



# Minute

## Edinburgh Integration Joint Board

10.00am, Tuesday 13 December 2022

Remotely by video conference

**Present:**

**Board Members:**

Councillor Tim Pogson (Chair), Angus McCann (Vice-Chair), Bridie Ashrowan, Robin Balfour, Councillor Euan Davidson, Christine Farquhar, Elizabeth Gordon, George Gordon, Ruth Hendery, Peter Knight, Jacqui Macrae, Allister McKillop, Councillor Claire Miller, Councillor Max Mitchell, Peter Murray, Councillor Vicky Nicolson, Moira Pringle and Judith Proctor.

**Officers:** Angela Brydon, Lee Clark, Tony Duncan, Katie McWilliam, Kyle Oram and David White.

**Apologies:** Kirsten Hey

## 1. Deputations

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**a) Edinburgh Trade Union Council**

A deputation was heard in relation to item 4.1 Minute of Meeting of 18 October 2022, item 6.2 Population Growth and Primary Care Premises Assessment Edinburgh 2022-203 and item 6.3 Bed Based Review – Public Consultation on the Future Provision of Older People’s Care.

The deputation made the following key points:

- the minute of the last meeting recorded correctly the key points made by the deputation but did not record any responses to those points
- concerns were noted about the role and remit of the Triage Team in relation to the implementation of care packages for substantial or critical categories of care patients
- noted there would be major challenges associated with provision of new health centres to support the anticipated substantial increase in population in Edinburgh by 2030
- it was not clear where trained staff and GPs would be sourced to staff the new health centres and concerns were expressed that there would be insufficient resource than that required by the public, private and third sector
- concerns that any future expansion of care homes across the city would be facilitated only by the private sector
  - information on total cost (not just capital) of provision of primary care services would be helpful to understand including the servicing of social care
  - the deputation felt that the current model of care needed to be changed for people presenting with complex needs living at home
  - future provision of social care required a reasonably paid and trained workforce and hoped that the consultation on the future provision of older people's care would go a long way to address the staffing crisis in the sector
  - it was essential that the EIJB ensured improved communication with trades unions, the public and all stakeholders about these important issues

### **Decision**

- 1) To thank the deputation for their presentation.
- 2) To note that the response requested by the deputation at the previous meeting had been prepared and would be emailed.
- 3) To note there was a pre-consultation session scheduled for January 2023 which would include Trade Union representatives.

### **b) UNISON**

A deputation was heard in relation to item 6.3 on the agenda – Bed Based Review – Public Consultation on the Future Provision of Older People's Care.

The deputation made the following key points:

- The deputation acknowledged and welcomed the recent engagement with the Chief Officer of the health and social care partnership
- It was important that meaningful frank and open consultation took place with all stakeholders to ensure that the best service is provided to needy and vulnerable people in the City, particularly those who resided in Clovenstone, Ferrylea, Ford's Road and the Jewel House care homes
- Any draft proposal or pre-consultation must be properly considered with all opinions heard and acted upon before approval
- The deputation believed that, if conducted in the correct manner, the consultation could be the way forward to significant improvements in future-proofing the provision of older people's care services
- The deputation requested the Board to agree that the format of any questions at pre-consultation should have meaningful input from UNISON and other stakeholders, including the workforce and front line workers, before anything is made public

#### **Decision**

To thank the deputation for their presentation.

## **2. Minutes**

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The minutes of the Edinburgh Integration Joint Board meeting of 18 October 2022 were submitted for approval as a correct record.

#### **Decision**

To approve the minute as a correct record.

## **3. Rolling Actions Log**

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The Rolling Actions Log updated to December 2022 was presented.

#### **Decision**

- 1) To agree to close Actions 1A and 1B – Membership Proposal for the Strategic Planning Group.
- 2) Action 2 – Committees Annual Assurance Report – referral from the Audit and Assurance committee – to keep this action open and update the comments in the rolling actions log to reflect the decision on this issue by the Audit and Assurance Committee at its meeting on 5 December 2022.
- 3) Action 3 – Systems Pressure Update – to keep this action open and to ask that the requested briefing note be provided to Members.

4) To otherwise note the remaining outstanding actions.

(Reference – Rolling Actions Log, submitted)

#### **4. Edinburgh Joint Carer Strategy - Refresh**

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The draft refreshed Version 4 of the Edinburgh Joint Carer Strategy for 2023-2026 was presented for consideration and review. The developing Strategy took account of the draft EIJB Strategic Plan principles and the draft national Carer Strategic themes due to be published in Spring 2023 which also indicated a clear connection with the National Care Service.

The Edinburgh Carer Partnership Group had overseen the development of the refreshed Strategy in 2022 and the EIJB Strategic Planning Group had participated in a detailed discussion on 12 October 2022 where the draft had been well received.

It was proposed to move forward with wider engagement, consultation and feedback and to bring back the finalised refined version to the EIJB meeting in April 2023 for publication on the EIJB website.

##### **Decision**

- 1) To note the current status of the development of the refreshed Edinburgh Joint Carer Strategy 2023-26.
- 2) To approve the content, timeline and actions for further development.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

#### **5. Population Growth and Primary Care Premises Assessment Edinburgh 2022-2030**

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An analysis and quantification of the required provision of Primary Care Premises for the period 2022-2030 was submitted.

The report had been endorsed by the EIJB Strategic Planning Group on 12 October 2022 and subsequently by the Edinburgh Primary Care Leadership and Resources Group on 25 October 2022.

##### **Decision**

- 1) To approve the recommendations of the Population Growth and Primary Care Premises Assessment Edinburgh 2022-2030.
- 2) To support the analysis of GP premises requirements to respond to population growth for the period 2022 to 2030.
- 3) To support the conclusion that c70,000 more people would live in Edinburgh by 2030 and the full set of actions or equivalents in the report would be required to match General Medical Services (GMS) premises capacity to this population growth.

- 4) To support the conclusion that investment of c£90m over the next decade would be required to provide and renew accommodation for the existing and additional population.
- 5) To acknowledge the challenging funding context for public services in Scotland and consequent requirement to continue to work collaboratively with key partners to develop a deliverable set of actions.
- 6) To note that the report would be referred to the Edinburgh Partnership's Local Outcome Improvement Plan Delivery Group for awareness.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

## **6. Bed Based Review – Public Consultation on the Future Provision of Older People's Care**

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An overview of the development and implementation of the public consultation on the future provision of older people's care was presented.

The Consultation Institute had already reviewed the statutory and legal requirements of the consultation proposal and had provided advice on the duty to consult in the capacity of an Integration Joint Board.

Due to the high interest in the consultation activity and to be reassured that due diligence had been completed in the pre consultation engagement activity, the Partnership proposed enlisting the services of the Consultation Institute during the pre-consultation planning stage at an indicative cost of £15,000+VAT.

### **Decision**

- 1) To approve the draft proposal for the development and implementation of the public consultation on the future provision of older people's care and its associated documents.
- 2) To approve the cost for independent expertise and guidance from The Consultation Institute.
- 3) To agree that the final draft of the consultation questions would be circulated to Board members for feedback as early as possible prior to be submitted to the Board for final approval.

(References – Edinburgh Integration Joint Board 22 June 2021 (item 2); report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

## **7. Finance Update**

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An update on the financial performance of delegated services for the first six months of the year was presented.

### **Decision**

- 1) To note the financial position for delegated services to 30 September 2022.

- 2) To note the moderate assurance of a break-even position for 2022/23 provided by the Chief Finance Officer.

### **Declarations of Interest**

Christine Farquhar made a transparency statement as the carer of a person in receipt of direct payments from the City of Edinburgh Council and as the carer representative on the Edinburgh Integration Joint Board.

Bridie Ashrowan made a transparency statement as the Chief Executive of EVOC, an organisation in receipt of funding from the Health and Social Care Partnership.

Ruth Hendery made a transparency statement as a Trustee of VOCAL, an organisation in receipt of contracts from the Health and Social Care Partnership.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

## **8. Edinburgh Integration Joint Board Risk Register**

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The latest iteration of the Edinburgh Integration Joint Board Risk Register and EIJB Risk Management Policy was submitted.

The EIJB Audit and Assurance Committee had discussed and reviewed the Risk Register in detail at its meeting on 5 December 2022. The Committee had expressed the view that the risk rating required to be reviewed and further work was needed to be undertaken to address those risks that were outwith the risk appetite or scored as very high risks with clear actions to bring them back within risk appetite. It had been agreed that a development session would be held with committee members in January/February 2023 to resolve the points highlighted.

### **Decision**

- 1) To note that the risk cards had been discussed and reviewed by the Executive Management Team in November 2022 and by the Audit and Assurance Committee on 5 December 2022.
- 2) To note that the Audit and Assurance Committee considered that the risk rating required to be reviewed and further work needed to be undertaken to address those risks which were outwith risk appetite/scored as very high risks with clear actions to bring within risk appetite.
- 3) To note that there would be a development session with Audit and Assurance Committee members in January/February 2023 to resolve the points raised by Members.
- 4) To note that the EIJB Risk Management Policy had been endorsed by the Audit and Assurance Committee on 20 September 2022.
- 5) To request the Chief Officer to provide the Board with an overview of the services that the Edinburgh Integration Joint Board had issued directions to deliver, those which had not been delivered or only partially delivered and any mitigations planned to address these.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

## **9. Appointments to the Edinburgh Integration Joint Board and Committees**

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Due to the resignation of the previous Chief Social Work Officer, it was proposed that the resulting non-voting vacancies on the Edinburgh Integration Joint Board and the Clinical and Care Governance Committee be filled by Rose Howley who had been appointed as the Interim Chief Social Work Officer.

### **Decision**

- 1) To note the appointment of Rose Howley as the Interim Chief Social Work Officer which held a statutory, non-voting membership on the Edinburgh Integration Joint Board.
- 2) To appoint Rose Howley as a non-voting member to the Clinical and Care Governance Committee.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

## **10. Committee Update Report**

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An update was provided on the work of the EIJB Committees which had met since the last Board meeting.

### **Decision**

- 1) To note the work of the committees.
- 2) To note there needed to be improved information sharing between the Board's Committee and thereafter ultimately with the Board.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)