

## Policy and Sustainability Committee

10.00 am, Tuesday 30 November 2021

### Present

Councillors McVey (Convener), Day (Vice-Convener), Aldridge, Burgess, Jim Campbell, Fullerton (substituting for Councillor Kate Campbell), Gardiner, Gloyer, Hutchison, Johnston (substituting for Councillor Cook (items 12-31)), Macinnes, Miller, Mitchell (substituting for Councillor McLellan (items 21-31)), Mowat (substituting for Councillor Cook (items 1-11)), Munn, Perry, Rose (substituting for Councillor McLellan (items 1 – 20)), Whyte and Wilson.

### 1. Minutes

---

#### Decision

To approve the minute of the Policy and Sustainability Committee of 5 October 2021 as a correct record.

### 2. Policy and Sustainability Committee Work Programme

---

The Policy and Sustainability Committee Work Programme for 30 November 2021 was presented.

#### Decision

To note the Work Programme.

(Reference – Work Programme 30 November 2021, submitted.)

### 3. Policy and Sustainability Committee Rolling Actions Log

---

Details were provided of the outstanding actions arising from decisions taken by the Committee.

#### Decision

1) To agree to close the following actions:

**Action 4** – Tourism and Hospitality Sector Recovery Plan – Follow Up

**Action 6** – Update on the Edinburgh Health and Social Care Older People Joint Inspection Improvement Plan

**Action 8** – Council's Emissions Reduction Plan

**Action 9** – Anti-Social Behaviour Motion Report

**Action 10** – - Motion by Councillor Watt - Women's Safety in Public Places

**Action 11** – Edinburgh Economy Strategy Development Report and City Centre Recovery Action Plan

**Action 13** – Adaptation and Renewal Programme Update – Vaccination Programme update

**Action 15** – Ventilation – Motion by Councillor Jim Campbell

**Action 16** – Creating a Safer First and Last Mile Journey for Women and Girls – motion by Councillor Osler

**Action 17** – Fossil Fuel Non Proliferation Treaty – motion by Councillor Burgess

**Action 18** - Council Owned Care Homes – EIJB – motion by Councillor McVey

2) To otherwise note the Rolling Actions Log.

(Reference – Rolling Actions Log, submitted.)

#### **4. Business Bulletin**

---

The Policy and Sustainability Committee Business Bulletin for 30 November 2021 was submitted.

##### **Decision**

To note the Business Bulletin.

(Reference – Business Bulletin 30 November 2021, submitted.)

#### **5. Adaptation and Renewal Update**

---

An update was provided on the Adaptation and Renewal Programme which covered decisions taken in period 23 July to 24 September 2021 together with an update on the reopening of Community Centres and continuing and new pressures on services which were directly and indirectly impacted by Covid-19.

Dona Milne from NHS Lothian provided an update on the Covid Vaccination Programme.

##### **Decision**

1) To note the Council's latest Covid-19 position following the statement from the First Minister on Tuesday, 26 October 2021 and associated Scottish Government guidance.

2) To note the Covid-19 Response Dashboard at Appendix 1 to the report by the Chief Executive.

3) To note the decisions taken to date under urgency provisions from 24 September to 12 November 2021 at Appendix 2 of the report.

(Reference – report by the Chief Executive, submitted.)

## 6. Public Bodies Climate Change Duties Report 2020/21

---

Details were provided on the Council's statutory report for 2020/21 on compliance with the Climate Change (Scotland) Act 2009 Public Bodies Climate Change Duties (PBCCD), for submission to the Scottish Government on 30 November 2021.

### Decision

- 1) To approve the City of Edinburgh Council Public Bodies Climate Change Duties (PBCCD) Report 2020/21, for submission to the Scottish Government on 30 November 2021.
- 2) To note that Council emissions had reduced by 66% from a 2005/2006 baseline and that there had been an 11% decrease in emissions since last year.
- 3) to note that emissions reductions had been largely achieved through a reduction in electricity consumption - mainly due to lighting or other energy efficiency upgrades, property closures during the pandemic, and grid decarbonisation.
- 4) To note that the Council's strategic approach to reducing its corporate emissions was set out in the Council's Emissions Reduction Plan (CERP) and was presented separately to the Policy and Sustainability Committee on the 30 November 2021 agenda.

(Reference – report by the Executive Director of Place, submitted.)

## 7. Council Emissions Reduction Plan – Final Version

---

Details were provided on the Council's Carbon Emissions Reduction Plan (CERP) which set out an initial pathway to netzero for the City of Edinburgh Council by 2030 by targeting the Council's major emissions sources; energy (buildings and lighting), waste, fleet and transport. The plan reflected the Council's carbon reduction commitment as a signatory of the City Climate Compact.

### Motion

- 1) To agree the final Council Emissions Reduction Plan (CERP) as set out in Appendix 1 to the report by the Chief Executive.
- 2) To note that Council emissions totalled 65,647 tCO<sub>2</sub>e in 2020/21 (a 11% decrease compared to 2019/20), representing 35% (just over one third) of the three-years' cumulated carbon budget for the period 2020/21 to 2022/23.
- 3) To note that the CERP set out actions the Council would take to reduce its carbon footprint and that the emissions impact of these would be reviewed and refined as further data became available and additional actions were developed.
- 4) To note that the Council's organisational emissions were updated annually and reported to the Scottish Government through the Public Bodies Climate Change Duty Reporting (PBCCD).

- moved by Councillor McVey, seconded by Councillor Day

## **Amendment 1**

To add to the motion by Councillor McVey:

- “5) Committee notes that very few of the actions identified fall into the “committed projects” category and that grid decarbonisation external to the Council is by far the greatest of these, and agrees that a further report is presented to Policy and Sustainability Committee and the Finance and Resources Committee in June 2022 to provide an updated overview with financial and timescale implications for the remaining projects and the innovation and offsetting required to meet the Council’s 2030 target.”

- moved by Councillor Mowat, seconded by Councillor Jim Campbell

## **Amendment 2**

To add to the motion by Councillor McVey:

- “5) Recognises as stated in 2.1 of the report that the Council Emissions Reduction Plan (CERP) sets out an ‘initial pathway’ to net zero for the Council and that there are significant emissions in sectors of council activity where actions to achieve reductions are yet to be identified, including about half the emissions from council buildings and fleet and therefore appreciates that the CERP is a rolling plan that will need to be continually updated and revised to 2030.
- 6) Notes that the significant additional resources, for example to retrofit council buildings, are unlikely to be met from council budgets alone and agrees to raise this challenge with the Scottish Government at the earliest opportunity.
- 7) Welcomes the carbon budgets set out in Table 2 of the plan and agrees that overall progress will be evaluated against a 3-year carbon budget tCo2e.
- 8) Agrees that a progress report on the CERP is brought back to this committee annually for scrutiny.”

- moved by Councillor Burgess, seconded by Councillor Miller

In accordance with Standing Order 21(12), Amendment 2 was adjusted and accepted as an addendum to the motion.

## **Voting**

The voting was as follows:

For the Motion (as adjusted)	-	9 votes
For Amendment 1	-	7 votes

(For the Motion (as adjusted): Councillors Burgess, Day, Gardiner, Macinnes, McVey, Miller, Munn, Perry and Wilson

For Amendment 1: Councillors Aldridge, Jim Campbell, Gloyer, Hutchison, Mowat, Rose and Whyte

## Decision

To approve the following adjusted motion by Councillor McVey:

- 1) To agree the final Council Emissions Reduction Plan (CERP) as set out in Appendix 1 to the report by the Chief Executive.
- 2) To note that Council emissions totalled 65,647 tCO<sub>2</sub>e in 2020/21 (a 11% decrease compared to 2019/20), representing 35% (just over one third) of the three-years' cumulated carbon budget for the period 2020/21 to 2022/23.
- 3) To note that the CERP set out actions the Council would take to reduce its carbon footprint and that the emissions impact of these would be reviewed and refined as further data became available and additional actions were developed.
- 4) To note that the Council's organisational emissions were updated annually and reported to the Scottish Government through the Public Bodies Climate Change Duty Reporting (PBCCD).
- 5) To recognise as stated in 2.1 of the report that the Council Emissions Reduction Plan (CERP) set out an 'initial pathway' to net zero for the Council and that there were significant emissions in sectors of council activity where actions to achieve reductions were yet to be identified, including about half the emissions from council buildings and fleet and therefore appreciate that the CERP was a rolling plan that would need to be continually updated and revised to 2030.
- 6) To note that the significant additional resources, for example to retrofit council buildings, were unlikely to be met from council budgets alone and agree to raise this challenge with the Scottish Government at the earliest opportunity.
- 7) To welcome the carbon budgets set out in Table 2 of the plan and agree that overall progress would be evaluated against a 3-year carbon budget tCo<sub>2</sub>e.
- 8) To agree that a progress report on the CERP be brought back to this committee annually for scrutiny.

(Reference: report by the Chief Executive, submitted.)

## 8. 2030 Climate Strategy and Implementation Plan

---

The Committee had considered the views of around 920 residents and other stakeholders who took part in the Council's online survey, submitted a letter, or participated in one of the virtual focus groups held over the summer on the draft Climate Strategy.

An overview of the key developments in the Climate Strategy 2030, as well as a final strategy and implementation plan was provided.

### Motion

- 1) To note the changes to the 2030 Climate Strategy following consultation and ongoing engagement with city partners, and in response to discussion themes from COP 26.

- 2) To note that the deliverability of the strategy is dependent upon identifying and securing sufficient funding and investment.
- 3) To agree the 2030 Climate Strategy as attached in Appendix 1 to the report by the Chief Executive.
- 4) To agree the supporting 2030 Climate Strategy Implementation plan, as attached in Appendix 2 to the report.
- 5) To note the framework for measuring progress against the 2030 Climate Strategy's outcomes set out in the implementation plan.
- 6) To agree that progress on the 2030 Climate Strategy priorities will be reported in line with annual reporting on the City's 2030 target.
- 7) To note that approximately 120,000 privately owned homes in Edinburgh will need to be retrofitted over the next decade in order to reach net zero.
- 8) To agree that emissions reductions and not off-setting is the aim of the strategy, however, acknowledges that a number of Edinburgh-based businesses and organisation currently do, or plan to, offset as part of a net zero strategy.
- 9) To note that finance from off-setting by local organisations should remain local and support the city's net zero transition.
- 10) To ask officers to work with local partners to explore options for progressing a local scheme as soon as practicable, including assessment of using the Council-owned ESCO for delivery.
- 11) To ask officers and Edinburgh Climate Commission to engage with Scottish Government to bring forward guidance as a matter of urgency on how a local off-setting scheme could be established to support the urgent transition of the city and delivery of local community benefits.

- moved by Councillor McVey, seconded by Councillor Day

#### **Amendment 1**

- 1) To note the changes to the 2030 Climate Strategy following consultation and ongoing engagement with city partners, and in response to discussion themes from COP 26.
- 2) To note that the deliverability of the strategy is dependent upon identifying and securing sufficient funding and investment.
- 3) To note the framework for measuring progress against the 2030 Climate Strategy's outcomes set out in the implementation plan.
- 4) To agree that the Final 2030 Climate Strategy and Implementation Plan remain in draft until a costed delivery plan is developed detailing a realistic pathway to net zero for Edinburgh that fully addresses:
  - the issues outlined in section 4.5 of the report – specifically noting that many aspects remain to be developed, require Governmental action,

require funding from unidentified sources and/or require offsetting which has not yet been developed;

- the physical and workforce changes required in the Edinburgh economy to achieve the changes required and the timescales within which these are possible;
  - the projected impact of further UK national changes such as grid decarbonisation that, to date, have had the greatest impact on reducing Edinburgh's emissions;
  - an estimate of the full funding requirements (upfront and residual) for citizens, businesses and the public sector;
  - that the framework for measuring progress be further developed with appropriate milestones linked to this pathway.
- 5) To agree that a revised plan detailing these requirements is presented to the new Council for consideration in June 2022.
- 6) To agree that, for the avoidance of doubt, the Council will continue to work in the interim to take all action possible to reduce climate change emissions in the City.

- moved by Councillor Jim Campbell, seconded by Councillor Mowat

## **Amendment 2**

- 1) To note the changes to the 2030 Climate Strategy following consultation and ongoing engagement with city partners, and in response to discussion themes from COP 26.
- 2) To note that the deliverability of the strategy is dependent upon identifying and securing sufficient funding and investment.
- 3) To agree the 2030 Climate Strategy as attached in Appendix 1 to the report by the Chief Executive.
- 4) To agree the supporting 2030 Climate Strategy Implementation plan, as attached in Appendix 2 to the report.
- 5) To note the framework for measuring progress against the 2030 Climate Strategy's outcomes set out in the implementation plan.
- 6) To agree that progress on the 2030 Climate Strategy priorities will be reported in line with annual reporting on the City's 2030 target.
- 7) To recognise and agree that the 2030 Climate Strategy an Implementation plan will need to be continually developed over the next 9 years.
- 8) To recognise the key role that this Council has in co-ordinating development of this City-wide strategy and roll-out of the implementation plan and agrees that the need to sufficiently resource this work will be considered when setting future council budgets.

- 9) To agree that the five thematic partnerships and the Infrastructure Investment Program board be asked assess progress annually and a report brought to this committee.
- 10) To agree that the regulatory, financial and other major barriers preventing the City's emissions reduction to net zero as identified in this strategy will be formally reported to the Scottish and UK Governments and a response requested.
- 11) To recognise that a key area of work is the development of approaches to decarbonisation that have affordable funding models and agrees that the Infrastructure Investment Programme board be asked to make this work a priority.
- 12) To agree to promote the Community Climate Forum through all available council communication channels and requests regular reporting back to committee on its activity.
- 13) To agree to seek the views of the Edinburgh Climate Commission and the Edinburgh Climate Change Institute on this strategy and implementation plan and requests that these views are reported to committee.

- moved by Councillor Burgess, seconded by Councillor Miller

In accordance with Standing Order 21(12), Amendment 2 was accepted as an addendum to the motion

### **Voting**

The voting was as follows:

For the Motion (as adjusted)	-	12 votes
For Amendment 1	-	5 votes

(For the Motion (as adjusted): Councillors Aldridge, Burgess, Day, Fullerton, Gardiner, Gloyer, Macinnes, McVey, Miller, Munn, Perry and Wilson

For Amendment 1: Councillors Jim Campbell, Hutchison, Mowat, Rose and Whyte

### **Decision**

To approve the following adjusted motion by Councillor McVey:

- 1) To note the changes to the 2030 Climate Strategy following consultation and ongoing engagement with city partners, and in response to discussion themes from COP 26.
- 2) To note that the deliverability of the strategy was dependent upon identifying and securing sufficient funding and investment.
- 3) To agree the 2030 Climate Strategy as attached in Appendix 1 to the report by the Chief Executive.
- 4) To agree the supporting 2030 Climate Strategy Implementation plan, as attached in Appendix 2 to the report.

- 5) To note the framework for measuring progress against the 2030 Climate Strategy's outcomes set out in the implementation plan.
- 6) To agree that progress on the 2030 Climate Strategy priorities would be reported in line with annual reporting on the City's 2030 target.
- 7) To note that approximately 120,000 privately owned homes in Edinburgh would need to be retrofitted over the next decade in order to reach net zero.
- 8) To agree that emissions reductions and not off-setting was the aim of the strategy, however, to acknowledge that a number of Edinburgh-based businesses and organisation currently did, or planned to, offset as part of a net zero strategy.
- 9) To note that finance from off-setting by local organisations should remain local and support the city's net zero transition.
- 10) To ask officers to work with local partners to explore options for progressing a local scheme as soon as practicable, including assessment of using the Council-owned ESCO for delivery.
- 11) To ask officers and Edinburgh Climate Commission to engage with Scottish Government to bring forward guidance as a matter of urgency on how a local off-setting scheme could be established to support the urgent transition of the city and delivery of local community benefits.
- 12) To recognise and agree that the 2030 Climate Strategy and Implementation plan would need to be continually developed over the next 9 years.
- 13) To recognise the key role that this Council had in co-ordinating development of this City-wide strategy and roll-out of the implementation plan and agree that the need to sufficiently resource this work would be considered when setting future council budgets.
- 14) To agree that the five thematic partnerships and the Infrastructure Investment Program board be asked to assess progress annually and a report brought to this committee.
- 15) To agree that the regulatory, financial and other major barriers preventing the City's emissions reduction to net zero as identified in this strategy would be formally reported to the Scottish and UK Governments and a response requested.
- 16) To recognise that a key area of work was the development of approaches to decarbonisation that had affordable funding models and agree that the Infrastructure Investment Programme board be asked to make this work a priority.
- 17) To agree to promote the Community Climate Forum through all available council communication channels and request regular reporting back to committee on its activity.

- 18) To agree to seek the views of the Edinburgh Climate Commission and the Edinburgh Climate Change Institute on this strategy and implementation plan and request that these views be reported to committee.

(References – Policy and Sustainability Committee, 5 October 2021 (item 13); report by the Chief Executive, submitted.)

## **9. Fossil Fuel Non-Proliferation Treaty - Response to Motion by Councillor Burgess**

---

In response to a motion by Councillor Burgess, details were provided on the implications for the City of Edinburgh Council should they endorse the call for a Fossil Fuel Non-Proliferation Treaty, a global initiative to phase out fossil fuels and support a just transition.

### **Motion**

To agree that the information in the report by the Executive Director of Corporate Services supports Edinburgh signing the Fossil Fuel Non-Proliferation Treaty and agrees that the Council should sign to support the aims of reaching net-zero by 2030.

- moved by Councillor McVey, seconded by Councillor Day

### **Amendment**

- 1) To note the report into the Fossil Fuel Non-Proliferation Treaty and agrees to endorse the Treaty.
- 2) To agree that the Council Leader should convey this endorsement to the Fossil Fuel Non-Proliferation Treaty organisation and write to the Scottish Government to encourage their support for such a treaty.

- moved by Councillor Burgess, seconded by Councillor Miller

In accordance with Standing Order 21(12), the Paragraph 2 of the amendment was adjusted and accepted as an addendum to the motion.

### **Decision**

To approve the following adjusted motion by Councillor McVey:

- 1) To agree that the information in the report by the Executive Director of Corporate Services supported Edinburgh signing the Fossil Fuel Non-Proliferation Treaty and agree that the Council should sign to support the aims of reaching net-zero by 2030.
- 2) To agree that the Council Leader should convey this endorsement to the Fossil Fuel Non-Proliferation Treaty organisation and write to the Scottish Government to encourage their consideration for such a treaty.

(References – Act of Council No 19 of 26 August 2021; report by the Executive Director of Corporate Services, submitted.)

## 10. Delivering the 20-Minute Neighbourhood Strategy

---

An update was provided on the implementation of the 20-Minute Neighbourhood Strategy, by setting out the five strands of work through which the programme would be delivered together with an update on specific projects.

### Decision

- 1) To note the update on the implementation of the 20-Minute Neighbourhood strategy that was approved by Committee on 10 June 2021.
- 2) To note that any new or emerging projects would be referred to the appropriate Committee for future approval.
- 3) To note that regular updates would be provided to Committee as implementation of the strategy progresses.

(References – Policy and Sustainability Committee of 10 June 2021 (item 15); report by the Executive Director of Place, submitted.)

## 11. Women's Safety in Public Places

---

In response to motions by Councillors Osler and Watt, details were provided on the current context in which the Council worked to improve women's safety together with an overview of work undertaken to improve women's safety in public places, and the challenge of men's behaviours which created real and perceived danger for women. Recommendations and future actions to ensure women's safety was embedded in the roll-out of 20-minute neighbourhoods noting the importance of capturing perceptions of citizens alongside measures to evaluate safety were outlined and options presented on consultations that could be taken forward.

### Motion

- 1) To note that the content of the report by the Interim Executive Director of Education and Children's Services acknowledged both the need for attitudinal, behavioural and structural change across society while also calling the council to action to improve women's safety in public places.
- 2) To approve the proposed course of action to strengthen and expand existing safety measures already implemented by the Council with a gendered lens in all forward planning and implementation.
- 3) To consider the options for a consultation around the public places and spaces in Edinburgh that could assist in identifying where women felt safe, where they felt less safe and what could be done to improve their safety.
- 4) To consider strengthening existing community resources currently in place to enhance women's safety in public places as well as the introduction of additional measures specifically pertaining to women's safety in public spaces.
- 5) To consider the implementation of a campaign targeted at men's thoughts, actions and behaviours around women's safety, as well as sustained activity

highlighting how men could act as allies in promoting the safety of women in public spaces.

- 6) To consider the adoption of additional safety measures in public spaces of particular concern to women, and the allocation of funds required for their adoption.

- moved by Councillor McVey, seconded by Councillor Day

### **Amendment**

- 1) To note the report brought forward by the Interim Executive Director of Education and Children's Services and the analysis of the societal impacts on Women's Safety but is concerned that the report is very theoretical and very little of the report covers more practical measures that the Council has sole responsibility for and that contribute directly to women's safety;
- 2) Notes that only one paragraph is concerned with street lighting and fails to fully explore how street lighting can contribute to both increasing the perception of a space as a safe space and discourage perpetrators from engaging in violent or intimidating behaviours, as well as aid the identification of those who engage in these activities; this being an important because part of driving the change in behaviour we all want to see by making those who perpetrate it accountable;
- 3) Committee therefore calls for:
  - a) A further report detailing where street lighting on public paths and in open spaces has been reported as inadequate and what standards apply to the lighting of public paths and parks;
  - b) A review of the Common Space data to see where poor public lighting and general concerns for safety have been reported and whether these two reviews provide sufficient information to form the basis of a plan for consultation and improvement or whether further work is required.

- moved by Councillor Mowat, seconded by Councillor Whyte

In accordance with Standing Order 21(12), paragraph 3(b) of the amendment was adjusted and accepted as an addendum to the motion.

### **Voting**

The voting was as follows:

For the Motion (as adjusted)	-	10 votes
For Amendment 1	-	7 votes

(For the Motion (as adjusted): Councillors Burgess, Day, Fullerton, Gardiner, Macinnes, McVey, Miller, Munn, Perry and Wilson

For Amendment 1: Councillors Aldridge, Jim Campbell, Gloyer, Hutchison, Mowat, Rose and Whyte.)

## Decision

To approve the following adjusted motion by Councillor McVey:

- 1) To note that the content of the report by the Interim Executive Director of Education and Children's Services acknowledged both the need for attitudinal, behavioural and structural change across society while also calling the council to action to improve women's safety in public places.
- 2) To approve the proposed course of action to strengthen and expand existing safety measures already implemented by the Council with a gendered lens in all forward planning and implementation.
- 3) To consider the options for a consultation around the public places and spaces in Edinburgh that could assist in identifying where women felt safe, where they felt less safe and what could be done to improve their safety this should include a review of the Common Space data to see where poor public lighting and general concerns for safety had been reported and whether these two reviews provided sufficient information to form the basis of a plan for consultation and improvement or whether further work was required.
- 4) To consider strengthening existing community resources currently in place to enhance women's safety in public places as well as the introduction of additional measures specifically pertaining to women's safety in public spaces.
- 5) To consider the implementation of a campaign targeted at men's thoughts, actions and behaviours around women's safety, as well as sustained activity highlighting how men could act as allies in promoting the safety of women in public spaces.
- 6) To consider the adoption of additional safety measures in public spaces of particular concern to women, and the allocation of funds required for their adoption.

(References – Act of Council No 8 of 29 April 2021; Act of Council No 16 of 26 August 2021; report by the Interim Executive Director of Corporate Services, submitted.)

## 12. Edinburgh's Winter Festivals – Consultation Results

---

The Culture and Communities Committee had approved an emergency motion requesting a public consultation on the future of the Winter Festivals from 2022 to be undertaken.

An update was provided on the results of that consultation.

### Motion

- 1) To note the outcomes of the Winter Festivals Consultation.
- 2) To note that the key findings from the consultation would inform the specification and event brief for the procurement exercise to deliver new events from 2022/23.

- moved by Councillor McVey, seconded by Councillor Day

## **Amendment**

- 1) To note the outcomes of the Winter Festivals Consultation.
- 2) To note that the key findings from the consultation would inform the specification and event brief for the procurement exercise to deliver new events from 2022/23.
- 3) To agree that the new event brief should detail the specific actions needed to achieve events targeted at the Edinburgh community in a few City Centre locations and in some of Edinburgh's town centres in order to spread the economic benefit throughout the city.

- moved by Councillor Whyte, seconded by Councillor Mowat

In accordance with Standing Order 21(12), the amendment was accepted as an addendum to the motion.

## **Decision**

To approve the following adjusted motion by Councillor McVey:

- 1) To note the outcomes of the Winter Festivals Consultation.
- 2) To note that the key findings from the consultation would inform the specification and event brief for the procurement exercise to deliver new events from 2022/23.
- 3) To agree that the new event brief should detail the specific actions needed to achieve events targeted at the Edinburgh community in a few City Centre locations and in some of Edinburgh's town centres in order to spread the economic benefit throughout the city.

(References – Culture and Communities Committee of 18 June 2019 (item 14); report by the Executive Director of Place, submitted.)

## **13. Edinburgh Economy Strategy**

---

Details were provided on the outcome of consultation and engagement activity with businesses, citizens and partner organisations which had been carried out over July to October 2021 in support of a refreshed Edinburgh Economy Strategy. In response to the findings, and analysis of latest economic data for the city, a refreshed strategy set out a vision and work programmes to ensure Edinburgh was a Stronger, Greener, and Fairer economy which defined priorities for Council delivery over the next few years, and the principles and priorities that would guide the way the Council worked with partners, investors, businesses, and communities towards shared goals.

## **Motion**

- 1) To note the consultation and engagement activity undertaken to support development of a refreshed Edinburgh Economy Strategy.
- 2) To agree the refreshed Edinburgh Economy Strategy (Appendix 1 of the report by the Executive Director of Place).

- 3) To agree the governance and partnership working arrangements proposed for this strategy, including the convening of an annual 'Edinburgh Means Business' conference.
- 4) To agree that an annual report monitoring progress on delivery of this strategy be provided for scrutiny by this Committee.

- moved by Councillor McVey, seconded by Councillor Day

#### **Amendment**

- 1) To note the consultation and engagement activity undertaken to support development of a refreshed Edinburgh Economy Strategy.
- 2) To note that while some involved simple tasks like writing a letter, the 108 items on the implementation plan in Appendix 4 to the report by the Executive Director of Place were not accompanied by a measurement framework.
- 3) To further note the limitations and low targets in the 13 key performance indicators detailed in Appendix 5 to the report (monitoring progress).
- 4) To agree to continue consideration of the Economy Strategy to allow for development of a detailed measurement framework.
- 5) To note the council elections were only five months away and agree to defer further consideration of economic strategy until after May 5 when the new administration could set out its priorities.

- moved by Councillor Whyte, seconded by Councillor Rose

#### **Voting**

The voting was as follows:

For the motion	-	9 votes
For the amendment	-	7 votes

(For the motion: Councillors Aldridge, Day, Gardiner, Gloyer, Macinnes, McVey, Munn, Perry and Wilson.

For the amendment: Councillors Burgess, Jim Campbell, Hutchison, Johnston, Miller, Rose and Whyte.)

#### **Decision**

To approve the motion by Councillor McVey.

(Reference – report by the Executive Director of Place, submitted.)

## **14. Supporting the Visitor Economy in Edinburgh**

---

Details were provided on the outcome of the recent review of all aspects of the Visitor Economy in Edinburgh and the steps taken to implement the recommendations from the review. Approval was also sought to commence the winding up of Marketing Edinburgh Limited (Marketing Edinburgh), which, subject to submission of all of the necessary documentation, was expected to come into effect three months after the process was commenced.

## **Motion**

- 1) To note the recent review of all aspects of the Visitor Economy in Edinburgh, the steps taken to implement recommendations from the review and the timeline for implementation of agreed actions.
- 2) To approve the winding up of Marketing Edinburgh Limited, and instruct the Board and Council officers to make the necessary arrangements to wind up the company.

- moved by Councillor McVey, seconded by Councillor Day

## **Amendment**

- 1) To note the recent review of all aspects of the Visitor Economy in Edinburgh, the steps taken to implement recommendations from the review and the timeline for implementation of agreed actions.
- 2) To approve the winding up of Marketing Edinburgh Limited, and instruct the Board and Council officers to make the necessary arrangements to wind up the company.
- 3) To request a report in one cycle to detail the city's marketing strategy for 2022, including an evaluation of the "Forever Edinburgh" campaign.

- moved by Councillor Jim Campbell, seconded by Councillor Hutchison

In accordance with Standing Order 21(12), the amendment was adjusted and accepted as an addendum to the motion.

## **Decision**

To approve the following adjusted motion by Councillor McVey:

- 1) To note the recent review of all aspects of the Visitor Economy in Edinburgh, the steps taken to implement recommendations from the review and the timeline for implementation of agreed actions.
- 2) To approve the winding up of Marketing Edinburgh Limited, and instruct the Board and Council officers to make the necessary arrangements to wind up the company.
- 3) To request a report in two cycles to detail the city's marketing strategy for 2022, including an evaluation of the "Forever Edinburgh" campaign acknowledging that any information that may be commercially sensitive be reported via a members briefing instead of contained in the report.

(Reference – report by the Executive Director of Place, submitted.)

## **15. Performance Update Report**

---

The first Performance Update report to the Committee and update on progress with implementation of the new Planning and Performance Framework (PPF) was presented.

## **Motion**

- 1) To note the Performance Update report.
- 2) To note the progress to date and next steps for implementation of the Council's Planning and Performance Framework.

- moved by Councillor McVey, seconded by Councillor Day

## **Amendment**

- 1) To note the Performance Update report.
- 2) To note the progress to date and next steps for implementation of the Council's Planning and Performance Framework.
- 3) To note that the majority of KPIs still have no target.
- 4) To note with concern that almost half of the KPIs where performance is behind target are in the section entitled "Core services are maintained and improved"
- 5) To note the council elections are only five months away and agrees that a further report is presented to an early committee after May 5 suggesting targets for the remaining KPIs and actions to improve core services to be considered by the new Council.

- moved by Councillor Rose, seconded by Councillor Hutchison

## **Voting**

The voting was as follows:

For the motion	-	10 votes
For the amendment	-	7 votes

(For the motion: Councillors Burgess, Day, Fullerton, Gardiner, Macinnes, McVey, Miller, Munn, Perry and Wilson.

For the amendment: Councillors Aldridge, Jim Campbell, Gloyer, Hutchison, Johnston, Rose and Whyte.)

## **Decision**

To approve the motion by Councillor McVey.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## **16. Duty of Candour**

---

Details were provided on the Council's responsibility as a local authority and Responsible Person within its duty of candour responsibilities as set out by the Scottish Government. The Council was required to develop and maintain local procedures, processes and systems for recording and reporting, managing, and responding to an unintended incident that had caused harm, serious harm, or death of a person.

## Decision

- 1) To note the Council policy, procedure and accompanying documentation as detailed in the report by the Interim Executive Director of Education and Children's Services.
- 2) To approve the Council Duty of Candour Policy, which was underpinned by the Scottish Government's The Duty of Candour Procedure (Scotland) Regulations 2018 which were provisions of the Health (Tobacco, Nicotine etc. and Care) (Scotland) Act 2016 (The Act).
- 3) To acknowledge that the Council had a collective legal duty as the Responsible Person to act appropriately and with honesty and openness in the event of unintended harm caused during the delivery of health, care or social work services.
- 4) To understand that the Council's approach to its duty of candour responsibilities were central to providing safe, responsible and accountable public services.

(Reference – report by the Interim Executive Director of Education and Children's Services, submitted.)

## 17. Edinburgh Integration Joint Board Savings and Recovery Programme 2021/22 Update

---

An update was provided on the Edinburgh Integration Joint Board (EIJB) 2021/22 Savings and Recovery Programme up to the end August 2021 (Period 5), focusing on the City of Edinburgh Council's (CEC) elements of the programme.

### Motion

To note the current position of the Edinburgh Integration Joint Board's Savings Recovery Programme 2021/22.

- moved by Councillor McVey, seconded by Councillor Day

### Amendment

- 1) To note the current position of the Edinburgh Integration Joint Board's Savings Recovery Programme 2021/22.
- 2) To request a quarterly update to this committee on the progress of the EIJB's Saving and Recovery Programme.
- 3) That where a project's savings are at risk, the quarterly reporting should detail how the additional expenditure reduction will achieved.
- 4) To refers the report to the Finance and Resources Committee for scrutiny of the impact on the Council budget.

- moved by Councillor Whyte, seconded by Councillor Hutchison

In accordance with Standing Order 21(12), the amendment was adjusted and accepted as an amendment to the motion.

## Decision

To approve the following adjusted motion by Councillor McVey:

- 1) To note the current position of the Edinburgh Integration Joint Board's Savings Recovery Programme 2021/22.
- 2) To request a bi-annual update to this committee on the progress of the EIJB's Saving and Recovery Programme.
- 3) That where a project's savings are at risk, the bi-annual reporting should detail how the additional expenditure reduction will be achieved.

(Reference – report by the Chief Officer, Edinburgh Health and Social Care Partnership, submitted.)

## 18. Update on the Edinburgh Health and Social Care Older People Joint Inspection Improvement Plan

---

Details were provided on the improvement activity undertaken by the Edinburgh Health and Social Care Partnership (EHSCP) in response to the Joint Inspection of Older People's Services in 2016 together with the approach taken to provide evidence of improvement, key improvements delivered and the formal feedback from the Joint Inspection Team on their assessment of progress.

### Motion

- 1) To note the report by the Chief Officer, Edinburgh Health and Social Care Partnership, which summarised significant improvement progress made in relation to the recommendations of the Joint Inspection of Older People's Services in 2016.
- 2) To note that formal feedback had now been provided by the Joint Inspection Team, that progress had been assessed overall as positive and that no further review/scrutiny activity was planned in relation to this inspection.

- moved by Councillor McVey, seconded by Councillor Day

### Amendment

- 1) To note the report by the Chief Officer, Edinburgh Health and Social Care Partnership, which summarised significant improvement progress made in relation to the recommendations of the Joint Inspection of Older People's Services in 2016.
- 2) To note that formal feedback had now been provided by the Joint Inspection Team, that progress had been assessed overall as positive.
- 3) To request a further update in June 2022 on the outstanding actions set out in paragraph 4.9 of the report by the Chief Officer, Edinburgh Health and Social Care Partnership, some of which remained subject to approval by the EIJB.

- moved by Councillor Jim Campbell, seconded by Councillor Rose

In accordance with Standing Order 21(12), the amendment was adjusted and accepted as an addendum to the motion.

### **Decision**

To approve the following adjusted motion by Councillor McVey:

- 1) To note the report by the Chief Officer, Edinburgh Health and Social Care Partnership, which summarised significant improvement progress made in relation to the recommendations of the Joint Inspection of Older People's Services in 2016.
- 2) To note that formal feedback had now been provided by the Joint Inspection Team, that progress had been assessed overall as positive and that no further review/scrutiny activity was planned in relation to this inspection.
- 3) To request a further update in June 2022 on the outstanding actions set out in paragraph 4.9 of the report by the Chief Officer, Edinburgh Health and Social Care Partnership, some of which remained subject to approval by the EIJB.

(Reference – report by the Chief Officer, Edinburgh Health and Social Care Partnership, submitted)

## **19. Bed Based Care – Progress Report**

---

In response to a motion by Councillor McVey, an update was provided on the work which was underway to implement the phase 1 proposals for the Bed Based Care Review and the engagement and consultation activity which was also progressing as planned.

### **Decision**

To note the report by the Chief Officer, Edinburgh Health and Social Care Partnership as an update on progress of the delivery of phase 1 of the bed-based care review.

(References – Act of Council No 2 of 23 September 2021; report by the Chief Officer, Edinburgh Health and Social Care Partnership, submitted.)

## **20. Chief Social Work Officer Annual Report 2020-2021**

---

Details were provided on a broad outline of some of the key issues facing social work and social care in Edinburgh including data on statutory services, areas of decision making and the main developments and challenges.

### **Decision**

- 1) To note the Chief Social Work Officer's (CSWO) Annual Report for 2020/21 attached at Appendix 1 to the report by the Chief Social Work Officer.
- 2) To refer the report to the Education, Children and Families Committee for information.
- 3) To agree that updated reports would come forward to the Policy and Sustainability Committee as the work progressed.

(Reference – report by the Chief Social Work Officer, submitted.)

## 21. Council's Risk Appetite Statement

---

The Council's Risk Appetite Statement was set out for approval.

This document should be read together with the Council's Enterprise Risk Management Policy which was also submitted for approval to the Policy and Sustainability Committee of 30 November 2021.

The risk appetite statement included in the report superseded the Council's existing risk appetite statement dated 6 October 2020.

### **Motion**

- 1) To note that the Council's attitude to taking risk should be set at the top level of the organisation and cascaded down, and that this 'risk appetite' may be different across different services and types of risks.
- 2) To note that risk appetite was already set and established in many areas through governance arrangements; frameworks; policies, existing controls and schemes of delegation.
- 3) To approve the Council's updated risk appetite statement presented within the report by the Executive Director of Corporate Services.
- 4) To refer the report to the Governance, Risk and Best Value Committee for information.

- moved by Councillor McVey, seconded by Councillor Day

### **Amendment**

- 1) To note that the Council's attitude to taking risk should be set at the top level of the organisation and cascaded down, and that this 'risk appetite' may be different across different services and types of risks.
- 2) To note that risk appetite was already set and established in many areas through governance arrangements; frameworks; policies, existing controls and schemes of delegation.
- 3) To agree to maintain the Risk Appetite Statement agreed by Committee in October 2020 for the previous 11 enterprise risks and the addition of the 2 new enterprise risks as the Council's ongoing approach noting that while the Covid-19 operational resilience environment may make it harder to mitigate risk to within the Risk Appetite it should not reduce the Council's intention to manage Enterprise Risks and continue to provide essential core services to a high standard.
- 4) To refer the report to the Governance, Risk and Best Value Committee for information.

- moved by Councillor Whyte, seconded by Councillor Jim Campbell

## **Voting**

The voting was as follows:

For the motion - 10 votes  
For the amendment - 6 votes

(For the motion: Councillors Burgess, Day, Fullerton, Gardiner, Macinnes, McVey, Miller, Munn, Perry and Wilson.)

For the amendment: Councillors Aldridge, Jim Campbell, Gloyer, Johnston, Mitchell and Whyte.)

## **Decision**

To approve the motion by Councillor McVey.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## **22. Enterprise Risk Management Policy**

---

The Enterprise Risk Management Policy described the Council's overarching risk management approach and was supported by a more granular operational risk management framework that described how the policy would be applied by all Council directorates and divisions. The Policy had been refreshed and superseded the existing policy dated October 2020.

## **Decision**

- 1) To approve the Council's updated Enterprise Risk Management Policy as set out in Appendix 1 to the report by the Executive Director of Corporate Services.
- 2) To refer the report to the Governance, Risk and Best Value Committee for information.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## **23. Draft Response to the Scottish Government National Care Service (NCS) Consultation**

---

Details were provided on the Council's draft response to the Scottish Government's consultation on proposals for a National Care Service, supplemented by a detailed paper, positively endorsed efforts to improve social care and social work, how it was valued and the outcomes it achieved for citizens in Edinburgh.

## **Decision**

To note the response to the Scottish Government's consultation on the National Care Service, approved by the Chief Executive in consultation with the Leader and Depute Leader under urgency provisions set out in A4.1 of the Committee Terms of Reference and Delegated Functions so as to meet the consultation deadline.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## 24. Update on Indoor Air Quality (Response to Motion)

---

In response to a motion by Councillor Jim Campbell, an update was provided on the work being carried out on the indoor air quality in Council buildings and the plan which had been implemented to address the requirement for all schools and day care services to have access to CO2 monitoring, as well as reviewing indoor air quality in other settings.

### Decision

To note the work undertaken to date and actions underway, including the monitoring of indoor concentrations of carbon dioxide, to support the delivery of good levels of ventilation across the Council's property estate.

(References – Policy and Sustainability Committee of 3 August 2021 (item 17); report by the Executive Director of Place, submitted.)

## 25. City 2030 Net Zero Target Annual Report

---

Details were provided on the latest emissions inventory of the city of Edinburgh (2019/20), based on the most recent datasets available. The calculation methodology was based on the Global GHG Protocol for Cities (GPC)<sup>1</sup>.

### Decision

- 1) To note the city had achieved emissions reductions of 8% between 2018/19 and 2019/20, based on the most up-to-date data available; and that the 8% reduction achieved exceeded the target of 6% for that period agreed by Committee in April 2021.
- 2) To note that the figures presented in the report by the Chief Executive were provisional due to the publication of two datasets being delayed. Figures would be updated as soon as available, but it was expected that the impact on the total footprint would be negligible as the missing datasets accounted for less than 2% of the total city emissions.
- 3) To note that main reductions came from the greening of the grid, a reduction in waste emissions as a result of Millerhill plant becoming operational; and a decrease in emissions from cars and vans.
- 4) To note the future emissions reporting schedule for the year ahead.
- 5) To note that Edinburgh was one of 95 global cities recently named as new generation of climate leaders on CDP 2021 A-List; meaning it had been recognized by CDP as a city that was taking bold leadership on environmental action and transparency.
- 6) To note that in 2020 and 2021, Edinburgh had been awarded with the maximum of six badges by the Global Covenant of Mayors for Climate and Energy recognising its climate mitigation and adaptation efforts.

(Reference – report by the Chief Executive, submitted)

## 26. City of Edinburgh Council Response to the Local food for Everyone consultation

---

Approval was sought for the proposed Council response to the Scottish Government's consultation on the three pillars of its Local Food Strategy and related activity, which broadly welcomed the work the Scottish Government was doing on local food but called for more investment and support at the local level in order to achieve the aims of the strategy and ensure access to local food for everyone.

### Decision

- 1) To approve the proposed Council's response to the Scottish Government consultation on Local Food for Everyone.
- 2) To note that the consultation closed on 26 November 2021, but that permission has been granted for the Council to submit its response a few days late following the Committee meeting.

(Reference – report by the Executive Director of Place, submitted)

## 27. Policies – Assurance Statement – Legal and Assurance

---

To ensure that Council policies reflected current legislative requirements and best practice, all Council directorates and policy owners were required to review their policies on an annual basis.

A number of policies owned by Legal and Assurance were presently under review.

### Decision

To note the update in relation to the Council policies detailed in the report by the Executive Director of Corporate Services and that work was ongoing to update some of the policies to ensure that they reflected current legislative requirements and best practice and were fit for purpose.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## 28. Policies Assurance Statement – Customer Services

---

To ensure that Council policies reflected current legislation, best practice and remained fit for purpose, they were required to be reviewed on an annual basis. An assurance update on the key policies managed within Customer Services part of the Customer and Digital Services Division in the Corporate Services Directorate - Corporate Debt Policy, Discretionary Housing Payments Policy, Council Tax Policies (second homes and empty properties) and Non-Domestic Rates Policy (Discretionary Relief), was presented.

### Decision

To note that Council policies detailed in the report by the Executive Director of Corporate Services had been reviewed and were considered to reflect current legislative requirements and best practice and therefore remained fit for purpose.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## 29. Human Resources (HR) Policies - Assurance Statement

---

Details were provided on the employment or Human Resources (HR) policies, which had been developed, consulted on, and approved by the Policy and Sustainability Committee in the last 12 months together with a commitment to prioritise and agree a programme of employment work for 2022/23.

### Decision

- 1) To note the Council HR/employment policies and guidance which had been reviewed in the last year.
- 2) To note the commitment to finalise a programme of policy review and approval for 2022/23, taking into account the recommendations from the Independent Inquiry reported to the City of Edinburgh Council on 28 October 2021.

## 30. Welfare Reform Update

---

An update was provided on the Council's ongoing welfare reform activities which included the implementation of Universal Credit.

### Decision

- 1) To note the ongoing work to support Universal Credit (UC) and Welfare Reform in Edinburgh.
- 2) To note the current spend projections for Discretionary Housing Payments, Council Tax Reduction Scheme and the Scottish Welfare Fund.

(Reference – report by the Executive Director of Corporate Services, submitted.)

## 31. Contact Centre Performance: April - September 2021

---

The Contact Centre performance for the period April to September 2021 was presented together with information on associated service improvement activities, as well as changes to service delivery resulting from COVID-19 restrictions and ongoing recovery action.

### Decision

- 1) To note the current performance trends within the Contact Centre.
- 2) To note the ongoing improvement activities to ensure that Council services were easy to access, and citizen queries and complaints were dealt with effectively.
- 3) To note the service delivery changes as a result of COVID-19 restrictions.

(Reference – report by the Executive Director of Corporate Services, submitted.)