

# REFERRAL REPORT

## Annual Review of Directions – Referral from the Performance and Delivery Committee

Edinburgh Integration Joint Board

8 August 2023

### Executive Summary

The purpose of this report is to refer the attached report on the Annual Review of Directions from the Performance and Delivery Committee to the Edinburgh Integration Joint Board for consideration with the Committee's recommendations detailed below.

### Recommendations

The Performance and Delivery recommends that the Edinburgh Integration Joint Board:

1. Approves the recommendations for retaining, varying, closing or superseding existing Directions provided at Appendix 1 of the report.
2. Approves the varied Direction provided at Appendix 2 of the report.

### Terms of Referral

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1. The Performance and Delivery Committee on 26 April 2023 considered the Annual Review of Directions, which provided a progress update on the achievement of directions between April 2022 – March 2023. The report also proposed retaining, varying, closing or superseding the existing recommendations moving forward.
2. During consideration of the report, the Committee discussed the following:
  - The absence of a Direction related to the Care Inspectorate report on Adult Social Care in Edinburgh. It was noted that a report detailing the improvement actions in response to the inspection would be considered by the EIJB in June and any directions arising from this report would be included in the Directions Tracker and be part of future monitoring activity.

- The information on Directions was based on the current position only. Members noted that, although further information would have been presented through previous Directions updates, a fuller picture would have been beneficial, especially for Directions being requested for retention. It was noted that the tracker provided an overview on progress and that members could request additional briefing in respect of Direction(s).
3. The Committee agreed:
- 3.1 To note the update on progress of directions in place during the period April 2022 – March 2023 provided at appendix 1.
  - 3.2 To consider the recommendations for retaining, varying, closing or superseding existing directions (also provided at Appendix 1) prior to referral to the Edinburgh Integration Joint Board (EIJB).
  - 3.3 To consider the draft varied direction provided at Appendix 2 prior to referral to the EIJB.
  - 3.4 To note the recommendations arising from the recent Internal Audit (IA) of governance of directions and the work undertaken to meet these requirements.
  - 3.5 To note the ongoing work to refresh the EIJB's Direction Policy.
  - 3.6 To agree to present the progress of the of the Recovery Plan arising from the Care Inspectorate report into Adult Social Care in Edinburgh following agreement at the EIJB.
  - 3.7 To include further information, or links to previous reports, when presented Directions for retention in future reporting.

The Integration Joint Board is asked to consider the recommendations of the Performance and Delivery Committee.

## Report Author

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**Councillor Max Mitchell**

**Chair, Performance and Delivery Committee**

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## Appendices

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Appendix 1      Annual Review of Directions

# REPORT

## Annual Review of Directions 2023

### Performance and Delivery Committee

26 April 2023

<b>Executive Summary</b>	The purpose of this report is to present the annual review of directions in place between April 2022 -March 2023. This report provides a progress update on the achievement of directions, together with proposals for retaining, varying, closing or superseding existing directions.
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<b>Recommendations</b>	<p>It is recommended that the Performance and Delivery Committee:</p> <ol style="list-style-type: none"> <li>1. Considers the update on progress of directions in place during the period April 2022 – March 2023 provided at Appendix 1.</li> <li>2. Considers the recommendations for retaining, varying, closing, or superseding existing directions (also provided at Appendix 1) prior to referral to the Edinburgh Integration Joint Board (EIJB).</li> <li>3. Considers the draft varied direction provided at Appendix 2 prior to referral to the EIJB.</li> <li>4. Notes the recommendations arising from the recent Internal Audit (IA) of the governance of directions and the work undertaken to meet these requirements.</li> <li>5. Notes the ongoing work to refresh the EIJB’s Direction Policy.</li> </ol>
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### Directions

Direction to City of Edinburgh		✓
	No direction required	✓

Council, NHS Lothian or both organisations	Issue a direction to City of Edinburgh Council	
	Issue a direction to NHS Lothian	
	Issue a direction to City of Edinburgh Council and NHS Lothian	

## Report Circulation

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1. This report is being considered by the Performance and Delivery Committee prior to referral to the Edinburgh Integration Joint Board (EIJB).

## Main Report

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2. The EIJB approved a new Directions Policy and at its meeting held on 20 August 2019. The approved Directions Policy makes provision for all directions to be reviewed annually through the work of the Performance and Delivery Committee with recommendations about whether directions should be retained, closed, varied or superseded being brought to the EIJB at the start of each financial year.
3. A review of current directions (ie those in place or approved during the period April 2022 -March 2023) has now been undertaken. This has involved:
  - providing progress updates;
  - establishing if the direction remains relevant or if it has been achieved;
  - determining if timescales remain achievable; and
  - reviewing performance indicators to see if these could be strengthened in line with Internal Audit (IA) recommendations.
4. Appendix 1 sets out the current status of directions in place between April 2022 and March 2023. Two directions were closed at the Performance and Delivery Committee in September 2022 and this is noted accordingly. Out of the 13 remaining directions, the recommendations from this 2023 annual review are for 9 to be retained, 1 varied, 2 closed and 1 superseded.

Directions proposed for retention.

5. Out of the nine directions proposed for retention, the expectation is that two of these will be reviewed in-year.
  - The carers direction (EIJB-02/02/2021-1) will be considered as part of work to refresh Edinburgh's Joint Carers Strategy which is anticipated to be completed and presented to the EIJB by summer 2023.
  - Further EIJB reports on the bed-based review work programme are anticipated which are likely to impact on Direction EIJB-28/09/2021-1.
6. The remainder of the directions proposed for retention remain relevant and appropriate at this juncture.

Directions proposed for closure.

7. Two directions (EIJB-22/03/2022-2 and EIJB-07/12/2021-2) were recommended for closure at the Performance and Delivery Committee in September 2022. Both directions were considered as fully implemented and achieved and were therefore approved for closure. Detail is included within Appendix 1 to this report for completeness.
8. Two further directions are now proposed for closure.
  - Direction EIJB-07/12/2021-3 which relates to the provision of interim care. Delivery of this direction was underpinned by specific funding of £5.4m provided over 2 years as part of the winter package of measures. Between 2 November 2021 and 21 February 2023, 282 people moved from hospital to an interim bed with 79% of those people now having moved on from their interim care home placement. Consideration is currently being given to the number of interim beds that will be required post March 2023 but given that the specific funding has been utilised, it is recommended that this direction is closed.
  - Direction EIJB--22/06/2021-5 which relates to Action 15 mental health funding is also recommended for closure. Thrive Welcome Centres have

been established and are now part of mainstream provision, with successful recruitment to all posts in a range of settings. An independent evaluation of the Thrive Welcome Teams was carried out in June 2022 with a final report also being submitted to the Scottish Government.

Direction requiring a variation

9. Direction EIJB- 22/06/2021-4 (learning disability services) requires a variation to reflect a change in timescale for completion from December 2023 to December 2024. This work programme directly relates to the Scottish Government's 'Coming Home' report and in Edinburgh we have continued to move people into community placements. However, increasing construction costs have ruled out some developments from being built or available. Recruitment and retention of staff has also been an issue which has impacted on the programme.
10. The new draft direction is provided at Appendix 2.

Superseded direction

11. Direction EIJB-22/10/2019-9 (primary care infrastructure) has been in place since October 2019. While the strategic aim of delivering primary care infrastructure to meet identified need remains a strategic priority, the existing wording of the direction is broad in intent and does not provide specific performance measures. As part of this year's review, a new approach is proposed; this direction will be superseded by new directions that sit alongside individual Initial Assessment Business Case proposals which come forward as part of usual governance processes.

Internal Audit recommendations and requirements.

12. Internal Audit (IA) undertook a review of the governance of directions in November 2022. The review found the overall the controls in place surrounding the governance of directions were generally satisfactory, providing assurance

that risks were being managed. The main area noted for improvement was around performance measures with the audit finding that not all measures were SMART (specific, measurable, achievable, realistic and time-bound).

13. As part of this year's review and in response to the IA recommendations, direction owners reviewed the performance measures for existing directions to see if these could be strengthened or improved. The outcome of this exercise has been the move to supersede the primary care direction as indicated in paragraph 11. In addition, a commitment has been made to ensure that new directions are expressed in terms of SMART performance measures with detail provided about oversight groups or other monitoring arrangements where relevant.

#### Directions policy

14. The 2019 EIJB directions policy is in the process of being reviewed to reflect learning from the last three years. The Scottish Government has also recently announced its intent to refocus on directions although this is at a very early stage. A verbal update was presented to the Strategic Planning Group on 23 March 2023 and views of other stakeholders including P&D Committee members will be sought as this work progresses.

## **Implications for Edinburgh Integration Joint Board**

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### **Financial**

15. All extant directions have been subject to EIJB reporting and approval and consideration of the financial implications has been part of this governance process.

### **Legal / risk implications**

16. Failure to comply with the legislative requirement in respect of directions would place the EIJB in breach of its statutory duties.



17. Failure to provide sufficiently detailed directions to partner organisations (NHS Lothian and the City of Edinburgh Council) may impact on the ability to deliver of key areas of the Health and Social Care Partnership's work.
18. The IA requirement to strengthen the approach to legislative and regulatory requirements in respect of directions has been acknowledged and addressed in the proposals contained within this report.

### **Equality and integrated impact assessment**

19. There are no direct equality implications arising from this report. All directions have been subject to EIJB reporting which includes comment on equalities implications.

### **Environment and sustainability impacts**

20. There are no direct environmental and sustainability impacts arising from this report.

### **Quality of care**

21. Directions are intended to impact positively on quality of care by setting out service delivery requirements and associated performance measures alongside budget allocation.

## **Consultation**

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22. Existing directions are based on strategic priorities which have been subject to prior co-production and consultation, and agreement with partner organisations (NHS Lothian and The City of Edinburgh Council).
23. Health and Social Care Partnership Strategic Managers, the Chief Finance Officer and Service Director Strategic Planning have been involved in reviewing current directions as part of the annual review process.

## Report Author

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## Background Reports

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1. [EIJB Directions Policy](#)

## Appendices

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Appendix 1	Update on existing directions and recommendations
Appendix 2	Draft varied direction

## IJB Directions Tracker

Reference	Services covered	Direction	Relevant report	Budget allocation			Performance measures	Issued to	Approval date	Status (requires updating Feb 2022)	Recommendation
EIJB-22/03/2022-1	All	For those services that are not covered by a specific direction, the City of Edinburgh Council and NHS Lothian will continue to provide services within current budgets, and in accordance with statutory and regulatory obligations, policies and procedures, endeavouring to meet national and local targets and the strategic objectives laid out in the Strategic Plan.	2022/23 Financial Plan EIJB, 22 March 2022  2023/24 Financial Plan, EIJB, 21 March 2023	The Financial Schedule sets out financial allocations for all delegated services.			Relevant national and local targets, through regular reporting mechanism via Performance and Delivery Committee and the annual performance report.	CEC & NHSL	01/03/22	On track Financial schedule maintained by the Chief Financial Officer. An updated financial schedule for 2023/24 was presented to the EIJB in March 2023 with further work on financial planning taking place.	Retain.
EIJB-22/03/2022-2	<ul style="list-style-type: none"> <li>All purchased services</li> <li>All direct payments, individual service funds and payments to personal assistants</li> </ul>	Implement a contractual uplift to bring rates in line with a minimum hourly rate of £10.50 for front line social care staff. This uplift to be in line with the methodology agreed nationally by the Scottish Government and COSLA.	2022/23 Financial Plan EIJB, 22 March 2022	Year 1 (2022/23) Recurring	NHSL £0 £0	CEC £23.8m £23.8m	Uplift to be actioned	CEC	22/03/22	Achieved. All uplifts have been implemented.	Direction is <b>closed</b> (approved at the Performance and Delivery Committee September 2022)
EIJB-22/10/2019-9	Primary care / general medical services	Work with EHSCP to produce business cases to support priorities for capital investment beyond the current year taking account of the anticipated population expansion in each locality	<ul style="list-style-type: none"> <li>Primary Care Population and Premises, EIJB, 22 September 2017</li> </ul>	Capital allocation as identified in each business case			Delivery of Primary Care Infrastructure to meet identified need	NHSL	22/10/19	On Track <ul style="list-style-type: none"> <li>Maybury scheme progressing led by CEC with delivery expected in 2025.</li> <li>Business case prepared for scheme in Liberton paused due to lack of capital</li> <li>SE Outer Initial agreement supported and submitted to Scottish Government in 2020. To be re-submitted as part of NHS Lothian overall prioritisation of primary care premises schemes in 2023.</li> <li>Re-assessment of population increase and premises requirements completed in response to CityPlan 2030. All existing outstanding schemes confirmed, along with requirement for development of two new (or replacement) premises per year. Several new schemes added including at least one opportunity to develop capacity for new premises in an existing shopping centre.</li> </ul>	<b>Supersede.</b> While the strategic aim of delivering primary care infrastructure to meet identified need remains a priority the existing direction is broad in intent. The new approach will be to develop specific directions that sit alongside individual Initial Assessment Business Case proposals as part of usual governance processes.

EIJB-02/02/2021-1	Carers	Implement the Edinburgh Joint Carers Strategy 2019-22 and associated implementation plans.	<ul style="list-style-type: none"> <li>EIJB Strategic Plan 2019-22, EIJB 20 August 2019</li> <li>Edinburgh's Joint Carers Strategy and implementation plans, EIJB 20 August 2019</li> <li>EIJB report, 2 February 2021</li> </ul>	20/21 21/22	NHSL £0.53m £0.54m	CEC £5.31m £6.97m	6 priority areas will have services provided and commissioned to support improvement across the identified outcomes as per the timeline included with the EIJB report of 20 August 2019.	CEC & NHSL	02/02/21	On Track Contracts awarded January 2021 on a 5+3 year basis Year 1 Contract Performance and Evaluation Report submitted to Performance and Delivery Committee, March 2022. Year 2, due summer 2023.	Retain on the understanding that this direction will be superseded when the refreshed Joint Carers Strategy is finalised (anticipate EIJB report summer 2023)
EIJB-22/06/2021-4	Disabilities	Increase support options in the community by decommissioning wards in the Royal Edinburgh Campus and commissioning sixteen tenancies for adults with complex support needs, Specifically, commission 9 flats from Lifeways, plus other new accommodation options.	<ul style="list-style-type: none"> <li>Royal Edinburgh Campus IJB report 18 May 2018</li> <li>EIJB Strategic Plan 2019-22, 20 August 2019</li> </ul>	21/22 22/23 23/24	NHSL £3.2m £2.6m £2.0m	CEC £0 £0.6m £1.2m	16 people are living in the community by December 2023	CEC & NHSL	22/06/21	Delayed - construction costs have impacted building programmes and staffing challenges remain. However: <ul style="list-style-type: none"> <li>9 tenancies with support were commissioned as a new build property and are now operational.</li> <li>The refurbishment of Hillview is now complete and will provide a home for 2 people, although this is delayed due to staffing issues.</li> <li>5 new build flats in North Sighthill became available in October 2022 and people have moved in.</li> <li>Refurbishment of a block of flats in Niddrie has been completed and will offer two flats in Spring 2023.</li> </ul>	Variation required to reflect a change in timescale for delivery.
EIJB--22/06/2021-5	Mental healh	Implement the Scottish Government's National Mental Health Strategic commitment to support the employment of 800 additional mental health workers to improve access in key settings such as Accident and Emergency departments, GP practices, police station custody suites and prisons. For Edinburgh this equates to 8.2% which is equivalent to 66.56 WTE.	<ul style="list-style-type: none"> <li>Action 15 funding, EIJB 21 June 2019</li> <li>Psychological Therapies Additional Investment, EIJB 20 August 2019</li> </ul>	21/22	NHSL £2.9m	CEC £0	Additional staffing as detailed in the report to the EIJB in June 2019. Reduction in waiting lists / waiting times. Establishment of the Thrive open access centres. Each development will have its own outcomes and KPIs	CEC & NHSL	22/06/21	Achieved <ul style="list-style-type: none"> <li>Recruited to all posts in range of settings where people present with distress.</li> <li>Due to the successful recruitment EHSCP was awarded a further £300,000 allocation to recruit additional nursing and introduce new navigator role for the Mental Health Assessment Service.</li> <li>Submitted final report as requested to Scottish Government in May 2022.</li> <li>Evaluation of Thrive Welcome Teams completed in June 2022 by external independent evaluator</li> </ul>	Recommended for closure as key strategic objectives have been achieved, and action 15 funding has been mainstreamed.
EIJB--22/06/2021-6	Mental healh	NHS Lothian to recruit 17 WTE additional temporary staff to deliver psychological therapies.	<ul style="list-style-type: none"> <li>Action 15 funding, EIJB 21 June 2019</li> <li>Psychological Therapies Additional Investment, EIJB 20 August 2019</li> </ul>	21/22	NHSL £0.85m	CEC £0	Number of staff in post Increase in number of patients seen who have waited over 18 weeks Decrease in number of patients waiting longer than 18 weeks	NHSL	22/06/21	Delayed Lothian data 1,442 patients were waiting over 52 weeks. In February 2023, 84% of patients started treatment within 18 weeks of referral. Edinburgh data As of February 2023 there are 384 people on the treatment waiting list and 245 patients have waited over 18 weeks. Current predictions is that the LDP Standard shall be met in 9-12 months.	Retain.

EIJB-28/09/2021-1	Intermediate care, Hospital Based Complex Clinical Care (HBCCC) and Care Homes	<p>a. Decommission the residential care model provided at Drumbrae Care Home and direct the re-provisioning of Hospital Based Complex Clinical Care (HBCCC) services within that facility.</p> <p>b Decommission intermediate care beds currently provided at the remaining wards at Liberton Hospital and to direct the re-provisioning of these within a reconfigured number of beds within the remaining HBCCC estate.</p> <p>c Decommission HBCCC beds provided at Findlay House and Ellen's Glen House and direct the re-provisioning of these within the former residential care home facility in Drumbrae.</p> <p>d. Commission Intermediate Care beds within the bed base remaining at Ellen's Glen House and Findlay House.</p> <p>e Decommission the HBCCC beds provided at Ferryfield House, noting this will enable a withdrawal from the lease at intended break point and decommission the service provided there by October 2023.</p>	Bed Based Care – Phase 1 strategy, EIJB, 28 September 2021	Please refer to Appendix 3 of the report for further detail of the timeline and financial model.	NHSL £15.7m	CEC £7.7m	Monitoring and reporting on delayed discharges; waiting list monitoring for each bed type considered; length of stay data; care home delays; occupancy rates across bed types; care at home / homecare demand.	City of Edinburgh Council (a) NHS Lothian (b-e);	28/09/21	<p>Elements of the direction are on track or completed and elements are delayed.</p> <p>(a) - Complete, the care home was decommissioned and the direction to transition to provide HBCCC service has been received by all partners</p> <p>(b-d) - Delayed, Extensive adaptations are required to transition Drumbrae for use as HBCCC and these have extended the timescales for delivery. An amended plan has been developed this is being worked through at this point. The amended plan allows for the majority of the bed based care strategy to be delivered albeit in a slightly different way than initially planned, this is being discussed with all partners. No changes can be made to Intermediate care until a resolution is found, as we do not have the physical space to undertake the redesign activities</p> <p>(e) - Delayed, the decommissioning of beds at Ferryfield House has been reassessed as part of the amended plan which would see the decommissioning over a longer timeframe. If the amended plan is agreed by all partners the end result will be to decommission the beds at Ferryfield House</p>	Retain on the understanding that this direction is likely to be superseded at a future date when further reports on the bed based programme are considered by the EIJB.
EIJB-07/12/2021-2	Care at Home	Direct contract award to PwC to undertake the work to develop the One Edinburgh approach	B Agenda item – EIJB Meeting 07 December 2021	2021/22	NHSL 0	CEC Up to £1.2m, depending on the scope of the work	Performance will be measured via the contract agreement with PwC. This will include appropriate gateways/points of review and will be regularly monitored at the Partnership's IMT meeting.	CEC	07/12/21	Achieved. PWC work completed and being used to inform commissioning /procurement. Direction recommended / approved for closure (P&D meeting September 2022)	Direction is <b>closed</b> as fully implemented (approved at the Performance and Delivery Committee September 2022)
EIJB-07/12/2021-3	Residential care homes	Provide interim care beds to support hospital discharges. People will be supported to move to this accommodation while waiting for either a package of care or a care home placement. This will be in a combination of beds in City of Edinburgh run care homes and beds purchased directly from the independent sector	B Agenda item – EIJB Meeting 07 December 2021	2021/22	NHSL	CEC Funding of £5.4m over 2 years has been provided as part of the winter package of measures.	Performance will be measured by the Partnership's IMT meeting which regularly will monitor the availability and use of the capacity	CEC	07/12/21	Achieved •282 people moved from hospital to an interim bed between 2.11.2021 and 21.02.2023, with 79% of those people having moved on from their interim care home placement. • 13,037 hospital bed days have been saved by people moving to an interim bed between 2.11.2021 and 21.02.2023.	<b>Recommended for closure</b> as the specific package of funding to support this initiative has come to an end and key deliverables have been achieved.
							The associated financial risk has been the subject of discussion between the Leader of the Council, the Cabinet Secretary and the IJB Chief Officer. As a result, the SG has now confirmed that, if necessary, further funding would be made available to Edinburgh to support the purchase of this capacity and that next year's costs would be considered and a subsequent letter of comfort has been issued by the Cabinet Secretary and accepted by the Council.				

EIJB-19/04/2022-1	Community Substance Use Services	Develop city-wide clinic to offer same day assessment and initiation of drugs treatment (MAT 1).	Drug and Alcohol Recovery Orientated System of Care Development and Investment plan EIJB 19/04/2022	Year 1 (2022/23) Recurring	NHSL £0.368m £0.368m	CEC £0.190m £0.190m	<ul style="list-style-type: none"> <li>Numbers attracted to the clinic. TARGET: 40/month</li> <li>% with Rx within 24h (or reason for other outcomes): TARGET: all patients have been assessed for suitability for prescribing within 24h of presentation.</li> </ul> <p>Additional performance indicators and required management information are described fully in the corresponding reports on 'Drug and Alcohol Recovery Orientated System of Care Development and Investment plan' considered and approved by the EADP Executive in December 2021 and February 2022 respectively. An annual progress report will be presented to the EADP each May/June.</p>	CEC & NHSL
EIJB-19/04/2022-2	Community Substance Use Services	<ul style="list-style-type: none"> <li>Provide Opiate Replacement Treatment (ORT) to increased numbers of people.</li> <li>Test and implement models of care which expand or release capacity with high levels of efficiency, but which are safe, satisfactory to patients and meet all MAT standards.</li> <li>Maximise use of primary care</li> <li>Continue to provide appropriate levels of care to non-opiate using patients (MAT 5 &amp; 7, and treatment target)</li> </ul>	Drug and Alcohol Recovery Orientated System of Care Development and Investment plan 19/04/2022	Year 1 (2022/23) Recurring	NHSL £0.621m £0.621m	CEC £0.129m £0.129m	<ul style="list-style-type: none"> <li>Increased number of patients in Opiate Replacement Treatment - targets below: April 2022 Baseline 3000 April 2023 3138 April 2024 3276</li> <li>Continue to provide treatment for non-opiate using patients at current levels (no reduction in alcohol detoxes provided).</li> <li>Individual tests of change demonstrating models of high-volume increased safe, MAT-compliant care with evaluation reports for each project including satisfaction and experience measures.</li> </ul> <p>An annual progress report will be presented to the EADP each May/June.</p>	CEC & NHSL
EIJB-19/04/2022-2	REAS Substance Use Services	Increase access to residential rehab interventions.	Drug and Alcohol Recovery Orientated System of Care Development and Investment plan 19/04/2022	Year 1 (2022/23) Recurring	NHSL £0.285m £0.285m	CEC £0 £0	<p>Key performance measures:</p> <ul style="list-style-type: none"> <li>Increased capacity in Ritson Clinic by 50% (8 beds to 12 beds)</li> <li>Increased capacity at LEAP by 40% (20 places to 28 places)</li> <li>Allowing 112+ residential treatment episodes per year in Lothian</li> </ul> <p>Progress updates / management information is to be provided by REAS (focusing on outcomes for Edinburgh residents) to inform the annual report that will be presented to the EADP each May/June.</p>	NHSL

19/04/22	Delayed	This direction is now reflected in the MAT standards Implementation Plan which has been shared with the SG and partners (EADP, NHSL). Development of the central ORT clinic needed to offer same day has been delayed, especially the employment of clinical staff. It is currently (March 2023) operating on a skeletal basis but it is anticipated that the full MAT standard will have been achieved for the first few patients in April.	Retain
19/04/22	Delayed	This direction is now reflected in the MAT standards Implementation Plan which has been shared with the SG and partners (EADP, NHSL). Initial steps towards capacity expansion (recruitment of some staff, development of QI charters) has begun. There is no evidence of impact at this stage	Retain
19/04/22	On track	Ritson and LEAP have achieved full capacity as planned (12 beds/ 28 placements for all Lothians). Additional supported accommodation capacity has been secured for those undertaking the programme. Numbers of people from Edinburgh being admitted have increased, but for much of the year has been below expectations due to limited assessment capacity. This has been resolved and admissions are now reaching expected rates.	Retain

EIJB-09/08/2022-1	Community and hospital based support services for people with sensory loss, i.e. Deaf, hard of hearing, deafened and deafblind people, and people with sight loss.	Continue commissioned services contracts for sensory support. For deaf services, contract period ends September 2023 with an optional 2 year extension; for sight loss services, contract period ends March 2024 with an optional 2 year extension.	Adult Sensory Impairment Services Contracts - Extension and Awards Policy and Sustainability Committee, 25 June 2020	Year 1 (2022/23) Recurring	<u>NHSL</u> £0 £0	<u>CEC</u> £0.471m £0.471m	Specific performance measures developed and agreed for all services as follows: <ul style="list-style-type: none"> <li>•Sight Loss Rehabilitation and Mobility (Sight Scotland)</li> <li>•Certificate of Vision Impairment register (Sight Scotland)</li> <li>•Patient Support Service, Princess Alexandra Eye Pavilion (Visibility Scotland)</li> <li>•Deaf social work service (Deaf Action)</li> <li>•Deaf equipment service (Deaf Action)</li> </ul> Performance measures are specified in contracts and monitored as part of contractual arrangements.	CEC	09/082022	On track. <ul style="list-style-type: none"> <li>• Sight Scotland has supported 233 individuals between April-December 2022 for rehabilitation and mobility training. Sight Scotland administers the Certificate of Vision Impairment (CVI) Register on behalf of CEC (155 people registered between April- Dec 2022).</li> <li>• Visibility Scotland has supported 642 individuals between April 2022-Jan 2023 for patient support service via the Princess Alexandra Eye Pavilion.</li> <li>•Deaf Action services has completed 214 repairs of specialist equipment during the last year and has also received 50 referrals for the specialist social work services. continues to be in high demand. British Sign Language (BSL) Duty Service supported 13 BSL users with provision continuing to expand.</li> </ul>	Retain
EIJB-21/03/2023-1	<ul style="list-style-type: none"> <li>•All purchased services</li> <li>•All direct payments, individual service funds and payments to personal assistants</li> </ul>	Implement contractual uplifts as follows: <ul style="list-style-type: none"> <li>• Apply nationally agreed rates to contracts covered by the national care home contract; and</li> <li>• For all other contracts - bring rates in line with a minimum hourly rate of £10.90 for front line social care staff using the methodology agreed nationally.</li> </ul>	2023/24 Financial Plan, EIJB, 21 March 2023	Year 1 (2022/23) Recurring	<u>NHSL</u> £0 £0	<u>CEC</u> £9.1m £9.1m	Uplift to be actioned	CEC	21/03/23	N/A - direction agreed late March 2023.	Retain

## DIRECTION FROM THE EDINBURGH INTEGRATION JOINT BOARD (EIJB)

Partner agencies are required to carry out this direction in accordance with statutory and regulatory obligations, ensuring adherence to relevant guidance, policies and procedures, in pursuit of the EIJB's strategic objectives.

Reference number	TBC		
Does this direction supersede, vary or revoke an existing direction? If yes, please provide reference number of existing direction	Yes This varies direction EIJB- 22/06/2021-4 which was agreed by the EIJB on 22 June 2021. The timescale for delivery has been amended to		
Approval date	TBC		
Services / functions covered	Disability services		
Full text of direction	Increase support options in the community by decommissioning wards in the Royal Edinburgh Campus and commissioning sixteen tenancies for adults with complex support needs, Specifically, commission 9 flats from Lifeways, plus other new accommodation options.		
Direction to	NHS Lothian The City of Edinburgh Council		
Link to relevant EIJB report / reports	<a href="#">EIJB Strategic Plan 2019-22, EIJB, 20 August 2019</a> <a href="#">Royal Edinburgh Campus and St Stephen's Court, EIJB, 18 May 2018</a>		
		<i>NHS Lothian</i>	<i>City of Edinburgh Council</i>



Budget / finances allocated to carry out the direction.	2022/23	£2.6m	£0.6m
	2023/24	£2.0m	£1.2m
Performance measures	16 people are living in the community by December 2024.		
Date direction will be reviewed	April 2024		