



Minute

Edinburgh Integration Joint Board

10.00am, Tuesday 28 February 2023

Hybrid Meeting in the Dean of Guild Court Room, City Chambers, High Street, Edinburgh and remotely by video conference

Present:

Board Members:

Councillor Tim Pogson (Chair), Angus McCann (Vice-Chair), Bridie Ashrowan, Robin Balfour, Heather Cameron, Councillor Euan Davidson, Christine Farquhar, Helen Fitzgerald, Elizabeth Gordon, George Gordon, Kirsten Hey, Rose Howley, Peter Knight, Jacqui Macrae, Councillor Claire Miller, Councillor Max Mitchell, Councillor Vicky Nicolson, Moira Pringle, Judith Proctor and Emma Reynish.

Officers: Angela Brydon, Hazel Stewart and David White.

Apologies: Ruth Hendery and Peter Murray.

1. Order of Business – Additional Report – Drumbrae Care Home Status Report

In terms of Standing Order 7.4, the Board agreed that the additional report on Drumbrae Care Home Status report, which had been notified to the Chair at the start of the meeting, should be ruled urgent and considered at this meeting.

2. Minute

The minute of the Edinburgh Integration Joint Board meeting of 13 December 2022 was submitted for approval as a correct record.

Decision

To approve the minute as a correct record subject to the following amendments:

- 1) **Apologies** - To record Helen Fitzgerald's apologies in the minute.
- 2) **Item 10 – Committee Update Report (Decision 2)** – To record this as an action and to note that this would be picked up as part of the annual review of governance arrangements.

3. Rolling Actions Log

The Rolling Actions Log updated to February 2023 was presented.

Decision

- 1) To agree to close Action 1 – Committees Annual Assurance Report – referral from the Audit and Assurance Committee.
- 2) **Action 4 – Bed Based Review – Public Consultation on the Future Provision of Older People's Care** – To agree that the Chief Officer would provide an update to Board members on the arrangements for the pre-consultation meeting with the Trades Unions.
- 3) **Action 5 – EIJB Risk Register** – To add an expected completion date of April 2023.
- 4) To add "ModernGov Access for External Members" to the rolling actions log.
- 5) To otherwise note the updates in the rolling actions log.

(Reference – Rolling Actions Log, submitted)

4. Annual Cycle of Business

The Board's annual cycle of business for the period to December 2023 was presented.

Decision

- 1) To review the annual cycle of business to ensure the timetable captured the full range of the Board's regular and other scheduled pieces of work throughout the year.
- 2) To add Inspections to Items of Strategy.
- 3) To ask Board members to contact the Board's Operations Manager with any specific areas of work to be added to the timetable.

- 4) To note that the draft IJB Annular report would be presented firstly to the Strategic Planning Group and thereafter to the Board in August 2023.

(Reference – Annual Cycle of Business, submitted)

5. General Medical Services Provision in South-East Edinburgh – Liberton High School Campus

The Business Case for General Medical Services Provision in South-East Edinburgh at Liberton High School Campus was presented.

The proposal sought capital funding from NHS Lothian and the Standard Business Case had been prepared in line with the guidance contained in the Scottish Capital Investment Manual.

Decision

- 1) To agree the proposal to develop GP Premises in the City of Edinburgh Council led Liberton High School Campus redevelopment.
- 2) To note that, this proposal resulted from an opportunity to undertake a collaborative project with City of Edinburgh Council to include a GP Practice in the Liberton High School Campus ('20 Minute Neighbourhood' related development).
- 3) To note that the Initial Agreement (Liberton High School Campus) was submitted and approved by the Edinburgh Integration Joint Board and NHS Lothian in 2020.
- 4) To note that the Standard Business Case (Liberton High School Campus) was submitted and approved by the Edinburgh Integration Joint Board Strategic Planning Group on 24 January 2023.
- 5) To note that a separate Initial Agreement (IA) (South-East Outer GP Provision), to provide General Medical Services provision to the population expansion at the southern boundary of the locality was also submitted and approved by Edinburgh Integration Joint Board and NHS Lothian in 2020. To note that this was subsequently submitted to Scottish Government, where it currently awaited consideration as a population increase related scheme.
- 6) To agree to the submission of the Standard Business Case to the NHS Lothian Capital Investment Group, in accordance with the capital prioritisation process.
- 7) To note the recent position of Scottish Government, to pause all NHS capital commitments.
- 8) To note the impact of withdrawal from this project, due to start construction in early 2023.

- 9) To agree that the Chair would write to the Scottish Government and NHS Lothian expressing the Board's concerns about the recent position of Scottish Government to pause all NHS Lothian capital commitments and the detrimental impact withdrawal from this project would have on the provision of medical services in South-East Edinburgh but to iterate that the Board were open to dialogue in terms of seeking a positive solution to the issue.
- 10) To agree that any response would be reported back to the Board.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

6. Escalation Report

In 2021, the Board agreed a Climate Change Charter which outlined the Board's commitment, pledges of support and changes to business practices to help Edinburgh meet its net zero carbon emission target by 2030. The Charter also committed to appointing two Climate Change Champions.

Section 14.2 of the updated Integration Scheme specified that both NHS Lothian and the City of Edinburgh Council would provide the Edinburgh Integration Joint Board with sufficient support to enable it to fully discharge its duties in relation to risk management.

Since 2017, the EIJB Chief Finance Officer had also undertaken the role of Chief Risk Officer. The internal audit report into risk management arrangements had highlighted that good progress had been made in development of the EIJB's risk management framework with an effective audit outcome.

Whilst noting that the current arrangements were effective, members of the Board's Audit and Assurance Committee had expressed some concerns around a potential conflict of interest with the dual roles being undertaken by the same person and had referred the matter to the Board for consideration.

Decision

- 1) To appoint Councillor Miller as one of the Board's Climate Change Champions.
- 2) To agree that further information on the Climate Change Champion role be provided to George Gordon for his consideration.
- 3) To welcome the offer from EVOC to support the Board's Climate Change Champions through the work of their Climate Forum and the Scottish Government supported Climate Action Hub.
- 4) To agree to proceed with recruitment to the Chief Risk Officer post on a part-time basis.
- 5) To note there was no identified Edinburgh Integration Joint Board budget for this post and that the costs would require to be identified from within existing resources.

- 6) To welcome the offer of support from EVOC towards exploring innovative ways of advertising the post.

(References – EIJB Performance and Delivery Committee 30 November 2022; EIJB Audit and Assurance Committee 5 December 2022; report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

7. Drumbrae Care Home – Status Update

An update was provided on the actions taken leading up to the closure of Drumbrae as a care home together with the actions which had taken place post-closure of the facility.

Information was provided on an alternative development option with some alterations to the conditions set which would focus on ensuring withdrawal from Liberton Hospital and creating and maintaining flow across beds and go forward with operationalising 30 beds at Drumbrae and maintaining the lease on Ferryfield House until the end of its lease in October 2027.

This transitional position would give the Partnership time as a whole system to undertake the pathway review from hospital to community to understand the range of beds in use across the system and would inform strategic plans for community infrastructure and bed-based service provision in the medium to long term.

Decision

- 1) To note the briefing on the status of Drumbrae Care Home, the steps taken leading up to the closure of the facility as a care home and the actions taken post-closure.
- 2) To agree that a further update report be provided to the Board on Drumbrae Care Home as matters progressed.
- 3) To agree that a further report be brought to the Board to include information on the following:
 - The wider strategic issues of the bed-based review and the impact of the bed-based public consultation
 - Governance processes, methodology and current data around the NHS modelling of the bed-based review.
 - A full system-wide pathway review.
- 4) To refer the following process issues to the Audit and Assurance Committee for review with a request that the outcome of these considerations be reported back to the Board:
 - Ways of improving information sharing and communication with stakeholders, the workforce and Board members

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

8. Finance Update

An update was presented on the financial performance of delegated services for the first nine months of the year. This showed a projected year end overspend of £2.7m and represented a deterioration from the position reported to the Board in December 2022 driven by an increase in externally purchased care costs and prescribing expenditure.

Decision

- 1) To note the financial position for delegated services to 31 December 2022.
- 2) To note the moderate assurance of a break-even position for 2022/23 provided by the Chief Finance Officer.

(Reference – report by the Chief Finance Officer, Edinburgh Integration Joint Board, submitted)

9. Appointment to the Strategic Planning Group

Information was provided on a vacancy which had arisen on the Edinburgh Integration Joint Board's Strategic Planning Group following the resignation of the previous Public Health member on the Group.

Decision

To appoint Flora Ogilvie to the Strategic Planning Group as a non-voting member representing Public Health.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

10. Committee Update Report

An update was provided on the work of the Edinburgh Integration Joint Board Committees which had met since the last Board meeting.

Decision

To note the work of the committees and the draft minutes.

(Reference – report by the Chief Officer, Edinburgh Integration Joint Board, submitted)

11. Edinburgh Integration Joint Board Vice-Chair

The Chair informed Board Members that Angus McCann, Vice-Chair would be stepping down from his role in June 2023.

Decision

The Board recorded its thanks to Angus for his considerable expertise and contribution to the work of the Edinburgh Integration Joint Board.