

# Edinburgh and South East Scotland City Region Deal Joint Committee

**10 am, Friday 4 March 2022**

## **City Region Deal Progress Report**

**Item number 5.3**

### **Executive Summary**

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The Edinburgh and South East Scotland City Region Deal progress report gives an indication of progress across the City Region Deal programme.

In this update, the overall status is assigned as “Green”. There are no actions required from the Joint Committee.

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# Report

## City Region Deal Progress Report

### 1. Recommendations

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1.1 To note the progress across the City Region Deal Programme.

### 2. Background

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2.1 This progress report is being used across the City Region Deal's governance structure to monitor progress across all aspects of the City Region Deal. It is updated and shared with Government on a weekly basis and is taken to all Board meetings. A RAG (Red, Amber, Green) scale is assigned to programmes and projects by the Programme Management Office (PMO), as well as scores for inclusive growth and partnership working.

2.2 Tables and 2 show the guidelines that are used when determine RAG statuses and scores:

**Table 1: RAG Status Guidelines**

**T:** Status against **timeline** set out in business case/implementation plan;

**B:** Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

**Table 2: Strategic Added Value Score**

Score	Description
1 (Low)	<ul style="list-style-type: none"> <li>• There are opportunities for links with one or two other CRD themes that may add value to the proposal.</li> <li>• Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored.</li> <li>• One or two of the five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>
2 (Medium)	<ul style="list-style-type: none"> <li>• There are opportunities for links with two or three other CRD themes that may add value to the proposal.</li> <li>• Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance.</li> <li>• Two or three of the five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>
3 (High)	<ul style="list-style-type: none"> <li>• There are opportunities for links with three of four other CRD themes that may add value to the proposal.</li> <li>• Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear.</li> <li>• Three, four or five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>

### 3. Main report

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3.1 The performance report is shown in Appendix 1. The overall status of the City Region Deal is assigned as “Green”. There are no actions required from the Joint Committee.

### 4. Financial impact

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4.1 The overall cumulative total of Grant claimed for the Deal to date (2018 – present) is £202 million. This total includes the funding issued by Transport Scotland and Scottish Government Housing. Claims are made to Government on a quarterly basis.

### 5. Alignment with Sustainable, Inclusive Growth Ambitions

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5.1 Inclusion and sustainability are key drivers for the City Region Deal, and strategic added value scores have been included for each project. Business cases for projects included demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.

5.2 The [City Region Deal Benefits Realisation Plan](#) (BRP) was approved on 4 September 2020. This incorporates indicators that align with the Scottish Government’s Inclusive Growth Framework. The impact on equalities, human rights and sustainability will also be measured. A BRP Implementation Plan is currently being developed, and as part of this, a viability study, to enhance the monitoring, evaluation and on-going management of the outcomes and impacts of the Deal, is being conducted. A progress update on its implementation is being taken separately to this Committee.

5.3 In August 2021, Scottish and UK Government have provided joint guidance for project owners on managing potential carbon emissions associated with Scottish City Region and Regional Growth Deal projects. It accords with HM Treasury Green Book requirements and supports the quantification and minimisation of whole life carbon and the identification of potential barriers to achieving net zero. A workshop with ESESCR Deal project leads took place in September 2021 to explain the guidance and agree actions required. Project leads have since categorised their projects in terms of carbon control and carbon influence. This will form an important part of regular reporting through the Benefits Realisation Plan.

## 6. Background reading/external references

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- 6.1 [Edinburgh and South East Scotland City Region Deal Document](#) (August 2018)
- 6.2 [City Region Deal Benefits Realisation Plan](#): ESESCR Deal Joint Committee report 4 September 2020

## 7. Appendices

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- 7.1 Edinburgh and South East Scotland City Region Deal Progress Report (February 2022).

# Progress Report

Last updated: 24 February 2022

Overall Status  
Last Quarter

Green

Overall Status  
This Quarter

Green



# CITY REGION DEAL

Edinburgh & South East Scotland

## Page 1: Dashboard

### Recent Achievements and Milestones

Achievement/Milestone	Date
Annual Conversation with Governments	Nov 21
Granton Strategic Waterfront Regeneration Outline Business Case to Joint Committee	Dec 21

Upcoming Joint Committee Meeting Milestones (expected)	Target Date
Dunard Centre Revised Business Case	Mar 22
Benefits Realisation Plan Implementation Update	Mar 22
Regional Prosperity Framework Implementation Plan	Sep 22
City Region Deal Annual Report 2021/22	Sep 22
West Edinburgh Transport Improvement Full Business Case	Sep 22

### Financials Summary

\*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant £000	CRD grant drawdown to date £000	21-22 CRD Grant allocation	21-22 Grant drawdown
600,000	202,331	£57.51m*	£34.07m*

### Top 3 Risks (from PMO Risk Register)

Risk	Impact	Likelihood	Severity	Resolution Plan or Mitigating Action
External factors which the regional partners have limited control over e.g. COVID-19 pandemic, or manner of EU exit, affect the ability of projects to deliver according to their original plans.	3	4	12	<ul style="list-style-type: none"> <li>Regular updating of progress report and monthly financial forecasts to ensure PMO is aware of issue(s) at an early stage and can raise with Government, Executive Board and Joint Committee as appropriate.</li> <li>Change Management process as set out in the Benefits Realisation Plan is being implemented</li> <li>Review outputs &amp; timelines in the light of delays &amp; consider advancement of spend as appropriate.</li> <li>Pivot projects proactively where possible in line with need and opportunity.</li> <li>Regional Prosperity Framework has "Adaptable" as one of its three themes, and includes mitigations against uncertainty and change.</li> </ul>
Stakeholders outwith Governance structure (businesses, infrastructure providers/operators, third sector networks, politicians and general public) do not feel suitably engaged.	3	3	9	<ul style="list-style-type: none"> <li>REC has cross-regional representation. They use their status as ambassadors to champion the City Region Deal, and share messaging with wider networks.</li> <li>Regular meetings take place with other groups, e.g.: TSI / SEN meetings (where group members sit on DDI Delivery and IRES boards) and NHS.</li> <li>Comms group provides tools to spread positive messaging, e.g. website, key messaging documents.</li> </ul>
Failure to align with current Government and agency priorities, policies and initiatives.	2	4	8	<ul style="list-style-type: none"> <li>Regular calls between Govt and PMO to keep all informed of current priorities and ensure alignment.</li> <li>Government and agency representatives attend Executive Board and Directors' Group meetings to keep all informed of current priorities and ensure alignment.</li> <li>Regional Prosperity Framework is aligned to the latest Government plans and ambitions</li> <li>Government co-produces key documents with the PMO (e.g. Benefits Realisation Plan).</li> </ul>

**Project Stages**

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and benefits realisation framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

**Red, Amber, Green**

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**Strategic Added Value Score**

Score	Description
1 (Low)	<ul style="list-style-type: none"> <li>• There are opportunities for links with one or two other CRD themes that may add value to the proposal.</li> <li>• Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored.</li> <li>• One or two of the five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>
2 (Medium)	<ul style="list-style-type: none"> <li>• There are opportunities for links with two or three other CRD themes that may add value to the proposal.</li> <li>• Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance.</li> <li>• Two or three of the five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>
3. (High)	<ul style="list-style-type: none"> <li>• There are opportunities for links with three of four other CRD themes that may add value to the proposal.</li> <li>• Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear.</li> <li>• Three, four or five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>

Overall Total				Project Name	2021 - 2022					Comments
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000	CRD Grant Claimed to Date %		Grant Allocation £000	Grant Claimed to Date £000	Spend to Dec £000	Outturn £000	Outturn Variance £000	
101,047	32,545	32,545	100%	Bayes Centre	0	0	0	0	0	CRD Grant fully drawn down.
22,469	22,469	13,505	60%	National Robotarium	18,416	11,451	11,451	16,848	-1,568	Projected to be fully drawn down in 22/23.
189,297	57,920	57,920	100%	Edinburgh Futures Institute	8,021	8,021	8,021	8,021	0	Fully drawn down in Q2.
190,620	79,595	35,624	45%	Edinburgh International Data Facility	3,748	2,637	3,748	5,423	1,675	
84,610	49,205	12,676	26%	Usher Institute	9,596	6,928	9,278	14,247	4,651	
42,596	17,366	16,424	95%	Easter Bush	942	0	0	139	-802	Projected to be fully drawn down in 22/23.
30,000	10,900	385	4%	Easter Bush Link Road - A701 & A702	385	385	385	385	0	Full 21/22 allocation of grant drawn down in Q3.
52,003	30,000	0	0%	Food and Drink Innovation Campus	1,044	0	0	133	-911	
49,425	35,000	7,508	21%	Fife Industrial Innovation Investment	5,178	2,455	2,841	3,602	-1,576	
29,050	15,000	221	1%	Scottish Borders Innovation Park	2,116	21	21	2,116	0	
<b>791,117</b>	<b>350,000</b>	<b>176,808</b>	<b>51%</b>	<b>Total Research, development and innovation</b>	<b>49,445</b>	<b>31,898</b>	<b>35,745</b>	<b>50,915</b>	<b>1,470</b>	
25,000	25,000	5,476	22%	Integrated Regional Employability & Skills	4,170	2,065	2,530	3,938	-232	
<b>25,000</b>	<b>25,000</b>	<b>5,476</b>	<b>22%</b>	<b>Total IRES</b>	<b>4,170</b>	<b>2,065</b>	<b>2,530</b>	<b>3,938</b>	<b>-232</b>	
120,000	120,000	4,927	4%	Sheriffhall Roundabout*	-	477	477	-	-	SG to fund to support improvements to the A720 City Bypass for the grade separation of Sheriffhall.
36,000	20,000	120	1%	West Edinburgh Public Transport Infrastructure	263	107	171	263	-0	
<b>156,000</b>	<b>140,000</b>	<b>5,047</b>	<b>4%</b>	<b>Total Transport</b>	<b>263</b>	<b>584</b>	<b>648</b>	<b>263</b>	<b>-0</b>	
44,990	20,000	0	0%	IMPACT/Dunard Concert Hall	3,630	0	1,121	2,155	-1,475	Planning permission granted 24th Nov 21.
<b>44,990</b>	<b>20,000</b>	<b>0</b>	<b>0%</b>	<b>Total Culture</b>	<b>3,630</b>	<b>0</b>	<b>1,121</b>	<b>2,155</b>	<b>-1,475</b>	
263,000	15,000	15,000	100%	Housing Company (Edinburgh Living)**	0	0	0	0	0	CRD grant fully drawn down.
50,000	50,000	0	0%	Housing Infrastructure Fund**	0	0	0	0	0	Separate letters from SG for individual proposals. Allocation figure is based on financial plan.
<b>313,000</b>	<b>65,000</b>	<b>15,000</b>	<b>23%</b>	<b>Total Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>1,330,107</b>	<b>600,000</b>	<b>202,331</b>	<b>34%</b>	<b>Total Programme</b>	<b>57,508</b>	<b>34,546</b>	<b>40,044</b>	<b>57,271</b>	<b>-237</b>	

\* Scottish Government funded. Transport Scotland taking forward scheme delivery. \*\* Funding governed by Scottish Government (Housing)

**Page 4: Research, Development and Innovation  
Theme  
Data-Driven Innovation**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	3	Bayes Centre re-opened in July 2021.
National Robotarium	Implement	Jan 2021: Start on Site	April/May 2022: Complete construction	A	G	2	HWU Estates team now reporting 4-6 week delay to programme based on update from Robertsons. This is due to constraints with the supply chain and labour market.
Edinburgh Futures Institute	Implement	Start on site	May 23: Complete construction	A	G	3	Construction timescale has been affected by a combination of Covid impacts and unforeseen structural issues. Global Open Finance Centre of Excellence re-named the Smart Data Foundry.
Usher Institute	Implement	Sep 21: Commence construction	Jul 22: Full DataLoch launch	A	G	2	Construction underway for completion in Summer 2023.
Easter Bush	Implement	Aug 21: Mobilise team to deliver business plan	Apr 22: Establish a Centre for Aquaculture Genetics and Health	G	G	2	DDI Agritech business case delivery now underway.
Edinburgh International Data Facility	Implement	Jul 21: Complete hardware installation	Jul 22: Launch Regional Data Haven	G	G	2	Main Phase 1 IT equipment procured and installed.

T: On Time?; B: On Budget?; SAV: Strategic Added Value score

**Page 5: Research, Development and Innovation Theme**

**Edinburgh Innovation Park (QMU Food and Drink Innovation Hub)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Edinburgh Innovation Park (QMU Food and Drink Hub)	Implementation	ELC and QMU approved Joint Venture structure to take forward delivery of plans in February	Procurement of the Design Team	G	G	2	

**Page 6: Research, Development and Innovation Theme**  
**Projects in Fife and Scottish Borders**

Project	Stage	LastMilestone	Next Milestone	T	B	SAV	Comments
Borders Innovation Park	Implement	Site works for Phase 1.	Build-out of Phase 1.	A	G	1	<p>The first building on Phase 1 was handed over at the end of December and is currently being fitted out by the tenant.</p> <p>A report on the way forward with Phases 2 and 3 was taken to Council on 23 September.</p> <p>Road and service infrastructure for Phase 3 has been approved.</p> <p>The delivery programme for Phases 2 and 3 is being finalised.</p>
Fife Industrial Innovation Investment (Fi3P)	Implement	<p>Q4 21/22: Completion of Site Servicing at Fife Interchange North, Dunfermline</p> <p>Q4 21/22: Lochgelly Site Servicing, project commencement</p>	Q3 22/23: Completion of business units at West Way, Dalgety Bay	G	G	2	<p><b>West Way, Dalgety Bay</b> milestones achieved.</p> <p><b>Flemington Rd, Glenrothes:</b> ongoing marketing of remaining units.</p> <p>Marketing underway for <b>Dunnikier Business Park, Kirkcaldy.</b></p> <p><b>Lochgelly Site Servicing</b> contractor to undertake grouting works from March.</p>

T: Timeline; B: Budget; SAV: Strategic Added Value score

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
IRES Programme	Implement/Deliver	IRES board on 8 <sup>th</sup> February 2022.  IRES presentation at the Joint Committee on 3 <sup>rd</sup> December 2021 was well received.	Work continues on Monitoring & Evaluation and enhanced reporting; aligning project outcomes with overall IRES and City Region Deal Benefits Realisation targets. Planning for enhanced communications incl. videos.	G	A	3	<ul style="list-style-type: none"> <li>IRES board on 8<sup>th</sup> February 2022 considered presentations on Integrated Employer Engagement, Community Wealth Building, Finance, the third quarter report &amp; feedback from the Annual report.</li> <li>IRES Programme Connector is working with Project Leads to further develop monitoring and evaluation, and feed into the overall Benefits Realisation plan framework - reporting with increased automation and online tools. New quarterly reporting structure has been implemented for IRES board using PowerBI software.</li> </ul>
Integrated Knowledge System	Implement/Deliver	Helix training programme started January 2022 with demonstration to 165 caseworkers.  Legal agreement circulated to 6 Local Authority financial leads. Trial data transfer completed.  Helix.scot website tender complete.	Data framework and site structure to be tested with sample data and checked by superuser group. Final data transfer to be confirmed.  Training programme to complete in February 2022.  Helix.scot website build to start.  Digital Portal Co-ordinator to be recruited.	G	G	3	<ul style="list-style-type: none"> <li>Training programme for Helix: 36 different training sessions; 165 attended demo kick off; over 550 sessions booked; 45+ different organisations; 200 sessions attended in January.</li> <li>IKS Delivery Advisory Group (DAG) demo session of new Helix system ran with positive feedback.</li> <li>Data sample from current Caselink system being coded for import to test data framework and check exit procedure for March 2022.</li> <li><a href="http://helix.scot">http://helix.scot</a> tender process completed - website will provide information for job-seekers, employers and overlap with IEE.</li> <li>Job advertised for post of Digital Portal Co-ordinator to oversee the development and ongoing management of the portal.</li> <li>Presentations to senior leaders in both Midlothian and Scottish Borders Councils on the IKS project and the transition to Helix.</li> <li>Data skills for Caseworkers pilot confirmed with DDI and running in February/March 2022.</li> </ul>
Labour Market Analysis and Evaluation	Deliver	Regional Intelligence hub update provided to Directors' Group and agreement sought on way forward.  Green Skills research dissemination plan agreed and some initial delivery of this.  Labour Market Intelligence (LMI) Toolkit updated with digital skills spotlight.	Agreement reached on the next research to be commissioned in Q1 of 22/23.  Dissemination of Green Skills research complete by end of Q4.  Input to RPF Big Move 7 action plan.	G	G	2	<ul style="list-style-type: none"> <li>The LMAE theme group met in January 2022 and discussed a refresh of the research plan which will drive activity over the coming years. Ideas currently being collated and assessed.</li> <li>Regional Intelligence Hub have also been consulted on the refresh of the research plan.</li> <li>Input to RPF Big Move 7 during the period. Request submitted to all Big Move Leads, seeking their views on skills needs which will support their thematic group.</li> <li>Dissemination of the green jobs/skills research has continued, with DYW Leads a particular focus this month.</li> <li>LMI presentation delivered to the Chamber of Commerce Inspiring Talent Group.</li> </ul>

Project	Stage		Next Milestone	T	B	SAV	Comments
Integrated Employer Engagement	Implement	<p>'Proud to Care' video editing complete. Social media advert suite complete.</p> <p>Employer Fund survey issued to all successful firms.</p> <p>Site visit taken place for Energy Training Academy (under IEE - Recruitment &amp; Skills Centre - RSC) to determine CRD support.</p> <p>Creation of supplier distribution list for ESESCommunities mail shot planned for February 22.</p>	<p>Results for employer fund responses due and final project report to be completed.</p> <p>'Proud to Care' launch to the regions employability networks.</p> <p>Scoring to take place and award the successful web developer to create helix.scot in partnership with IKS.</p> <p>Funding proposal to be issued to Sharp Whalen Training (West Lothian Care training academy).</p> <p>Delivered community benefits for Robotarium to be reported and promoted.</p>	G	G	2	<ul style="list-style-type: none"> <li>C19jobs – a full project report will be cascaded by year end to demonstrate the journey of C19jobs from inception to exit, showcasing trends and outputs. C19 will redirect to Helix once launched.</li> <li>An extensive distribution list has been created for Proud to Care video to ensure the final product can be cascaded as widely as possible.</li> <li>A Young Persons Guarantee (YPG) work placement commenced within the IEE team on 10 January and has undertaken a series of business and admin tasks supporting community benefits, including creating a regional supplier distribution list.</li> <li>Tracking commenced Jan 22 for all RSC (employer led) businesses on their fair work commitments.</li> <li>Second funding application being drafted to British Land for additional support under the IEE RSC workstream, if successful will enhance delivery for young people at Fort Kinnaird Recruitment &amp; Skills Centre.</li> <li>Attendance at physical community wealth building events has increased throughout January, driving more enquiring to ESESCommunities.org</li> <li>Delivery &amp; Advisory Group (DAG) scheduled for 24<sup>th</sup> February 2022.</li> </ul>
Intensive Family Support	Implement/Deliver	<p>IFS Project board agreement re. recommissioning process for phase 2.</p> <p>Initial (desk based) research findings received, phase one evaluation research interviews ongoing.</p> <p>Community of Practice (CoP) meetings held with Robertson Trust re. relationships/ holistic approach.</p>	<p>Draft of IFSS Phase One evaluation expected to be delivered in Feb 2022 and circulated to IFS board.</p> <p>Formal plan for re-commissioning process to be drafted and put in place. Development and initial actions of process for commissioning additional service delivery in Edinburgh.</p> <p>Service User Involvement development with delivery partners ahead of phase two re-commissioning process.</p>	G	G	2	<ul style="list-style-type: none"> <li>149 adults engaging with IFSS.</li> <li>47 young people registered in Caselink system, receiving 1:1 support via Youth Workers.</li> <li>Further 253 young people and children engaging in IFSS support, mixture of 1:1 support and overall family support.</li> <li>449 individuals benefitting from IFSS.</li> <li>65 positive outcomes recorded, including 19 employment outcomes, 13 qualifications, and 20 re-engagements/new engagements in education and training.</li> <li>CoP new dates for 2022 issues and the meetings continue once monthly in rotation with various staff across IFSS.</li> <li>Ongoing Caselink support in place for service providers.</li> <li>Phase one evaluation underway, draft findings expected to be delivered by researcher in February 2022.</li> </ul>

**Page 9: Integrated Regional  
Employability and Skills  
Theme (3/3)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Implementation	Over 70 entries to the Dawn Foster Memorial Essay competition received.	FE Partner 2022-23 final funding offers to be confirmed.	G	A	3	<ul style="list-style-type: none"> <li>8 North American exchange opportunities finalised for HCI-supported students during summer 2022.</li> <li>Timber TED programme now recognised as CPD by the Chartered Institute of Building (CIOB).</li> <li>Industry Green Skills event scheduled for early March 2022.</li> </ul>
Data-Driven Innovation (DDI) Skills Gateway	Implementation	IOT roll out support package to be made available to participating schools. Learning from neurodiversity project to be shared. BSc Data Science to be widely promoted to target audiences.	Day of Data programme to be run across the region's colleges as part of the School-College partnership. Data Skills for Work to complete development of data adoption leadership training.	G	A	2	<ul style="list-style-type: none"> <li>IOT pilot has kicked-off in schools across the region. Data Education in Schools project is funding teachers to develop supporting materials and deliver data related activities to pupils.</li> <li>Discussions are underway with ScotlandIS and DYW to explore ways to involve industry representatives in classroom based activities.</li> <li>A pilot data skills programme has commenced at West Lothian College working in partnership with Donaldson's Trust to upskill neurodiversity students. If successful the programme will be expanded to other areas.</li> <li>Data Education in Colleges commenced teacher of the Professional Development Award (PDA) in Data Science in January 2022.</li> <li>Queen Margaret University are developing data-related content for a number of their business programmes supported by Data Education in Universities.</li> <li>Work continues on developing open badging approach across the programme.</li> </ul>
Workforce Mobility	Implementation	August 2021 IRES Board – Baseline Assessment, policy review, pilot projects.  Led consultation response to Draft Regional Transport Strategy for SBC. Approved by full Council- key theme to strengthen rural perspective.	August 2022 IRES Board – Year 1 Implementation performance review.  Developing discussions with Scottish Government through the Digital Intelligence Network.	G	G	3	<ul style="list-style-type: none"> <li>Progressing data analysis in the Scottish Borders for the pilot in 2022 to design bus services to match demand. Working with NHS to release data following change in staffing.</li> <li>Data Analyst reviewing employment zones across all 6 Local Authority boundaries to implement pilot schemes.</li> <li>Developed scope of service for Scottish Borders Council 2022 pilot for approval.</li> <li>Baseline data gathering continues across the region to support a final report at the end of March 2022.</li> <li>Working with SUStran to jointly review a large bike on bus investment and how it performs to help connectivity in rural areas.</li> <li>Input into the two SBC feasibility studies that were awarded funding in late 2021.</li> <li>Input into SBC Climate Change Route Map Delivery Plan under the transport theme to ensure a Just Transition.</li> <li>Continued involvement in the Regional Prosperity Framework delivery; various Transport Scotland activities; CEC End Poverty Network of Networks and Bus Service Improvement Partnership meeting for South East Scotland.</li> </ul>

**Page 10: Transport Theme**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
A720 Sheriffhall <i>(last update provided by Transport Scotland on 7 Feb 2022)</i>	Define	Consultation on draft orders closed 31 January 2020. Transport Scotland is currently responding to representations .	Ongoing statutory process.	G	G	1	<ul style="list-style-type: none"> <li>Joint Committee ratified their support for the scheme as published on 3 September 2021, following the consideration of further technical information.</li> <li>Engagement with objectors is underway to inform objection resolution.</li> <li><i>Drafting of formal objection responses is largely complete, with 2,718 responses issued to date, and the remaining 52 responses being finalised for issue in the next two weeks. TS does not anticipate all objections being resolved through discussion, therefore following issue of the remaining objection responses, TS expect to submit a request to the DPEA for a Public Local Inquiry (PLI)</i></li> <li>Background inquiry evidence preparation is underway.</li> </ul>
West Edinburgh	Define	Initial Development of package of interventions.  Delivery of Draft Reports for discussion and Finalisation (inc Case for Change, Initial Sifting and Prelim Options Appraisal Report)	Complete SBC tasks to consequently conclude Stage 1A.  Transition into the next significant phase of the project (Stage 1B) to progress OBC and Design Development.	G	G	1	<p>Agreement on funding between CEC and Transport Scotland has been agreed and Stage 1a is underway. Discussions are to commence on the required approvals to proceed with Stage1B. Consultants are currently finalising Stage 1B proposal.</p> <p>Note: In April 2021, CRD partners submitted an application to Transport Scotland's Bus Partnership Fund (BPF), which cites A8/89 as a key strategic Public Transport corridor. Subsequently, Transport Scotland notified CRD Partners that our application had been successful in securing funds to develop business case works and at the meeting of the Joint Committee on 3 September 2021, the recommendation to mobilise and advance the associated Strategic Appraisal works (which includes the A89/A8) was approved. Draft Reports of Case for Change and Initial Sifting are currently being finalised. Preliminary Options Appraisal Report to be presented to Transport Scotland for discussion and subsequent finalisation.</p>

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Dunard Centre	Define	Revised Planning Application Approval	Commencement of Stage 4 Design	A	G	2	The City of Edinburgh Council's Development Management Sub Committee approved IMPACT Scotland's application to build Dunard Centre on St Andrew Square on 24 November. Full Revised business case being taken to Joint Committee for approval on 4 March.

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Affordable housing	Deliver & Define	Investment Subgroup scope under development.	Scope to be finalised end Jan. HNDA 3 to be considered by Housing Board on 25 Jan.	A	N/A	2	<ul style="list-style-type: none"> <li>Partners will work collaboratively with Scottish Government, agencies, RSLs and other stakeholders to secure more investment, innovation, commitment and partnerships to address the challenges above and deliver at scale and pace</li> </ul>
Strategic sites	Implement & Define	Granton Waterfront Update to 3 Dec JC	Granton Waterfront OBC to be considered at Housing Board on 25 Jan.	A	A	2	<ul style="list-style-type: none"> <li>Outline Business Cases for sites are at different stages of development.</li> </ul>
Innovation & skills	Implement	Est. pipeline of sites from across the region for 1000 homes.	HCI Skills Gateway update to Housing Board.	A	N/A	3	
Housing company	Deliver	Draw down of funds completed.	Ongoing Delivery.	G	G	1	<ul style="list-style-type: none"> <li>The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.</li> </ul>