

Minute

IJB Strategic Planning Group

2.00pm, Wednesday 7 December 2022

Virtual Meeting – Via Microsoft Teams

Present: Angus McCann (Chair), Councillor Tim Pogson (Vice-Chair), Bridie Ashrowan, Christine Farquhar, Stephanie-Anne Harris, Councillor Max Mitchell, Michele Mulvaney, Peter Murray and Rene Rigby.

In attendance: Ian Brooke, Jessica Brown, Philip Brown, Rachael Docking, Tony Duncan, Rachel Gentleman, Mark Grierson, Linda Irvine-Fitzpatrick, Avril Mackay, Susan McMillan, Katie McWilliam, Kyle Oram, Emma Pemberton and Donna Rodger.

Apologies: Colin Briggs, Peter McCormick, Donna Milne and Moira Pringle.

1. Minutes

Decision

To approve the minute of the EIJB Strategic Planning Group of 12 October 2022 as a correct record.

2. Rolling Actions Log

The Rolling Actions Log updated to December 2022 was presented to the Group.

Decision

- 1) To agree to close the following actions:
 - 1 - Market Facilitation Update
 - 2 - Strategic Plan 2022-2025 Development of Version 2
 - 6 - Population Growth and Primary Care Premises
- 2) To note the remaining outstanding actions.

(Reference – Rolling Actions Log, submitted.)

3. Annual Cycle of Business

The annual cycle of business was presented to the Group.

Decision

To agree the annual cycle of business.

(Reference – Annual Cycle of Business, submitted.)

4. Joint Strategic Needs Assessment Update

The Group considered a report on the Joint Strategic Needs Assessment (JSNA) and proposed two topics for future papers on housing and alcohol and drugs misuse, based on current priorities, resource and available information. A paper on carers was currently being drafted. These papers would be presented to the SPG for approval, published on the HSCP website, and continually updated when new data became available. The SPG had requested a paper on the human rights approach within the HSCP and information would be provided on this later in the meeting by way of a presentation.

During discussion, it was noted the Board's understanding of the JSNA and what it was designed to address could be improved to ensure it was given adequate attention. It was also suggested members have sight of the transitions project between Children's Services and HSCP services, investment required to improve these experiences, in particular support for young people affected by alcohol and drug use. It was also noted the JSNA should focus on needs and demands of the HSCP and the SPG could direct where it felt further data was required for decision-making and prioritisation.

Decision

- 1) To note the report.
- 2) To agree to close action 4 (Joint Strategic Needs Assessment Update) on the Rolling Actions Log.
- 3) To agree officers would provide an update on the Transitions project and relatable data.

(Reference – Presentation by the Service Director – Strategic Planning, EHSCP, submitted)

5. Strategic Plan Update – Version 5

An update was provided on the refresh of the EIJB Strategic Plan. Feedback from a EIJB development session held in October 2022 had been incorporated into the updated version. Several sections remained under development and further work would be done on sections covering suicide prevention, hospital and hosting arrangements, ethical commissioning and community wealth building.

It was intended to present the final version of the Strategic Plan to the EIJB in April 2023 via the SPG on 23 March 2023.

The Service Director for Strategic Planning invited the SPG to make any comments or propose changes to the draft. The following points were raised:

- Governance of the Plan should be made more clear as to where the Plan will be monitored and how often, and which measures or objectives would be used to monitor performance against the Plan;
- The information on balance of spend between NHS and CEC spend should be reviewed to make clearer on where money is spent;
- Community wealth building and how budget pressures could be alleviated through effective services could be strengthened;
- A clear statement of need for care home and housing investment should be incorporated;
- The wording on the Bed Based Review consultation should be amended to clarify it was not only considering care homes;
- Harnessing of digital services could be more prominent in the plan;
- How the EHSCP would offer choice and how self-directed support was referred to should be clarified; and
- The usefulness of the information in Appendix 4 and whether it could be condensed should be considered.

Decision

- 1) To approve the current draft (version 5) of the refreshed EIJB Strategic Plan, subject to the comments made by the Group being taken into account.
- 2) To approve the timeline and actions.

6. Edinburgh Joint Carer Strategy - Refresh

The refreshed Edinburgh Joint Carer Strategy 2023-26 was presented prior to consideration by the EIJB in December 2022. The Strategy was guided by the Carers' SPG and the refreshed version incorporated points made in detailed discussions, the principles of the Strategic Plan, and the draft national carers strategic themes. Following approval of the EIJB, the Strategy would be subject to wider consultation with a final version scheduled to be presented to the EIJB in April 2023 for approval and subsequent publication, via the SPG on 23 March 2023. A summary of the Strategy would also be provided and published alongside the document.

Officers noted the strategy required further amendments to be made to some sections to close some gaps and that updates had been made following stakeholder engagement. Some updated information had become available through the Joint Strategic Needs Assessment, and this would be included in the final version. More evidence was required for some elements of the strategy and sections such as

respite breaks would be enhanced to reflect comments made throughout the consultation.

Decision

To note the report and that the Strategy would be considered by the EIJB in December 2022.

(Reference – Report by the Service Director – Strategic Planning, EHSCP, submitted)

7. Presentation - Update: Learning Disability

Officers gave a presentation to the Group on Learning Disability and the activities currently ongoing, timelines and next steps.

An update was scheduled to come to the Group early in 2023 for consideration. An initial business case was planned to be developed by April 2023.

Decision

To note the presentation.

8. Medical Day Hospitals Service Redesign

A report updated the Group on the service redesign process for three medical day hospitals and the preferred proposed future model which would meet future demand and deliver services from two hubs, supported by integrated community clinics. The new model was based on best practice, learning from the Covid-19 pandemic and would develop a standardised mechanism for monitoring and recording activity, supplemented by qualitative feedback from patients. The redesign would be progressed during 2023.

Members were supportive of the learning taken from the pandemic being incorporated in the redesign plan but were keen that risks were explained more fully. In particular, there was potential that sufficient capital funding would not be available to progress with the desired model in the event of the closure of Liberton Hospital which may not be replaced. The Group heard any decisions made by NHS Lothian would be taken into account and the organisation was aware of the requirements of the new model. Any updates on this would be incorporated into future reports.

Decision

To note the report.

(Reference – Report by the Service Director – Strategic Planning, EHSCP, submitted)

9. Human Rights

A presentation was given on human rights and the strategy to ensure service users were aware of their rights and could express these; that professionals take them into account when delivering services; and that staff were aware of their own rights.

The discussion covered the incremental approach to human rights which would be preferred to ensure they were properly embedded in services; the nature of rights and responsibilities as ongoing developments; best practice areas which should be learned from; the limits placed on professionals by some legislation and the impact on the rights of others; and financial implications and key deliverables. A more preventative agenda could help meet more human rights aspirations while improving services.

It was suggested a summary highlighting the key points of the Scottish Mental Health Law Review would be helpful for members. Human Rights Awareness-raising Training Sessions had been organised by the REH Patients Council, dates for which would be circulated for members interested in attending.

The Group discussed how best to ensure the wider Board membership were kept informed of the issues and the IJB's responsibilities in relation to human rights. It was agreed to hold a development session in the future to consider the issues more fully, to be followed up with a written summary, including the key issues in the Review. The session should provide information on human rights in the health and social care context, how the IJB could promote rights and incorporate them in service design, delivery and planning; the responsibilities of the IJB in doing this and what potential resource implications could be.

Decision

- 1) To note the presentation.
- 2) To agree to hold a development session focussing on human rights and followed by a written briefing summarising the discussion and key points of the Scottish Mental Health Law Review.
- 3) To agree to close action 4 on the Rolling Actions Log (December 2022) which requested a paper on the matter.

10. Date of Next Meeting

To note the next Strategic Planning Group meeting was scheduled to be held on Tuesday 24 January 2023.