

# Progress Report

Last updated: 23 February 2023

Overall Status  
Last Period

Overall Status  
This Period

Green

Green



# CITY REGION DEAL

Edinburgh & South East Scotland

## Page 1: Dashboard

### Recent Achievements and Milestones

Achievement/Milestone	Date
A720 Sheriffhall Update Report	<b>Dec 22</b>
Regional Housing Programme Update	<b>Dec 22</b>
Terms of Reference for Audit of Integrated Employer Engagement Project	<b>Dec 22</b>
Integrated Regional Employability and Skills Programme Update	<b>Dec 22</b>

Upcoming Joint Committee Meeting Milestones (expected)	Target Date
Data-Driven Innovation Programme Annual Update (presentation)	<b>Mar 23</b>
Regional Prosperity Delivery Framework	<b>Mar 23</b>
Standing Orders Update	<b>Mar 23</b>
City Region Deal Programme Benefits Realisation Measurement Framework	<b>Mar 23</b>
STPR2 –Progressing regional interventions	<b>Mar 23</b>
Bus Partnership Fund Strategic Business Case	<b>Jun 23</b>

\*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant £000	CRD grant drawdown to date £000		22/23 CRD Grant allocation	22/23 Grant drawdown
<b>600,000</b>	<b>261,361</b>	<b>43.56%</b>	<b>£57.72m*</b>	<b>£34.80m*</b>

### Top 3 Risks (from PMO Risk Register)

Risk	Impact	Like lohod	Sever-ity	Resolution Plan or Mitigating Action
Cost inflation (materials and labour) and related government policies, (e.g. rise in interest rates and changes to taxation) affects the ability to deliver projects to the standards required.	4	5	<b>20</b>	<ul style="list-style-type: none"> <li>Regular updating of progress report and monthly financial forecasts to ensure PMO is aware of issue(s) at an early stage and can raise with Government, Executive Board and Joint Committee as appropriate.</li> <li>Budget RAG scores report on in-year performance, are monitored closely by the PMO, and are reported on at every major Board meeting.</li> <li>Regular discussions on finance between project leads and PMO, Directors of Finance and PMO and PMO and Governments to capture issues arising.</li> </ul>
Insufficient resources are allocated to Deliver the ambitions of the Regional Prosperity Framework activity	3	4	<b>12</b>	<ul style="list-style-type: none"> <li>RPF Project Leads group was established to develop the RPF and its Delivery Plan. The group continues to meet, but resources are limited.</li> <li>Delivery will be achieved through existing resources and additional public and private sector investment. As external funds are secured, programmes and projects will be progressed on a case by case basis, based on the development of individual business cases which factor in resourcing.</li> </ul>
Financial profile across programme is not met.	3	3	<b>9</b>	<ul style="list-style-type: none"> <li>Aim to continue to spend according to agreed profile.</li> <li>Aim to achieve business case approval in line with Deal Implementation Plan.</li> <li>Quarterly meetings with regional Directors of Finance to consider profile and highlight problem areas</li> <li>Quarterly review meetings with Government.</li> <li>Partners asked to be realistic with their projections and to inform early if anticipating an underspend.</li> <li>Accountable body to challenge underspend and asked for reasons behind the slippage.</li> </ul>

## Page 2: Guidance

### Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and benefits realisation framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

### Red, Amber, Green

**T:** Status against **timeline** set out in business case/implementation plan; **B:** Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
<b>Green</b>	In line with business case/implementation plan	In line with spend set out financial plan for the current financial year.	No management action required
<b>Amber</b>	Delay exists but is considered acceptable by PMO.	Spend is within acceptable range from what is set out financial plan for the current financial year. Project lead is confident that spend will be to profile at financial year end.	Management action is in place by senior management to address issues, and project is being closely monitored.
<b>Red</b>	Delay is significant.	Spend is outwith acceptable range from what is set out financial plan for the current financial year. Project lead does not consider that spend will be to profile at financial year end.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

### Strategic Added Value Score

Score	Description
1 (Low)	<ul style="list-style-type: none"> <li>There are opportunities for links with one or two other CRD themes that may add value to the proposal.</li> <li>Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored.</li> <li>One or two of the five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>
2 (Medium)	<ul style="list-style-type: none"> <li>There are opportunities for links with two or three other CRD themes that may add value to the proposal.</li> <li>Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance.</li> <li>Two or three of the five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>
3. (High)	<ul style="list-style-type: none"> <li>There are opportunities for links with three of four other CRD themes that may add value to the proposal.</li> <li>Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear.</li> <li>Three, four or five “inclusive growth” measures listed in the <a href="#">Deal Document</a> could be incorporated into the delivery of the project.</li> </ul>

Overall Total				Project Name	2022-23					Comments
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000	CRD Grant Claimed to Date %		Grant Allocation £000	Grant Claimed to Date £000	Spend to Jan £000	Outturn £000	Outturn Variance £000	
101,047	32,545	32,545	100%	Bayes Centre	0	0	0	0	0	CRD grant fully drawn down.
22,469	22,469	19,882	88%	National Robotarium	7,152	4,565	4,578	7,152	0	Projected to be fully drawn down in 22/23.
200,585	57,920	57,920	100%	Edinburgh Futures Institute	0	0	0	0	0	CRD grant fully drawn down.
199,046	79,595	45,544	57%	Edinburgh International Data Facility	6,765	5,315	6,765	6,765	0	
86,256	49,205	38,392	78%	Usher Institute	26,903	16,621	20,805	26,089	-814	Projected underspend of £814k.
45,210	17,366	16,473	95%	Easter Bush	942	48	72	172	-769	Projected underspend of £769k.
55,000	10,900	804	7%	Easter Bush Link Road	883	419	448	799	-84	Projected underspend of £84k. Funding gap of £33.2m.
51,455	30,000	815	3%	Edinburgh Innovation Hub	1,212	815	934	1,212	0	
50,104	35,000	11,356	32%	Fife i3 Programme	4,076	2,014	2,177	3,481	-595	Projected underspend of £595k.
29,135	15,000	2,332	16%	Borders Innovation Park	0	0	0	0	0	
<b>840,307</b>	<b>350,000</b>	<b>226,063</b>	<b>65%</b>	<b>Total Research, development and innovation</b>	<b>47,934</b>	<b>29,798</b>	<b>35,780</b>	<b>45,672</b>	<b>-2,263</b>	
25,000	25,000	9,720	39%	Integrated Regional Employability & Skills Programme	4,064	2,234	2,735	4,044	-20	Projected underspend of £20k.
<b>25,000</b>	<b>25,000</b>	<b>9,720</b>	<b>39%</b>	<b>Total IRES</b>	<b>4,064</b>	<b>2,234</b>	<b>2,735</b>	<b>4,044</b>	<b>-20</b>	
120,000	120,000	5,815	5%	A720 Sheriffhall Roundabout*	-	587	587	-	-	SG to fund to support improvements to the A720 City Bypass for the grade separation of Sheriffhall.
36,000	20,000	125	1%	West Edinburgh Transport Improvement Programme	449	11	11	66	-383	Projected underspend of £383k.
<b>156,000</b>	<b>140,000</b>	<b>5,940</b>	<b>4%</b>	<b>Total Transport</b>	<b>449</b>	<b>598</b>	<b>598</b>	<b>66</b>	<b>-383</b>	
74,928	20,000	4,637	23%	Dunard Centre	5,269	2,754	2,975	5,269	0	
<b>74,928</b>	<b>20,000</b>	<b>4,637</b>	<b>23%</b>	<b>Total Culture</b>	<b>5,269</b>	<b>2,754</b>	<b>2,975</b>	<b>5,269</b>	<b>0</b>	
263,000	15,000	15,000	100%	New Housing Partnership - Edinburgh Living**	0	0	0	0	0	CRD grant fully drawn down.
50,000	50,000	0	0%	Housing Infrastructure Fund**	0	0	0	0	0	Separate letters from SG for individual proposals. Allocation figure is based on financial plan.
<b>313,000</b>	<b>65,000</b>	<b>15,000</b>	<b>23%</b>	<b>Total Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>1,409,235</b>	<b>600,000</b>	<b>261,361</b>	<b>44%</b>	<b>Total Programme</b>	<b>57,716</b>	<b>35,384</b>	<b>42,088</b>	<b>55,050</b>	<b>-2,666</b>	Overall projected underspend of £2.7m.

\* Scottish Government funded. Transport Scotland taking forward scheme delivery. \*\* Funding governed by Scottish Government (Housing)

**Page 4: Research, Development and Innovation**  
**Theme**  
**Data-Driven Innovation**

Project	Stage	Last Milestone	Next Milestone	T	B	S A V	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	3	Applications closed 17 January for Earthshot 2023 applications. Works on site complete and final certificate issued.
National Robotarium	Deliver	Sep 22: Grand Opening	N/A	G	A	2	The National Robotarium was lauded as the 'gold standard' in a Scottish Parliament debate on the future of robotics technology in Scotland and the UK. National Robotarium officially opened its doors with its opening event, which took place on 28 September 2022.
Edinburgh Futures Institute	Implement	Start on site	Jan 24: Complete construction	A	A	3	EFI will open to students in Sep 23 with full access available thereafter. Total CRD grant fully drawn down.
Usher Institute	Implement	Oct 22: Launch Usher Innovation community inc. frailty Challenge	Jul 23: Complete construction of Usher Institute facility.	A	A	2	Building on track for completion on Sep 23.
Easter Bush	Implement	Sep 22: Host conservation genetics conference	Mar 23: Strengthen and develop DDI company adoption activity in agritech sector	A	R	2	Chair In Aquaculture offer made and accepted - appointee starts in July after relocation from Australia. Chair in Quantitative Genetics - shortlisted candidate to be interviewed in early March 23. Director of Innovation being recruited; interviews to take place Feb/Mar.
Easter Bush A701 Relief Road and A702 Spur Road	Design	Route selection	June 23: Specimen design planning application	A	R	2	The specimen design is progressing with the target of submitting a planning application at the end of Q2 2023. Revision to alignments due to landfill avoidance and required increase in roundabout sizes at Bush Loan and the A702 Spur Road junctions . £33.5m funding gap identified but likely to increase if landfill cannot be avoided. LUF bid was unsuccessful. <b>Alternative funding opportunities and means to phase and prioritise the programme currently under consideration.</b>
Edinburgh International Data Facility	Deliver	Jul 22: Support DataLoch launch	Jan 23: Launch general data ingest and archiving service	G	G	2	EIDF service catalogue has been launched.

**Page 5: Research, Development and Innovation Theme**  
**Edinburgh Innovation Park (QMU Food and Drink Innovation Hub)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Edinburgh Innovation Park (Edinburgh Innovation Hub)	Implement	Stage 3 stakeholder workshops including peer review, landscapes, shared spaces. Design Freeze achieved. Meeting held with CCS framework providers Introductory meeting with building management Meet the buyer event	Complete Stage 3 Undertake site investigations	<b>G</b>	<b>A</b>	2	The meet the buyer event showcased the project to the market and answered initial questions to provide information pre tender to support informed decisions by potential contractors.

**Page 6: Research, Development and Innovation Theme**  
**Projects in Fife and Scottish Borders**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Borders Innovation Park	Implement	Phase 3 road and service infrastructure planning application.	Workshop on revised delivery of Phases 2 and 3.	A	G	1	<p>A planning application for road and service infrastructure for Phase 3 has been submitted. Detailed design work continues while awaiting the application's outcome.</p> <p>There are ecological issues that are impacting on the delivery timeline for the road.</p> <p>The delivery programme for Phases 2 and 3 is currently under review. A workshop to assess options took place on 13 December. A follow-up workshop will be required prior to drafting a revised FBC.</p>
Fife Industrial Innovation Investment (Fi3P)	Implement	<p>Fife Interchange North Business Units: Stage 3 Building Warrant ongoing; Soil Strip Complete; Formation Level Achieved.</p> <p>Levenmouth Task Force Units: Construction continues.</p>	<p>Q4 22/23: Construction work to continue on Fife Interchange North, new build project and Levenmouth Task Force Units, new build project.</p> <p>Q4 22/23 / Q1: 23/24 Marketing to commence for Levenmouth Task Force Units.</p>	G	A	2	<p><b>Dunnikier Business Park, Kirkcaldy.</b> tenancies / applications for 6 (out of 7) units.</p> <p><b>West Way Phase 2,</b> 8/8 units now let/reserved. First tenants take occupancy in Nov/Dec 2022.</p> <p><b>Levenmouth Task Force Units:</b> 1 (out of 7) units reserved.</p>

T: Timeline; B: Budget; SAV: Strategic Added Value score



## Page 7: Integrated Regional Employability and Skills Theme (1/3)

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
IRES Programme	Implement/Deliver	IRES board held on 14 <sup>th</sup> February 2023. IRES video presentation at the Joint Committee on 2 <sup>nd</sup> December 2022 showing positive impact on residents was well received.	Work continues on enhanced reporting; aligning project outcomes with overall IRES and City Region Deal Benefits Realisation targets.	G	A	3	<ul style="list-style-type: none"> <li>At the IRES board on 14<sup>th</sup> February 2023 there were updates and discussion on Labour Market Analysis &amp; Evaluation, Integrated Knowledge Systems and the proposed Net Zero Living funding application by City Region Deal partners.</li> <li>IRES Programme Connector is working with Project Leads and Benefits Realisation Officer to further develop monitoring and evaluation, and feed into the overall Benefits Realisation plan framework - reporting with increased automation and online tools. Next IRES Board 16<sup>th</sup> May 2023.</li> </ul>
Integrated Knowledge System	Implement/Deliver	Helix system now holds all Integrated Employer Engagement (IEE) & Capital City Partnership (CCP) data after migration in November 2023. <a href="https://Helix.scot">https://Helix.scot</a> site launched. Self referral link to Helix system created. Scottish Borders Council (SBC) test site live ahead of migration.	<p>Scottish Borders Council (SBC) migration to Helix planned for February.</p> <p>Local Authority Finance Leads to meet to discuss future funding of Helix.</p> <p>Midlothian data language mapping underway.</p> <p>UKSPF projects to start recording on Helix.</p>	G	A	3	<ul style="list-style-type: none"> <li>Helix went live on 21 March 2022 for Edinburgh, East Lothian and IFSS. On 11 November 7,500 clients and 9,000 enterprise records were added, migrating IEE &amp; CCP employer, client and vacancy data into Helix. East Lothian employer engagement data added in January. UKSPF projects will start to record data on Helix.</li> <li>Final stages of work now taking place to migrate Scottish Borders into Helix. This will be significant change to data language. IKS presentation at SBC Local Employability Partnership on move to Helix and wider ambitions of project.</li> <li><a href="https://helix.scot">https://helix.scot</a> launched in December and first development to link with Helix system went live in January with a self-referral form.</li> <li>IKS mid point nearing completion, to be shared with Delivery Advisory Group and PMO.</li> <li>New post of Business Information Support Officer to provide additional Helix user support started in February.</li> </ul>
Labour Market Analysis and Evaluation	Deliver	LMAE Theme Group meeting with new Terms of Reference. Call for 2023/24 research proposals. Developed brief and commenced creative industries research. Completed tourism research.	<p>Disseminate tourism research.</p> <p>Develop approach to refreshed Regional Skills Investment Plan.</p> <p>Agree research plan for 2023/24.</p> <p>Complete Creative Industries research.</p>	G	G	2	<ul style="list-style-type: none"> <li>Creative industries research commenced and working with partners to identify consultees.</li> <li>Tourism research report circulated to some partners but further work to be done around dissemination.</li> <li>Input to Green Skills workshops in Edinburgh and Fife.</li> <li>Prepared draft brief for new Regional Skills Plan and circulated to Regional Prosperity Framework group.</li> <li>Discussed future research ideas with partners ahead of deadline for proposals.</li> </ul>



### Page 8: Integrated Regional Employability and Skills Theme (2/3)

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Integrated Employer Engagement	Implement	Green Economy Jobs Sectoral Awareness campaign marketing firm inception meeting complete. IEE Employer Fund survey issued to all recipients. IEE Audit underway, fieldwork phase. Transferable Skills Academy launched. Draft regional community benefits paper issued to Impact Scotland for Dunard build. 2 <sup>nd</sup> SOSE Women in Business event complete.	Outcomes to be recorded from IEE Employer Fund.  Information session planned for Ukrainian Construction Academy – 21 Feb 23.  IEE Audit findings workshop planned – 23 Feb 23.  Filming to take place for Green Jobs Sectoral Awareness Campaign.  Hospitality Academy launches 27 Feb 23.	G	G	3	<ul style="list-style-type: none"> <li>FORT programme at Fort Kinnaird Recruitment Skills Centre (FKRSC) supported 203 jobs filled.</li> <li>Funding application submitted to British Land for additional school engagement work under the FORTY programme for 2022/23 and 2023/24. Awaiting response..</li> <li>Green skills/jobs awareness campaign now underway- Research undertaken with key partners and employers to demystify the term green jobs. A specification promoted to secure a marketing/film maker to create our 5-10 minute docu-film on 'what is a green job' campaign. Filming will take place throughout Feb, editing within March and launch products in April. IEE attending Fife's Green Skills/economy session on 8 Feb to capture footage for campaign.</li> <li>IEE is designing a second phase proposal for one of the employer led academies to pilot supporting disengaged winter school leavers which will include ASN (additional support need) pupils following the reduction in MA opportunities within the health &amp; wellbeing sector. IEE will attend the 3<sup>rd</sup> SOSE Women in Business event in Feb.</li> <li>ESESCommunities have delivered 41 matches between suppliers and good causes, 11 matches in progress.</li> <li>IEE Audit – following completion of the fieldwork and evidence testing a workshop was held on 23 February to discuss findings and draft report/recommendations.</li> </ul>
Intensive Family Support	Implement/Deliver	Whole Family Support Conference event held, featuring IFS providers. Monitoring and evaluation framework updated to reflect Phase 2 changes. Delivery partners began implementing changes. Sessions on M&E and Helix delivered to IFS teams.	A new tool for measuring families in-out of poverty is in discussion, to be developed with families using service and piloted on Helix. Initial discussions underway.  Audit of Phase One IFS – planning is underway for this to take place across all six services.	G	A	2	<ul style="list-style-type: none"> <li>454 individuals registered on Helix engaging with IFS</li> <li>278 children living in poverty have been supported as a result of IFS.</li> <li>£205,515 financial gains for families reported across project.</li> <li>34 employment outcomes recorded: 12 FT employment outcomes, 14 PT employment outcomes and 11 young people employment outcomes.</li> <li>33 adult education outcomes recorded.</li> <li>56 young person education outcomes recorded including re-engagements in education where there were attendance issues.</li> <li>Ongoing Helix support in place for service providers.</li> </ul>

**Page 9: Integrated Regional Employability and Skills Theme (3/3)**

Client Confidential



Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Implement	29 schools across all 6 ESESCRD local authorities now enrolled in <i>Climate Smarter</i> , 1,002 pupils and 53 teachers.	National publication of the Timber TED Competency Framework, in partnership with Timber Development UK, Edinburgh Napier University & NMITE.	G	R	3	<ul style="list-style-type: none"> <li>Colleagues across ESESCRD local authorities alerted to <a href="#">relevant Innovate UK Net Zero funding opportunity</a>, to discuss at February 2023 IRES Board.</li> <li>Article on Climate Smarter in <a href="#">30 January 2023 Times Education Scotland</a> by HCI Programme Manager.</li> <li>29 schools across all 6 ESESCRD local authorities now enrolled in <i>Climate Smarter</i>, 1,002 pupils and 53 teachers. Pupil participants will receive SCQF Level 4 Young STEM Leader Award.</li> </ul>
Data-Driven Innovation (DDI) Skills Gateway	Implement	<p>Launched courses starting in January for women, sole traders and veterans.</p> <p>Continued discussions on potential School-College partnership activities across the region.</p>	Continued roll out of IoT (Internet of Things) kit to schools across the region. Prepare CPD programme for delivery to secondary teachers across the region.	G	A	2	<ul style="list-style-type: none"> <li>The DDI Skills Gateway team is working collectively on end of year budget planning and reconciliation to ensure that opportunities for joint working are not missed.</li> <li>Currently developing additional learning pathways for diverse learners, as well as work with Skills Development Scotland on promotional video content.</li> </ul>
Workforce Mobility	Implement	<p>15 November 2022</p> <p>IRES Board - Financial Update</p>	<p>15 November 2023</p> <p>IRES Board -Year 2 implementation performance review</p>	G	A	3	<ul style="list-style-type: none"> <li>Continued involvement in the Regional Prosperity Framework - Delivery Framework development, including approvals.</li> <li>Continue to deliver Scottish Borders bus network review, baseline data analysis complete, Optioneering commencing and DRT (Demand Responsive Transport) Economic Impact Assessment drafted.</li> <li>Supporting the Electric Vehicle Investment Fund application for SBC to ensure equitable access to future charging infrastructure in rural areas. An approach that can be replicated across other Local Authorities.</li> <li>Some activities have not progressed as anticipated this year so the budget status has been maintained at 'amber'. Mitigation plans are being implemented to return the status to 'green'.</li> <li>Steering group identified the benefit of a video to promote Bus Driving as a career in the region. Progressing with team who made annual report video.</li> </ul>



Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
A720 Sheriffhall <i>(last updated February 2023)</i>	Define	Public Local Inquiry concluded on 8 February 2023	DPEA Reporter's recommendation to Scottish Ministers (timing TBC)	G	G	1	<ul style="list-style-type: none"> <li>City Region Deal Joint Committee ratified their support for the scheme as published on 3 September 2021, following the consideration of further technical information.</li> <li>Responses issued to all objections raised against the draft Orders – ongoing engagement with objectors to try to resolve issues wherever possible.</li> <li>Public Local Inquiry held between 30 January and 8 February 2023.</li> <li>DPEA Reporter to issue recommendation to the Scottish Ministers (timescales for which will be confirmed in due course).</li> </ul>
West Edinburgh Transport Improvements Programme	Define	Development of intervention packages. Mobilise the next phase of the project (Stage 1B) to progress the 5 cases of OBC.	Continue to progress Stage 1B to deliver the 5 cases of OBC.  Drafting of OBC expected Q2 2023.	G	R	1	<ul style="list-style-type: none"> <li>Stage 1b commenced in November 2022.</li> <li>Development of designs well underway.</li> <li>The forward planning of project resources for the next stages of the project is advanced. This includes the advertisement of a dedicated Project Manager, which was published on myjobscotland. In an effort to boost the number of applicants, the salary of the post has been regraded and readvertised. Until the PM appointment is made, Project Management support will continue to be provided by the existing consultancy services.</li> </ul>



Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Dunard Centre	Implement	Commencement of Site Clearance Works – February 2023 (completion due Nov 23)	Stage 4 Design /commencement of Stage 2 tender process underway with Client Tender acceptance/contract award programmed for mid August 2023.	A	A	2	

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Affordable housing	Deliver & Define	Pull together refreshed regional priorities.	Meeting with Scottish Government in March 23 to discuss priorities and funding	A	N/A	2	<ul style="list-style-type: none"> <li>Partners will work collaboratively with Scottish Government, agencies, RSLs and other stakeholders to secure more investment, innovation, commitment and partnerships to address the challenges above and deliver at scale and pace.</li> </ul>
Strategic sites	Implement & Define	Leads meeting to be scheduled for 2023	Meeting with Scottish Government in March 23 to discuss priorities and funding.	A	N/A	2	<ul style="list-style-type: none"> <li>Outline Business Cases for sites are at different stages of development.</li> </ul>
Innovation & skills	Implement	Edinburgh Home Demonstrator 75-home Granton D1 affordable housing pilot underway	Agree Delivery Partner approach to secure pipeline of sites from across the region for 1000 homes.	A	N/A	3	<ul style="list-style-type: none"> <li>Demonstrator project will look at standardised housing types, procurement and delivery models to increase offsite. manufacturing and delivery of net-zero homes across the city region.</li> <li>Partnership between CEC,SFT, Scot Gov, BE-ST, and ENU.</li> </ul>
Housing company	Deliver	Draw down of funds completed	Ongoing Delivery	G	N/A	2	<ul style="list-style-type: none"> <li>The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.</li> </ul>