at West Way, Dalgety Bay</p> <p>Q2 21/22 Planning consent for Site Servicing, Lochgelly</p>	<p>Q3 21/22: Completion of business units at Dunnikier Business Park, Kirkcaldy</p> <p>Q3 21/22: contract let for Lochgelly Site Servicing,</p>	G	G	2	<p>West Way, Dalgety Bay milestones achieved.</p> <p>Siteworks ongoing at Fife Interchange North, Dunfermline.</p> <p>Flemington Rd, Glenrothes: tenancies secured for 5 (out of 9) units to date. First tenants have now taken occupation of units.</p> <p>Marketing underway for Dunnikier Business Park, Kirkcaldy.</p> <p>Lochgelly Site Servicing drainage works complete; preferred contractor to undertake grouting works identified.</p>

T: Timeline; B: Budget; SAV: Strategic Added Value score

**Page 7: Integrated Regional
Employability and Skills
Theme (1/3)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
IRES Programme	Implement/Deliver	<p>Positive and well attended IRES board on 16th November 2021.</p> <p>Benefits Realisation Plan approval at Joint Committee for 'thematic' outcomes for the IRES programme.</p>	<p>Work continues on Monitoring & Evaluation and enhanced reporting; aligning project outcomes with overall IRES and City Region Deal Benefits Realisation targets.</p> <p>IRES board scheduled for 8th February 2022.</p>	G	G	3	<ul style="list-style-type: none"> IRES board on 16th November 2021 considered presentations on Data Driven Innovation and Housing & Construction Infrastructure Skills Gateways plus Community Wealth Building. IRES Programme Connector is working with Project Leads to further develop monitoring and evaluation, and feed into the overall Benefits Realisation plan framework - reporting with increased automation and online tools. New quarterly reporting structure was implemented for November IRES board, which was well received. Budgets have been updated to reflect acceleration opportunities.
Integrated Knowledge System	Implement/Deliver	<p>Senior Local Authority (LA) representatives met on 29th September 2021.</p> <p>Personal Data Stores project started in October 2021.</p> <p>City of Edinburgh Council School work experience projects live on new Hanlon portal (Helix).</p>	<p>Data framework to map transfer of data to new system (Helix) to be finalised and signed off.</p> <p>Meeting organised for heaviest users of Caselink to discuss data model, demo system and discuss training requirements.</p>	G	G	3	<ul style="list-style-type: none"> Legal participation agreement being developed for LA's in regard to future use and financing of MIS (Helix) post CRD funding. Data mapping framework for transfer for Edinburgh and East Lothian nearly completed. Plans for data transfer, training & support being developed for discussion with LA / 3rd sector system users. Mapping out requirements for East Lothian employer CRM to be discussed. Early aim to get up and running before client data transfer from Caselink. Collaboration with Data Skills for Work continues to develop training programme for Caseworkers. Project assessing Personal Data Stores kicked with Mydex as external consultants and participation with City of Edinburgh Council Customer and Digital Services On going link with Scottish Government on Shared Measurement Framework and Personal Data Stores/Customer Single Sign On.
Labour Market Analysis and Evaluation	Deliver	<p>The LMAE project has consulted with the DDI lead and will work on building a digital skills spotlight into the toolkit.</p> <p>The final draft of the ESES Green Skills research was delivered on 15th October 21.</p>	<p>The LMAE project will consider how best to enhance and develop the LMI toolkit.</p> <p>The LMAE project meeting with the Regional Intelligence Hub (RIH) Task and Action Group (TAG) to consider how to promote the Green Skills research findings and implement the recommendations.</p>	G	G	2	<ul style="list-style-type: none"> The LMAE project will update the ESESCRD LMI toolkit with a digital skills spotlight section. The LMAE Project lead will consider how to continue to develop and build on the existing resources housed on the toolkit. The final draft of the ESESCRD Green skills research was delivered on 15th October 2021. The RIH TAG group are meeting to review the recommendations, discuss next steps and evaluate the effectiveness of the TAG in supporting the research. The LMAE project will coordinate this. The Terms of Reference has been agreed for the LMAE Theme group and a risk log for the LMAE project has been developed. The next LMAE Theme group meeting will take place in January' 22. Grieg Robson, the new LMAE Project Lead has joined the IRES programme.

Project	Stage		Next Milestone	T	B	SAV	Comments
Integrated Employer Engagement	Implement	<p>Round 1 of IEE Employer Fund complete (Start up) Applications received from Scottish Borders, West Lothian & Fife.</p> <p>'Proud to Care' specification and tender now open for applications.</p> <p>ESESCommunities.org promotional video shared with Cabinet Secretary Kate Forbes at Edinburgh Futures Institute visit.</p>	<p>IEE Employer Fund round 2 progressing and grant payments to be made for round 1 IEE Employer Fund.</p> <p>'Proud to Care' tender contract being agreed.</p> <p>ESESCommunities.org Community Benefits portal publicity post-launch..</p> <p>First employer led Recruitment & Skills Centre (RSC) partnership meeting of 11 employers who have received support invited to attend.</p>	G	G	2	<ul style="list-style-type: none"> C19jobs portal– throughout October 2021 a mailshot was issued to all c19 registered users to request feedback on employability needs and job outcomes, a further 6 job outcomes have been recorded as a result of c19. Community Benefits portal launched on 10th November. Rapid Retail Response (RRR) job outcomes delivered so far since April '21= 79. IEE Employer Fund #2: <ul style="list-style-type: none"> Business Gateway teams in Fife, Scottish Borders & West Lothian promoted round 1 of the Employer Fund (Start up businesses for over 25s). Second round promoted in Edinburgh, Midlothian & East Lothian in November (Wellbeing fund for employers) IEE DAG (Delivery & Advisory Group) took place on 25 October where community benefits and portal presentation/demo was provided, which was well received.
Intensive Family Support	Implement/Deliver	<p>IFSS phase one evaluation research underway. Meetings held with Edinburgh and Midlothian stakeholders around funding / Parental Employability Support Fund links. Community of Practice (CoP) meeting held. Advice/Employability Workers Systemic Practice training continues.</p>	<p>Next IFSS Project Board meeting scheduled for 2022.</p> <p>Next CoP scheduled for managers.</p> <p>Q3 reports due in January 2022.</p>	G	G	2	<ul style="list-style-type: none"> 168 individuals engaging with IFSS. Outcomes for clients include 5 full time jobs, 6 part time jobs and 10 re-engagements in education for young people. M&E framework new process implemented with service providers. Ongoing work with delivery partners to support this. CoP continues to meet once monthly in rotation with various staff across IFSS. Ongoing Caselink support in place for service providers. Professional Development programme continues with Systemic practice training phase two underway.

**Page 9: Integrated Regional
Employability and Skills
Theme (3/3)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Implement	Graduation of first cohort of HCI Skills Gateway MSc scholars at Edinburgh Napier University on 27 October 2021.	Delivery of COP26 activity in partnership with LEGO, Pecha Kucha and other organisations.	G	G	3	<ul style="list-style-type: none"> Significant activity at COP26 during November 2021, including HCI Panel discussions with the Minister for Affordable Housing, Inclusive Housing Journalism and the Commissioner for Sustainability & Young People, plus the culmination of multiple HCI projects such as INTER SGN and Human Habitats challenge. HCI PM role now full-time, although still to be recruited by Edinburgh Napier University. Review of FE funding and delivery for 2021/22 underway.
Data-Driven Innovation (DDI) Skills Gateway	Implement	School College Partnership (Pilot) Castlebrae Community High School and Edinburgh College - Delivering Data skills to S4-6 started Sep/Oct. Development of COP-26 Live Lesson. Webinar series for teaching staff published events.	COP26 Live Lesson to be run twice in Nov- over 1,000 sign ups to date. Planning for two School-College Partnership events in December.	G	A	2	<ul style="list-style-type: none"> DDI SG team down to final three in Digital Leaders 100 Talent Initiative of the Year Digital Skills or Talent Initiative of the Year — Digital Leaders 100 (digileaders100.com) COP26 Live Lesson ran on 9 and 10 November Data Skills Live: Use Data Science to reduce your school's carbon footprint - Data Education in Schools (dataschools.education) Plans continue for <i>Day of Data</i> Schools College Partnership events to be held at Edinburgh and Borders Colleges in December / Fife & West Lothian in Spring 22. Engagement ongoing with Regional Education Improvement Collaborative to recruit teachers to support IOT initiative Events page on Data Education in Schools site recording numbers engaging with Live Lessons - Events for data education - Data Education in Schools (dataschools.education). Over 10,000 pupils have participated to date.
Workforce Mobility	Implement	17 August 2021 IRES Board plan approval. Success obtaining circa £180k for an EV transport charging feasibility study in the Scottish Borders through the UK Community Renewal Fund.	August 2022 IRES Board – review. Progressing data analysis in the Scottish Borders for the pilot in 2022 to design bus services to match demand.	G	G	2	<ul style="list-style-type: none"> Continued involvement in various work incl. Regional Prosperity Framework Delivery Plan; 'Future of Transport Forum', NTS2 Partnership, National Smart Ticket Advisory Board, Transport Governance & Collaboration Review Group and Accessible Travel Framework; CEC End Poverty Network of Networks Data Analyst reviewing employment zones across all 6 LA boundaries to implement pilot schemes. Baseline data gathering continues to support final report at the end of Mar 22. Working with Borders College to design services that match student travel needs for the start of U22 free travel scheme. Working with SUStran to jointly review a large bike on bus investment and how it performs to help connectivity in rural areas. Approval in principle from SOSE for a 50km active travel feasibility study to support better connectivity options across one of the most sparsely populated areas of the UK.

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
A720 Sheriffhall <i>(last update provided by Transport Scotland on 5 November 2021)</i>	Define	Consultation on draft orders closed 31 January 2020. Transport Scotland is currently responding to representations	Ongoing statutory process.	G	G	1	<ul style="list-style-type: none"> Joint Committee ratified their support for the scheme as published on 3 September 2021, following the consideration of further technical information. Engagement with objectors is underway to inform objection resolution. Formal objection response drafting is substantially complete, with over 1400 responses issued to date. Background inquiry evidence preparation is underway.
West Edinburgh	Define	Initial Development of package of interventions.	<p>Delivery of the Draft Preliminary Appraisal Report.</p> <p>Transition into the next significant phase of the project (Stage 1B - OBC)</p>	G	G	1	<p>In 2019, CEC developed a model to further prioritise the measures set out in the 2016 West Edinburgh Transport Appraisal (which amounted to £108m Inc. optimism bias), with an emphasis on public transport and active travel prioritisation. Joint Committee have approved the appointment of Jacobs to execute Stage 1 of the project delivery plan. This will include further feasibility of proposals, developing outline designs, refining the current business case and updating the West Edinburgh programme delivery plan accordingly (including financial profiles).</p> <p>Agreement on funding between CEC and Transport Scotland has been agreed and Stage 1a has commenced. Discussions are to commence on the required approvals to proceed with Stage1B. Consultants are currently finalising Stage 1B proposal.</p> <p>Note: In April 2021, CRD partners submitted an application to Transport Scotland's Bus Partnership Fund (BPF), which cites A8/89 as a key strategic Public Transport corridor. Subsequently, Transport Scotland notified CRD Partners that our application had been successful in securing funds to develop business case works and at the meeting of the Joint Committee on 3 September 2021, the recommendation to mobilise and advance the associated Strategic Appraisal works (which includes the A89/A8) was approved. Draft Preliminary Appraisal Report to be presented to Transport Scotland for discussion and subsequent finalisation.</p>

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Dunard Centre	Define	Variation to planning application submitted.	Planning determination	A	G	2	The City of Edinburgh Council's Development Management Sub Committee approved IMPACT Scotland's application to build Dunard Centre on St Andrew Square on 24 November.

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Affordable housing	Deliver & Define	Investment Subgroup met for second time on 10 Nov.	Agree scope of group.	A	N/A	2	<ul style="list-style-type: none"> Partners will work collaboratively with Scottish Government, agencies, RSLs and other stakeholders to secure more investment, innovation, commitment and partnerships to address the challenges above and deliver at scale and pace
Strategic sites	Implement & Define	Dunfermline draw down of phase 1 funds. Granton Waterfront OBC - approved at CEC in Oct	Granton Waterfront Update to 3 Dec JC	A	A	2	<ul style="list-style-type: none"> Outline Business Cases for sites are at different stages of development. Regular leads meetings now established to explore challenges, innovation and shared learning from business case development.
Innovation & skills	Implement	Edinburgh Home Demonstrator (EHD) update to 16 Sep Board.	Est. pipeline of sites from across the region for 1000 homes.	A	N/A	3	<ul style="list-style-type: none"> Demonstrator project will look at standardised housing types, procurement and delivery models to increase offsite manufacturing and delivery of net-zero homes across the city region Partnership between CEC, SFT, Scot Gov, CSIC, ENU and OSS.
Housing company	Deliver	Draw down of funds completed.	Ongoing Delivery.	G	G	1	<ul style="list-style-type: none"> The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.