

Governance, Risk and Best Value Committee

10am, Tuesday 17 September 2019

Capital Investment Programme – Outturn 2018/19 and Revised Budget 2019-24 (incorporating slippage)– referral from the Finance and Resources Committee

Executive/routine
Wards
Council Commitments

1. For Decision/Action

- 1.1 The Governance, Risk and Best Value Committee is asked to consider this report as part of its work programme.

Andrew Kerr

Chief Executive

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Referral Report

Capital Investment Programme – Outturn 2018/19 and Revised Budget 2019-24 (incorporating slippage)– referral from the Finance and Resources Committee

2. Terms of Referral

- 2.1 On 15 August 2019 the Finance and Resources Committee considered a report by the Executive Director of Resources. This report presented the final outturn for the Council's capital programme for 2018/19, including details of capital receipts and slippage/acceleration experienced in projects within the programme. The report also set out a revised capital budget for the period 2019-24.
- 2.2 The Finance and Resources Committee agreed:
- 2.2.1 To note the 2018/19 unaudited capital outturn for the Council's general fund and housing revenue account (HRA).
 - 2.2.2 To approve the revised capital investment programme for the period 2019-24
 - 2.2.3 To refer the report to the Governance Risk and Best Value Committee as part of its work programme.

3. Background Reading/ External References

Minute of the Finance and Resources Committee of 15 August 2019.

4. Appendices

Appendix 1 – report by the Executive Director of Resources

Finance and Resources Committee

10.00am, Thursday, 15 August 2019

Capital Investment Programme – Outturn 2018/19 and Revised Budget 2019-24 (incorporating slippage)

Executive/routine	
Wards	All
Council Commitments	

1. Recommendations

- 1.1 To note the 2018/19 unaudited capital outturn for the Council's general fund and housing revenue account (HRA).
- 1.2 To approve the revised capital investment programme for the period 2019-24, as set out in Appendix 6.
- 1.3 To refer the report to the Governance Risk and Best Value Committee as part of its work programme.

Stephen Moir

Executive Director of Resources

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Capital Investment Programme – Outturn 2018/19 and Revised Budget 2019-24 (incorporating slippage)

2. Executive Summary

- 2.1 In 2018/19 Council capital expenditure totalled £266.7m between its general fund and housing revenue account. It provided significant investment including £28.4m in the Council's learning estate, £27.7m in roads, pavements and transport infrastructure and over £100m in new and existing affordable housing. This expenditure was funded by capital receipts and contributions of £90.5m, government grant of £122.4m and loans fund advances of £53.9m.
- 2.2 This position represents slippage in expenditure of £60.7m against the revised budget for the year, which relates to general fund services. Slippage was experienced in the Early Years programme, lending to the NHT and Edinburgh Living LLPs and major bridge works. This was partially offset by acceleration in the programme of asset management works to improve the condition of Council properties.
- 2.3 Slippage from 2018/19 is rolled forward and added to the capital investment programme for the period 2019-24 to create the revised capital budget. In creating the revised budget, realignments have been made between financial years to reflect the most up to date cash flow projections available. The budget has also been adjusted to reflect new projects approved since the Council set its budget in February.

3. Background

- 3.1 This report presents the final outturn for the Council's capital programme for 2018/19, including details of capital receipts and slippage/acceleration experienced in projects within the programme. It compares the final position with the revised capital budget and the forecast position at month 9. The analysis is based on the Council's unaudited accounts for the year.
- 3.2 The report also sets out a revised capital budget for the period 2019-24. This is based on the Council's capital investment programme approved by Council on 21

February 2019, adjusted for slippage from 2018/19, updated cash flow projections and projects approved since the budget meeting.

4. Main report

Capital Outturn Summary 2018/19

- 4.1 In 2018/19 Council capital expenditure totalled £266.7m. This expenditure was funded by capital receipts and contributions of £90.5m, government grant of £122.4m and loans fund advances of £53.9m. A breakdown of this position is shown in Table 1 (below) with more detail provided in Appendices 1 and 2.

Table 1: Capital Expenditure and Funding 2018-19

	General fund £000	HRA £000	Total £000
Total Capital Expenditure	185,741	80,962	266,703
<i>Funded by</i>			
Capital Receipts and Contributions	35,079	55,393	90,472
Capital Grants	113,306	9,070	122,376
Loans Fund Advances	37,356	16,499	53,855
Total Funding	185,741	80,962	266,703

- 4.2 This level of capital expenditure represents significant investment in Council assets. Major investment included £28.4m in the Council's learning estate, £27.7m in roads, pavements and transport infrastructure and over £100m in new and existing affordable housing.

Programme Slippage and Acceleration

- 4.3 The outturn position for the general fund, as set in Appendix 1, was £60.7m lower than budgeted. This slippage amounts to 24.6% of capital expenditure budget, compared to 9.4% experienced in 2017/18. Slippage in the delivery of capital projects can be because of various factors. In previous years, where slippage was identified prior to period 9, budgets were realigned to future years and slippage reported in the outturn report was reduced. In the interests of greater transparency, budgets have not been realigned for 2018/19 following the approval of the revised budget in August 2018.
- 4.4 Projects contributing to 2018/19 slippage include
- Early Years - £15.0m
 - National Housing Trust - £11.8m
 - Edinburgh Living - £10.1m

- North Bridge Refurbishment - £8.5m

- 4.5 The slippage in the Early Years programme is mainly due to a timing difference between Scottish Government grant income and the Council's programme for the delivery of the additional capital infrastructure. In addition, delays have arisen following procurement of new facilities as bidders' costs have been higher than anticipated, requiring the Council to reprioritise expenditure. While the Council is still on target to deliver additional hours before the statutory deadline, the delay in the completion of capital works is likely to lead to additional revenue costs for the Council and reduced flexibility for parents in the short-term.
- 4.6 In 2018/19 a record number of new affordable homes were approved for construction (1,626) and completed (1,271). During the year the Scottish Government increased funding for the Affordable Housing Supply Programme by £11.899 million (29%). HRA funding for the housebuilding programme increased by £8.682 million.
- 4.7 The slippage in the capital programme relates to short delays to the completion of 83 mid-market homes for National Housing Trust projects at Shrubhill and Western Harbour. These homes had been programmed to be delivered by the end of 2018/19. 48 of these homes were completed in May 2019 and the remaining 35 will be completed by August. A further 89 mid-market rent homes were due to be completed for Edinburgh Living by the end of 2018/19. 33 of these homes are now complete with the remaining 56 due to be completed by August 2019. As borrowing is not incurred until it is required on these projects there is no adverse financial impact from these short delays.
- 4.8 The original budget phasing for North Bridge was derived in the early stages of the project from high level programming. Following contract award in May 2018, a revised programme was agreed with the contractor allowing a more realistic estimate to be produced, but this was after the budget had been set. By period 9 the forecast was reduced to £5.6m, compared to a budget of £12.5m. Following this forecast, problems were experienced with the access scaffolding, which further reduced spend in 2018/19. The project management team are actively seeking implementation of mitigation measures to reduce the overall impact of this ongoing delay.
- 4.9 A detailed analysis of the slippage position for the general fund is set out in Appendix 3.
- 4.10 In March 2019, it was reported to Housing and Economy committee that the 2018/19 HRA Capital Programme was projecting slippage of around £4 million at year end. This was due to a major contractor going into administration in the final quarter of the year, as well as delays in some contract starts and gaining necessary agreement to progress improvement works in mixed tenure blocks. However, this slippage was offset by acceleration in the HRA house building programme and the overall HRA outturn was in line with budget. Further analysis of this position is provided in Appendix 4.

Capital receipts

- 4.11 A total of £26.5m was generated from asset sales in 2018/19. The general fund total of £19.7m was in line with level budgeted. However, the level of HRA receipts was lower than anticipated due to delays in the transfer of completed homes to Edinburgh Living LLP.
- 4.12 A detailed list of capital receipts is shown in Appendix 5.

Revised Capital Budget 2019-24

- 4.13 The Capital Investment Programme (CIP) for the general fund approved by Council in February 2019 was based on an interim budget which estimates for slippage and acceleration. The revised CIP for 2019-2024 has been adjusted to reflect actual levels of slippage and acceleration and is shown in Appendix 6.
- 4.14 The CIP has also been realigned and re-phased to ensure that individual project cash flows reflect the most up to date projections. Project managers have considered risks such as adverse weather or other uncontrollable factors that can impact on delivery and to build this into budgeted cash flows.
- 4.15 The revised CIP also reflects projects where funding has been approved following the Council's budget meeting. The most significant project being the Tram to Newhaven business case, which was approved by Council on 14 March 2019.
- 4.16 Members should note that where funding has not been approved or is uncertain, then projects are not included in the CIP. This includes the funding required to deliver the Council's Wave 4 schools programme as well as projects funded by capital receipts, grants or contributions which are yet to be secured.
- 4.17 As there was negligible net overspend in the HRA position, there have been no revisions to the HRA budget approved by Council in February 2019.

5. Next Steps

- 5.1 This report will be referred to Governance, Risk and Best Value committee to consider as part of its programme of work.
- 5.2 Further reports will be presented to Finance and Resource committee at months 5, 9 and 12 monitoring financial performance against the revised capital budget.

6. Financial impact

- 6.1 In 2018/19 general fund capital expenditure amounted to £185.7m. This was offset by income of £148.3m, leaving £37.4m to be funded from loans fund advances. This level of borrowing was £38.8m less than budgeted.
- 6.2 Over the same period HRA capital expenditure amounted to £81.0m. This was offset by income of £64.5m, leaving £16.5m to be funded from loans fund advances. This level of borrowing was £5.9m less than budgeted.

7. Stakeholder/Community Impact

- 7.1 Consultation on the capital budget was undertaken as part of the Council's budget setting process.
- 7.2 The stakeholder and community impact of individual projects within the Council's capital programme is considered as part of the business cases for those projects.

8. Background reading/external references

- 8.1 [Capital Monitoring 2017/18 – Outturn and Receipts](#) (Details revised Capital Investment Programme for 2018/23)
- 8.2 [Capital Monitoring 2018/19 – Month Nine](#)
- 8.3 [Capital Investment Programme 2019-20 to 2023-24](#)
- 8.4 [Housing Revenue Account Budget Strategy 2019-24](#)
- 8.5 [Coalition Budget Motion](#)
- 8.6 [Housing Revenue Account Capital Programme 19/20](#)
- 8.7 [Edinburgh Tram – York Place to Newhaven Final Business Case](#)

9. Appendices

Appendix 1 – General Fund Summary – Outturn Position – Unaudited

Appendix 2 – Housing Revenue Account Summary – Outturn Position – Unaudited

Appendix 3 – Slippage and Acceleration on General Fund Projects

Appendix 4 – Slippage and Acceleration on HRA Projects

Appendix 5 – Asset Sales 2018/19

Appendix 6 – Revised Capital Investment Programme (General Fund)

Appendix 1 - Capital Monitoring 2018/19

General Fund Summary

Outturn Position - Unaudited

Expenditure	Revised Budget at Period 9	Adjustments	Revised	Outturn	Variance	
	£000		Budget £000	2018/19 £000	£000	%
Communities and Families	51,662	(2,747)	48,915	28,431	(20,484)	-42%
Edinburgh IJB	16	0	16	138	122	758%
Place	116,440	9,566	126,006	109,572	(16,434)	-13%
Resources - Asset Management Works	17,579	444	18,023	21,770	3,747	21%
Resources - Other	8,018	394	8,412	2,652	(5,760)	-68%
Other Operations	-	-	-	26	26	n/a
Lending	45,078	-	45,078	23,152	(21,926)	-49%
Total Expenditure	238,793	7,657	246,450	185,741	(60,709)	-25%

Income

<i>Capital Receipts</i>						
General Services	11,715	2,224	13,939	14,278	339	2%
Ringfenced Asset Sales	6,661	39	6,700	6,227	(473)	-7%
Less fees relating to receipts		85	85	(71)	(156)	-184%
Less: additional receipt income to capital fund	(809)	-	(809)	(775)	34	-4%
<i>Available Capital Receipts from Asset Sales</i>	17,567	2,348	19,915	19,659	(256)	-1%
Add: drawdown from Capital Fund	14,782	-	14,782	7,482	(7,300)	-49%
Developer and other Contributions	7,007	17,467	24,474	23,975	(499)	-2%
Less: set aside in temporary investments	-	(15,996)	(15,996)	(16,037)	(41)	0%
<i>Total Capital Receipts and Contributions</i>	39,356	3,819	43,175	35,079	(8,096)	-19%
<i>Capital Grants</i>						
Scottish Government General Capital Grant	49,405	-	49,405	49,405	-	0%
Cycling, Walking and Safer Streets	691	-	691	691	-	0%
Management Development Funding	49,269	3,895	53,164	52,874	(290)	-1%
Early Years and Childcare - Expansion	12,400	-	12,400	12,400	-	0%
Other Capital Grants	765	6,933	7,698	8,924	1,226	16%
Capital Grants Unapplied Account drawdown	3,542	-	3,785	1,351	(2,434)	-64%
Less: Capital Grants Unapplied carried forward	-	-	-	(12,339)	(12,339)	n/a
<i>Total Grants</i>	116,072	10,828	127,143	113,306	(13,837)	-11%
Total Income	155,428	14,647	170,318	148,385	(21,933)	-13%

Balance to be funded through Loans Fund Advance	83,365	(6,990)	76,132	37,356	(38,777)	-51%
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Appendix 2 - CAPITAL MONITORING 2018/19

Housing Revenue Account Summary

Outturn Position - Unaudited

	Revised Budget £000	Outturn £000	Variance	
			£000	%
Gross Expenditure	80,934	80,962	28	0%
Total Gross Expenditure	80,934	80,962	28	0%

Income				
Capital Receipts	19,431	6,875	-12,556	-65%
Developers and Other Contributions	27,740	48,518	15,718	100%
Specific Capital Grant	11,349	9,070	-2,279	-20%
Total Income	58,520	64,463	883	2%

Loans Fund Advances				
Loans Fund Advances	22,414	16,499	-5,915	-26%
Total	22,414	16,499	-5,915	-26%

Appendix 3**Slippage and Acceleration on General Fund Projects**

Slippage on projects is shown as a negative value, while acceleration, overspends and reprofiles to future years are shown as positive values.

Key to variance category

Type	Explanation
1. Slippage due to unforeseen delays	Slippage that has occurred due to unforeseen circumstances or delays that for the most part, are out with the Council's control.
2. Slippage due to optimistic budget	Slippage that has occurred due to optimism bias when budget was set. Issues include projecting spend on block budgets when a programme of works has not been considered or designed, not applying a discount factor for adverse weather / risk issues, providing for too much contingency and predicting an optimistic works timetable.
3. Slippage due to timing of payments	Slippage that has occurred where a project is on time and schedule but is as a result of the timing of cash flows.
4. Acceleration on a project	Represents accelerated spend on a project i.e. due to better than anticipated progress.
5. Projected Underspend on a project	Projects where the final outturn is expected to be below budget.
6. Budget reprofiled into future years	Budget reprofiled to future years post period 9

Note that a project will exhibit an element of all of the above but the overriding reason has been considered when applying a variance category.

	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
<u>Communities and Families</u>					
Early years 2020	-14,978	-11,297	-3,681	Delays resulting from the late announcement of complete funding package as well as procurement issues	3
Wave 3 Schools	-3,323	-3,222	-101	Slippage relates to delays due to flood risk assessment at St Crispins and unused contingency	1
Boroughmuir High School	-1,316	0	-1,316	School complete, slippage relates to timing of payments	3
Portobello Park	-997		-997	Expected completion autumn 2019	1
Hunters Hall	-947	-955	8	Full scope and funding package for the project is under development	2
Meadowbank Sports Centre	-642	-1,000	358	Tender profile different from original budget phasing	1
New Queensferry High School	877	-1,848	2,725	Timing differences, budget available in 19/20	4
Net (slippage) / acceleration on various projects	842	-1,562	2,404	Various movements over a number of projects	4
Total Communities and Families	-20,484	-19,884	-600		
<u>Edinburgh Integrated Joint Board</u>					
Net (slippage) / acceleration on various projects	122	166	-44	Acceleration	4
Total Edinburgh Integrated Joint Board	122	166	-44		

<u>Place</u>	<u>Outturn £000</u>	<u>Period 9 £000</u>	<u>Movement between periods £000</u>	<u>Explanations for Significant Slippage / Acceleration</u>	<u>Variance Category</u>
Northbridge major refurbishment	-8,530	-6,932	-1,598	Original profile figure based on an early high level programme, later spend affected by problems with access scaffolding	6
Energy Efficient Street Lighting	-1,752	-660	-1,092	Delays in receipt of new lanterns	1
Burnshot Bridge	-1,314	-467	-847	Tender delayed	2
Water of Leith Phase 2	-723	-1,044	321	Project complete - slippage reflects the remainder of project budget	5
Walking project block	-610	-475	-135	Programme realigned mid-year	2
Bridge Strengthening/Replacement	-604	-599	-5	Projects uncovered issues so caused delays/ Emergency revenue works diverted staff off capital projects	1
	-515	-512	-3	Delay due to route assessment works. Construction not likely until summer 2020	1
Salvesen Steps					
Cycle projects	-511	1,035	-1,546	Programme realigned mid-year	2
Kings Theatre Contribution	-500	0	-500	Delay in project funding package	2
Leith Theatre	-500	0	-500	Delay in project	2
Impact/Dunard Centre	-500	0	-500	Delay in project	2
LDP Roads Obligation (excluding WETA)	-482	-500	18	Programme not fully defined when budget was set	2
Rose Street Public Realm	-478	0	-478	Programme realigned mid-year	2
St Andrews Square Public Realm	-426	-435	9	Programme realigned mid-year	2
Road Safety	-384	0	-384	Additional grant income received	1
A71 Dalmahoy Junction Upgrade	-366	0	-366	Issues with land purchases	1
Waterfront Greenspace	-230	0	-230	Project needs to be defined before expenditure can commence	2
Home Owners Adaptations Grant	-596	-229	-367	Demand-led project	1
Localities	-1,844	0	-1,844	Insufficient projects identified and agreed at a local level	2
Saughton Park	-106	4,430	-4,536	Change from month 9 forecast relates to receipt of government grants	3
Seaford Depot Waste Transfer Station	202	203	-1	Programme realigned mid-year	4
Carriageway and Footway Works	2,611	0	2,611	Planned acceleration to offset slippage elsewhere in the programme	4
Bankhead Depot	3,119	3,135	-16	Programme realigned mid-year	4
Net (slippage) / acceleration on various projects	-1,396	-346	-1,050	Various movements over a number of projects	2
Total Place	-16,434	-3,396	-13,038		
Resources - Asset Management Works					
Acceleration across the Asset Management Works programme	3,747	-1,498	5,245	Acceleration of projects within the overall programme	4
Total Resources - Asset Management Works	3,747	-1,498	5,245		
Resources - Other					
ICT	-4,685	-4,206	-479	Reset of contract	2
CRM Solution	-509	0	-509	Balance of transformational ICT budget, approval required for alternative use	2
South Gyle Crescent Car Park	-303	0	-303	Capital receipt settled in March 2019	1
Net (slippage) / acceleration on various projects	-263	153	-416	Various movements over a number of projects	4
Total Resources - Other	-5,760	-4,053	-1,707		

	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
<u>Lending</u>					
National Housing Trust	-11,790	0	-11,790	Slippage was due to delays with construction at Shrubhill Phases 2 and 3, predominantly due to labouring shortages and complexities with the wider development. Homes were expected to complete in March 2019 and are now expected to complete in July 2019.	2
Edinburgh Living	-10,135	-3,713	-6,422	Slippage is due to a short delay in completion of homes across three sites. These homes are now due to be delivered within the first six months of 2019/20. The slippage has no impact on the delivery of the overall programme.	2
Total Lending	<u>-21,926</u>	<u>-3,713</u>	<u>-18,213</u>		
<u>Council Wide / Corporate Projects</u>					
Net (slippage) / acceleration on various projects	26	0	26		2
General Slippage across the programme (2.5%)		-5,789	5,789	General allowance, which reduces as slippage arises in specific projects	2
Total Council Wide / Corporate Projects	<u>26</u>	<u>-5,789</u>	<u>5,815</u>		
Total for all Services	<u>-60,709</u>	<u>-38,167</u>	<u>-22,542</u>		
Summary of Variance Category					
1	Slippage due to unforeseen delays	-9,481	-6,222	-3,259	
2	Slippage due to optimistic budget	-36,833	-15,851	-20,982	
3	Slippage due to timing of payments	-16,400	-6,867	-9,533	
4	Acceleration on a project	11,258	-1,251	12,509	
5	Projected final underspend	-723	-1,044	321	
6	Reprofiled into future years	-8,530	-6,932	-1,598	
		<u>-60,709</u>	<u>-38,167</u>	<u>-22,542</u>	

Appendix 4 Slippage and Acceleration on Housing Revenue Account (HRA) Projects

Slippage on projects is shown as a negative value, while acceleration or overspends are shown as positive values.

Key to variance category

<i>Type</i>	<i>Explanation</i>
1. Slippage due to unforeseen delays	Slippage that has occurred due to unforeseen circumstances or delays that for the most part, are out with the Council's control.
2. Slippage due to optimistic budget	Slippage that has occurred due to optimism bias when budget was set. Issues include projecting spend on block budgets when a programme of works has not been considered or designed, not applying a discount factor for adverse weather / risk issues, providing for too much contingency and predicting an optimistic works timetable.
3. Slippage due to timing of payments	Slippage that has occurred where a project is on time and schedule but is as a result of the timing of cash flows.
4. Acceleration on a project	Represents accelerated spend on a project i.e. due to better than anticipated progress.

Note that a project will exhibit an element of all of the above but the overriding reason has been considered when applying a variance category.

	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
<u>Housing Revenue Account</u>					
Core Housing Improvement Projects	-8,248	-3,654	-4,594	Contractor Insolvency/ Engagement with owners in mixed tenure developments	1
Other Housing Improvement Projects	3,748	1,846	1,902	Planned acceleration to offset slippage in core programme	4
House Building Programme	5,250	-3,432	8,682	House building programme is broadly on schedule, with acceleration relating to timing of payments	4
Net (slippage) / acceleration on various projects	-722	0	-722		1
Total Housing Revenue Account	<u>28</u>	<u>-5,240</u>	<u>5,268</u>		

Summary of Variance Category

1	Slippage due to unforeseen delays	-8,970	-3,654	-5,316
2	Slippage due to optimistic budget	0	0	0
3	Slippage due to timing of payments	0	0	0
4	Acceleration on a project	8,998	-1,586	10,584
		<u>28</u>	<u>-5,240</u>	<u>5,268</u>

Appendix 5 - Asset Sales 2018/19

	£000s	£000s
General Fund		
Plot E1 - Fountainbridge	5,520	
Boroughmuir High School, 26 Viewforth	5,466	
Former Hunters Tryst PS, 4 Oxfangs Green	1,705	
Plot 3 The Wisp	1,463	
Springwell House, 1/27-28 Armillan Terrace	1,238	
7 Canaan Lane - public convenience	953	
33-35 Lochend Road South, Lochend House	678	
Land transfers to HRA	658	
21 Braid Hills - residential use	400	
Princes Street, Rose Street Lane - air space	288	
Baird House, 12 Newtoft Street	202	
257 Colinton Road, Firrhill Day Centre	166	
79-89 Broomhouse Crescent, Broomhouse Centre	108	
5 West Tollcross - public toilet	105	
Various minor land transactions	174	
Various equipment sales	354	
Various vehicle sales	181	
	<hr/>	19,659
Housing Revenue Account		
Dwellings	5,293	
North Sighthill Development Agreement	1,480	
Other HRA land sales	102	
	<hr/>	6,875
Total Asset Sales		<hr/> <hr/>
		26,534

Note: the above figures are net of cost of sales

Appendix 6

**REVISED GENERAL FUND
CAPITAL INVESTMENT
PROGRAMME 2019-2024
(Incorporating slippage from 2018/19)**

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

SUMMARY	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Communities and Families	62,138	96,617	1,707	165	165	160,792
Meadowbank Stadium - Contingency	-	-	-	-	7,000	7,000
Edinburgh Integration Joint Board Place	117	5,000	5,000	-	-	10,117
Place - Lending	92,952	159,302	29,963	36,785	19,835	338,837
Place - Tram York Place to Newhaven	40,674	71,080	55,104	76,692	22,266	265,816
Resources - Asset Management Works	37,480	74,318	58,004	29,731	-	199,533
Resources - Other	27,039	30,000	25,516	20,450	14,000	117,005
Total Expenditure	268,660	441,317	175,294	163,823	63,266	1,112,360
Funding						
Capital receipts						
General asset sales	6,318	3,000	3,000	3,000	3,000	18,318
Ring-fenced asset sales	10,000	-	-	-	-	10,000
Capital Fund drawdown	6,311	-	-	-	-	6,311
Developers and other contributions	4,919	750	380	380	380	6,809
Capital Grants Unapplied account	13,607	-	-	-	-	13,607
Total receipts	41,155	3,750	3,380	3,380	3,380	55,045
Capital Grants						
General Capital Grant	58,746	38,000	38,000	38,000	38,000	210,746
Specific Capital Grants	51,824	10,000	-	-	-	61,824
Total Grants	110,570	48,000	38,000	38,000	38,000	272,570
Loans Fund Advances	116,935	389,567	133,914	122,443	21,886	784,745
Total Funding	268,660	441,317	175,294	163,823	63,266	1,112,360

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

COMMUNITIES AND FAMILIES	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Early Years 1140 Hours - 2020 Projects						
Early years projects	14,304	25,000	-	-	-	39,304
Early years 1140 Hours - 2020 Projects total	14,304	25,000	-	-	-	39,304
Local Development Plan - New Schools						
LDP Primary Schools - design	4,025	-	-	-	-	4,025
Victoria Primary School replacement	3,058	5,382	-	-	-	8,440
Broomhill Primary School	4,374	1,848	-	-	-	6,222
Local Development Plan - New Schools	11,457	7,230	-	-	-	18,687
Primary Schools General						
Upgrade kitchens - free school meals initiative	92	-	-	-	-	92
New South Edinburgh Primary	3,343	8,410	1,542	-	-	13,295
St Catherine's Primary School replacement	802	12,000	-	-	-	12,802
Primary Schools General total	4,237	20,410	1,542	-	-	26,189
Secondary Schools						
Liberton High School replacement gym	4	-	-	-	-	4
Replacement Queensferry High School	3,280	3,000	-	-	-	6,280
Secondary Schools total	3,284	3,000	-	-	-	6,284
Children's Services						
Oxgangs New YPC	677	-	-	-	-	677
Children's Services Total	677	-	-	-	-	677
Other Projects						
Esgoil in JGHigh School and Bun-Sgoil Taobh	29	-	-	-	-	29
Gaelic Primary School Playground	25	-	-	-	-	25
Other projects total	54	-	-	-	-	54
Rising School Rolls						
Bun-Sgoil Taobh Na Pairce	100	-	-	-	-	100
James Gillespies High School	8	-	-	-	-	8
Temporary Units - Primary	982	-	-	-	-	982
Boroughmuir High School - Additional Places	2,286	1,862	-	-	-	4,148
Darroch Refurbishment	90	5,900	-	-	-	5,990
Rising School Rolls General	8,373	-	-	-	-	8,373
Rising School Rolls Total	11,839	7,762	-	-	-	19,601
Wave Three School Projects						
Boroughmuir High School replacement	1,316	-	-	-	-	1,316
St Crispin's Special School replacement	1,610	10,000	-	-	-	11,610
St John's new wave 3 School	7	-	-	-	-	7
New park former Portobello High School	997	-	-	-	-	997
Wave Three inflation contingency	1,015	1,500	-	-	-	2,515
Wave Three School Projects Total	4,945	11,500	-	-	-	16,445
Wave Four School Projects						
New High School for Craigmillar	5,326	10,000	-	-	-	15,326
Trinity High School - Phase 1	971	9,000	-	-	-	9,971
Wave Four School Projects Total	6,297	19,000	-	-	-	25,297
Libraries						
Library Open Solutions	-	350	-	-	-	350
Peoples Network	40	-	-	-	-	40
Self service terminals	16	-	-	-	-	16
Drum Brae Library	6	-	-	-	-	6
George IV Bridge Library-enhancement works	65	300	-	-	-	365
Libraries Total	127	650	-	-	-	777
Sports						
Edinburgh Leisure	165	165	165	165	165	825
New Meadowbank Sports Centre	4,566	-	-	-	-	4,566
Hunter Hall cycle hub and pitch	47	900	-	-	-	947
Sports Total	4,778	1,065	165	165	165	6,338

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

<u>COMMUNITIES AND FAMILIES</u>	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Safer and Stronger Communities						
CCTV Capital	165	1,000	-	-	-	1,165
Safer and Stronger Communities Total	165	1,000	-	-	-	1,165
Cost of Sale of Assets	(26)	-	-	-	-	(26)
Total Communities and Families	62,138	96,617	1,707	165	165	160,792

<u>COMMUNITIES AND FAMILIES</u>	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
<u>MEADOWBANK CONTINGENCY</u>						
Contingency				-	7,000	7,000
Meadowbank Contingency Total	-	-	-	-	7,000	7,000

<u>EDINBURGH INTEGRATION JOINT BOARD</u>	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Care homes						
New care home	220	5,000	5,000	-	-	10,220
Royston care Home	1	-	-	-	-	1
Care homes total	221	5,000	5,000	-	-	10,221
Other projects						
Oxgangs day centre	10	-	-	-	-	10
Developer Contributions	5	-	-	-	-	5
Other projects total	15	-	-	-	-	15
Cost of Sale of Assets	(119)	-	-	-	-	(119)
Total Edinburgh Integration Joint Board	117	5,000	5,000	-	-	10,117

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

PLACE	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Environment						
<i>Waste services</i>						
Zero Waste: Millerhill - Capital contribution	-	29,520	-	-	-	29,520
Waste Total	-	29,520	-	-	-	29,520
<i>Parks and Green Spaces</i>						
HLF - Saughton Park	88	-	-	-	-	88
Queensferry Dundas Park	25	-	-	-	-	25
Saughton Micro-Hydro	43	-	-	-	-	43
Cammo Settlement	100	544	-	-	-	644
Meadows / Bruntsfield Links	18	-	-	-	-	18
Play Park Replacement Equipment	44	200	200	200	-	644
Waterfront Green Space	-	230	-	-	-	230
Salvesen Steps	70	445	-	-	-	515
Fair A Far Weir	2	-	-	-	-	2
Niddrieburn Footbridge	158	-	-	-	-	158
	548	1,419	200	200	-	2,367
<i>Depot Review</i>						
Bankhead depot	1,183	6,297	-	-	-	7,480
Russell road depot	-	1,322	-	-	-	1,322
Seafield depot - Phase 2	1,181	-	-	-	-	1,181
	2,364	7,619	-	-	-	9,983
<i>Fleet</i>						
Vehicle Purchase	25	-	-	-	-	25
	25	-	-	-	-	25
<i>Cemeteries and Crematorium</i>						
Mortonhall Memorialisation	5	-	-	-	-	5
	5	-	-	-	-	5
Environment Total	2,942	38,558	200	200	-	41,900
Housing and Regeneration						
Town Centre Fund	2,613	-	-	-	-	2,613
Travelling People's site	14	-	-	-	-	14
Home owners adaptation grants	1,091	1,000	1,000	1,000	1,000	5,091
Development Funding Grant	33,877	-	-	-	-	33,877
Housing and Regeneration Total	37,595	1,000	1,000	1,000	1,000	41,595
Transport and Other Infrastructure						
<i>Roads, Structures and Flood Prevention</i>						
Flood prevention [block]	149	-	-	-	-	149
North Bridge Major Refurbishment	6,470	10,932	-	-	-	17,402
Burnshot Bridge	3,511	-	-	-	-	3,511
Market St Bridge strengthening	200	-	-	-	-	200
Water of Leith - phase 1	162	-	-	-	-	162
Water of Leith - phase 2	623	-	-	-	-	623
Bridge strengthening	2,726	-	-	-	-	2,726
	13,841	10,932	-	-	-	24,773
<i>Roads Asset Management Plan</i>						
Bus Stop Investment	481	-	-	-	-	481
Right first time carriageway and footway works	1,088	-	-	-	-	1,088
LDP Roads Obligations (exc WETA)	1,482	1,000	2,000	2,000	-	6,482
Capital Gullies	217	-	-	-	-	217
West Edinburgh Transport Appraisal (WETA)	(12)	4,000	5,000	7,000	-	15,988
Roads, Pavements and Public Realm	-	1,500	1,500	1,750	-	4,750
Roads In-Year Priorities	1,000	-	-	-	-	1,000
Carriageway / footway works [block]	13,453	10,727	12,227	12,227	12,227	60,861
	17,709	17,227	20,727	22,977	12,227	90,861
<i>Street Lighting and Traffic Signals</i>						
Traffic signals (renewal)	444	-	-	-	-	444
Street lighting	1,973	1,449	1,350	1,350	1,350	7,472
Street lighting - City wide LED replacement project	9,772	9,140	428	-	-	19,340
	12,189	10,589	1,778	1,350	1,350	27,256

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

PLACE	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
<u>Roads and Network</u>						
UTMC and parking guidance	362	-	-	-	-	362
St Andrew Square public realm	40	386	-	-	-	426
CPZ Extension	30	-	-	-	-	30
Transport Asset Management	-	900	900	900	900	3,600
	432	1,286	900	900	900	4,418
<u>Policy and planning</u>						
Road safety	993	-	-	-	-	993
20mph speed limiting [block]	12	-	-	-	-	12
Walking projects [block]	130	780	-	-	-	910
A71 Dalmahoy Junction Upgrade	366	-	-	-	-	366
Frederick Street - Hanover Street	5	-	-	-	-	5
Tram Development	212	-	-	-	-	212
Cycle projects [block]	1,015	3,950	-	-	-	4,965
St Andrew Square bus station	40	-	-	-	-	40
Bus priority schemes / bus shelters	533	-	-	-	-	533
Meadows to George St Cycleway	41	-	-	-	-	41
West Edinburgh Active Travel Network	8	-	-	-	-	8
Bustracker- RTI extension	294	-	-	-	-	294
P-R Improvements	22	-	-	-	-	22
Bus Lane Camera Enforcement	12	-	-	-	-	12
Cycling 10% Block	-	1,783	1,783	1,783	1,783	7,132
Road safety, cycling and public transport	-	1,575	1,575	1,575	1,575	6,300
	3,683	8,088	3,358	3,358	3,358	21,845
<u>Transport - City Centre</u>						
Rose Street - public realm	478	-	-	-	-	478
Leith Walk Constitution Street	-	174	-	-	-	174
	478	174	-	-	-	652
<u>Transport - Localities</u>						
South East Locality	300	258	-	-	-	558
North East Locality	309	451	-	-	-	760
North West Locality	301	224	-	-	-	525
South West Locality	200	115	-	-	-	315
	1,110	1,048	-	-	-	2,158
<u>Transport Other</u>						
Tram Lifecycle Replacement	1,000	1,000	1,000	1,000	1,000	5,000
Transport and other infrastructure total	50,442	50,344	27,763	29,585	18,835	176,969
Museums and Arts						
Calton Hill redevelopment	188	-	-	-	-	188
Kings Theatre Contribution	-	2,000	1,000	1,000	-	4,000
Kings Theatre Contribution (PB)	-	-	-	5,000	-	5,000
Leith Theatre	1,000	-	-	-	-	1,000
IMPACT	500	4,500	-	-	-	5,000
Usher Hall - PA System	25	-	-	-	-	25
Scott Monument	60	-	-	-	-	60
Museum of Edinburgh	10	-	-	-	-	10
City Arts Centre - Fifth Floor	8	-	-	-	-	8
City Arts Centre - Frontage	57	-	-	-	-	57
Museums and Arts Total	1,848	6,500	1,000	6,000	-	15,348
Strategic support						
City dressing programme	92	-	-	-	-	92
The Causey Project	33	-	-	-	-	33
St James GAM - Public Realm	-	61,400	-	-	-	61,400
Picardy Place	-	1,500	-	-	-	1,500
Strategic support total	125	62,900	-	-	-	63,025
Place - contingency	-	-	-	-	-	-
Total Place	92,952	159,302	29,963	36,785	19,835	338,837

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

<u>PLACE - LENDING</u>	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
National Housing Trust 3	16,508	4,042	-	-	-	20,550
Edinburgh Living LLP	24,166	67,038	55,104	76,692	22,266	245,266
Total Lending	40,674	71,080	55,104	76,692	22,266	265,816

<u>PLACE TRAM - YORK PLACE TO NEWHAVEN</u>	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Tram - York Place to Newhaven	37,480	74,318	58,004	29,731	-	199,533
Total Tram - York Place to Newhaven	37,480	74,318	58,004	29,731	-	199,533

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

RESOURCES - ASSET MANAGEMENT WORKS	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Communities and Families						
Major Refurbishment	16,729	23,822	10,522	670	85	51,828
Boilers	85	99	5	-	-	189
Doors and Windows	1,309	315	-	-	-	1,624
Internal Fabric Improvements	2,142	2,341	50	-	-	4,533
External Fabric Improvements	1,528	525	-	-	-	2,053
Fire Safety	573	600	600	600	-	2,373
Heating Control Systems	393	400	300	300	-	1,393
Mechanical and Engineering Upgrades	1,481	115	-	-	-	1,596
Roof and Rainwater	121	5	-	-	-	126
Structural Improvements	66	-	-	-	-	66
Water Quality	156	400	400	400	-	1,356
Total for Communities and Families	24,583	28,622	11,877	1,970	85	67,137
Edinburgh Integration Joint Board						
Fire Safety	25	-	-	-	-	25
Internal Fabric Improvements	3	-	-	-	-	3
Mechanical and Engineering Upgrades	3	-	-	-	-	3
Boilers	215	4	-	-	-	219
Total for Edinburgh Integration Joint Board	246	4	-	-	-	250
Place						
Major Refurbishment	300	10	-	-	-	310
Boilers	632	450	-	-	-	1,082
Internal Fabric Improvements	199	5	-	-	-	204
External Fabric Improvements	161	5	-	-	-	166
Mechanical and Engineering Upgrades	213	5	-	-	-	218
Fire Safety	25	-	-	-	-	25
Infrastructure Improvements	8	-	-	-	-	8
Water Quality	2	-	-	-	-	2
Total for Place	1,540	475	-	-	-	2,015
Resources - Property and FM						
Major Refurbishment	295	575	580	35	-	1,485
Boilers	121	120	130	10	-	381
Doors and Windows	8	-	-	-	-	8
Fire Safety	75	-	-	-	-	75
Mechanical and Engineering Upgrades	171	200	-	-	-	371
Total for Resources - Corp. Property	670	895	710	45	-	2,320
Funding not yet allocated to projects	-	4	12,929	18,435	13,915	45,283
Total Asset Management Works	27,039	30,000	25,516	20,450	14,000	117,005

REVISED CAPITAL INVESTMENT PROGRAMME 2019-2024 (General Fund)

RESOURCES - OTHER	Revised Budget 2019-20 £000	Revised Budget 2020-21 £000	Revised Budget 2021-22 £000	Revised Budget 2022-23 £000	Revised Budget 2023-24 £000	Total Budget 2019-2024 £000
Digital Services						
ICT contract asset purchase	7,185	5,000	-	-	-	12,185
CRM Solution	509	-	-	-	-	509
Digital Services total	7,694	5,000	-	-	-	12,694
Property and FM						
249 High Street Reconfiguration	146	-	-	-	-	146
South Gyle Cres Car Park	303	-	-	-	-	303
Leith Walk Community Hub	6	-	-	-	-	6
Property and FM Total	455	-	-	-	-	455
General						
Print Unit Equipment	10	-	-	-	-	10
Wi-fi Vouchers Programme	101	-	-	-	-	101
Resources General Total	111	-	-	-	-	111
Total Resources - Other	8,260	5,000	-	-	-	13,260