



Minute

IJB Strategic Planning Group

10.00am, Wednesday 27 October 2021

Virtual Meeting – Via Microsoft Teams

Present: Angus McCann (Chair), Ricky Henderson (Vice-Chair), Councillor Robert Aldridge, Bridie Ashrowan, Colin Beck, Philip Brown, Siddharthan Chandran, Alyson Falconer (for Belinda Hacking), Christine Farquhar, Stephanie-Anne Harris, Michele Mulvaney, Rene Rigby, Judith Stonebridge and Hazel Young.

In attendance: Matthew Brass, Jessica Brown, Tony Duncan, Rachel Docking, Linda IrvineFitzpatrick, Mark Grierson, Jane Hopton, Deborah Mackle, Susan McMillan, Katie McWilliam, Kyle Oram, Moira Pringle, Donna Rodger, Julie Tickle, Caroline Todd, Brionna Wilson.

Apologies: Belinda Hacking

1. Minutes

Decision

To approve the minute of the Edinburgh Integration Board Strategic Planning Group of 18 August 2021 as a correct record.

2. Rolling Actions Log

The Rolling Actions Log for October 2021 was presented to Committee.

Decision

To note the outstanding actions.

(Reference – Rolling Actions Log, submitted.)

3. Annual Cycle of Business

The annual cycle of business was presented to Committee.

Decision

- 1) To mark the Market Facilitation Programme as being presented at this Committee meeting.
- 2) To otherwise note the annual cycle of business.

(Reference – Annual Cycle of Business, submitted.)

4. Market Facilitation Update

An update on market facilitation was presented to the Committee. The presentation provided members with an update on the current status of the One Edinburgh approach, the Edinburgh Pact, and the future for market facilitation after Covid, Brexit and the Independent Adult Social Care Review.

Members raised concerns over the lack of lived experience cited in the decision making on market facilitation. Although officers noted that the specific area of consultation is better suited in the Strategic Plan, members – namely the Chief Executive of EVOG – were keen to get involved and contribute to the future of market facilitation.

Questions arose over the relationship between the Strategic Plan and market facilitation and the interconnectedness of the two projects. Members questioned whether market facilitation was still as relevant now than it was when first implemented given the breadth of the Strategic Plan.

Moving forward, members suggested the implementation of local cooperatives within the strategy could enhance the locality plans – such as 20 Minute Neighbourhoods – that were already at the core of market facilitation.

Decision

- 1) To note the update.
- 2) To arrange an engagement session with the carer representatives of the SPG to communicate the details of the Market Shaping Project and explore engagement actions with unpaid carers to further inform the project work.

(Reference – Presentation by the Service Director, Strategic Planning, EHSCP, submitted)

5. Transformation Programme Update

The SPG were presented with an update on the Transformation Programme, which included information on what had already been achieved, what had fallen short, what needed to be done in the future and a focus on the workforce strategy.

Members raised concerns over the workforce planning, and one of the key barriers to integration being the two separate identities of NHS Lothian staff and City of Edinburgh Council staff, both coming with differing contractual Terms and Conditions. Moving forward, members noted that, to achieve integration, both workforces and third-party workforces (including unpaid carers) would need to be considered fully to move towards the goal of integration.

Further, in developing the transformation programme and workforce planning, members were encouraged by the recently announced funding from the Scottish Government that could enable the furtherment of tech development, as well as the possibility to link with other projects in the city, including the City-Region Deal.

Decision

- 1) To note the update.
- 2) To update the Programme Board 4 member list to reflect the current Chief Executive of EVOG.

(Reference – Presentation by the Service Director, Strategic Planning, EHSCP, submitted)

6. Strategic Plan 2022-2025 Development of Version 2

The status of the next 3-year strategic plan for 2022-2025 was presented to the SPG. The report focused on three different areas of the Plan; strategic objectives, housing and digital/tech. members were asked to guide the development of the three areas.

a) Housing

Members were encouraged that housing had been included in the main body of the strategic plan for the first time given the importance of housing in the delivery of the strategic objectives. Members requested that plans for the future of housing remained flexible to allow alteration for developing needs, and also ensured the possibility of working alongside other project areas, including Care at Home.

b) Digital/Tech

Members were generally supportive of the content drafted for the next strategic plan but noted the lack of resource currently available to progress this work. The Chair informed members that as part of the Scottish Government funding to support social care through the coming winter period, an element of the funds was to be targeted at digital/tech.

c) Strategic Objectives

Members remained content with the revised strategic objectives. A comment was made on Objective 1 and the need to further reference early intervention. Members were made aware of the decision of the EIJB from their meeting on 26 October 2021, where it was agreed that the production

date of the revised strategy would be delayed from March 2022 by up to 12 months and that Committee meetings through November and December would be of a reduced agenda and focused primarily on urgent business.

Decision

- 1) To consider and guide the strategic direction relating to the strategic objectives, housing and digital/tech.
- 2) To acknowledge the current system-wide pressures and the resultant delay in production of elements of the next strategic plan.
- 3) To acknowledge the delay on the production of the revised strategic plan from March 2022 for up to 12 months.
- 4) To conduct work into current data sets; what remains relevant, what is mandated and where are the gaps.

(Reference – Report by the Service Director, Strategic Planning, submitted)

7. Valedictory Remarks

The Chair gave thanks to Nigel Henderson for his time as a member on the Strategic Planning Group.

8. Date of Next Meeting

To note that the next Strategic Planning Group meeting would be held at 10.00am on 15 December 2021.