



# Minute

## Edinburgh Integration Joint Board

**10.00am, Friday 1 November 2024**

Hybrid Meeting – Dean of Guild Court Room, City Chambers / Microsoft Teams

### **Present**

#### **Board Members**

Katharina Kasper (Chair), Councillor Tim Pogson (Vice-Chair), Philip Allenby, Councillor Alan Beal, David Belfall, Hannah Cairns, Dr Andrew Coull, Elizabeth Gordon, George Gordon, Matt Kennedy, Peter Knight, Jacqui Macrae, Alistair McKillop, Councillor Max Mitchell, Eugene Mullan (item 1.1 – 7.1), Councillor Alys Mumford, Councillor Vicky Nicolson, Ben Owen (item 1.1 – 7.1), Moira Pringle, Pat Togher and Paul Wilson.

#### **Officers**

Angela Brydon, Carolanne Eyre (Assistant Clerk), Katie Fechan Andrew Hall, Andrew Henderson (Clerk), Gavin King

#### **Apologies**

None

## 1. Deputations

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### a) The Ripple Project

**(in relation to Items 7.2 – Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation expressed concerns that the recommendations contained in the report went against national and local strategies for prevention and early intervention and that recommendations were not based on a balanced evidence-based view. Return of investment figures do not provide an honest picture of the impact of the grants programme. The deputation flagged inconsistencies in the figures and highlighted that no comparisons had been provided for other funded comparable interventions. The asked the board to reject the recommendations and work with the third sector to deliver the best possible solutions for vulnerable people.

### b) Edinburgh Community Health Forum and Health All Round

**(in relation to item 6.3 Medium Term Financial Strategy Update, 7.1 Finance Update and 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation expressed concerns that vulnerable people would lose services that they rely on to stay safe and well and that ceasing funding would place those who receive support from third sector organisations back on statutory sector waiting lists. The deputation also referenced the impact to third sector staff who would be at risk of losing their jobs should funding cease. The deputation asked that board members reject the proposal and seek further funding options beyond April 2025.

### c) The Health Agency

**(in relation to item 6.3 Medium Term Financial Strategy Update, 7.1 Finance Update and 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation provided an overview of the support that third sector organisations provide to GP services and made reference to their importance. The deputation expressed concern that primary care would not be able to absorb the pressures should third sector funding cease. The deputation asked the board not to underestimate the impact of the third sector.

### d) Edinburgh Community Food

**(in relation to item 6.3 Medium Term Financial Strategy Update, 7.1 Finance Update and 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation asked that grant funding be continued until the end of the 24/25 period and that the contract of 26 grants is not completely, that the board liaise

with third sector partners to form a solution and that there is recognition that savings will impact residents in the city. The deputation expressed concerns that disinvesting from the third sector to achieve short term financial savings is misguided will increase pressures on statutory partners and impact service users.

**e) Cyrenians**

**(In relation to item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation expressed concern that options being proposed was not the solution and would undermine the opportunity to help find the appropriate solution to address the financial deficit in the long term. The deputation highlighted that the evidence in the report did not align with the findings of the Christie Commission and that removing third sector funding was not the appropriate way of forming a new approach to working with the third sector. The deputation asked that members not damage the relationship that the board has had with third sector partners and work collaboratively to find a strategic way forward.

**f) Voluntary Sector Reps of the Adult Support & Protection Committee –**

**(In relation to item 6.3 Medium Term Financial Strategy Update, 7.1 Finance Update and 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation highlighted that third sector organisations played key role in the Adult Support and Protection framework within Edinburgh and provided services that were not provided by statutory services. The deputation expressed concern that the loss of third sector organisations would increase pressure on statutory services with an increase of adult support and protection referrals along with an increase of service users not receiving support which would increase the level of statutory support required later. The deputation the deputation asked that members consider the importance of prevention and early intervention when making their decision.

**g) Edinburgh Trade Union Council –**

**(In relation to item 7.1 Finance Update and 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation asked the board to reject the recommendations outlined in Edinburgh Integration Joint Board Grants Programme and Public Social Partnership report. The deputation asked that officers ask the Scottish Government to fund increased demand. The deputation also expressed concern that the appropriate consultation had not been undertaken and that public consultation had not taken place.

**h) Edinburgh Voluntary Organisations Council –**

**(In relation to item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation recognised the impact of the third sector on prevention and early intervention in addition to core clinical and critical need and to position the third sector as a strategic partner. The deputation requested that a strategic solution focused conversation be prioritised to attain long term sustainability. The asked the board to reconsider the proposed in year funding reduction, to use the experience of third sector organisations around resource management and to involve the third sector in codesigning a future model.

**i) Citizens Advice Edinburgh, Community Help and Advice Initiative and Granton Information Centre –**

**(In relation to item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation expressed asked that the board reject the recommendations outlined in item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership and expressed concern in relation to inaccurate information contained within the report in addition to a lack of information around the impacts to the citizens of Edinburgh. The deputation expressed further concern in relation to the proposed alternative funding model and asked that the relevant heads of departments be invited to meetings to provide clarity around the impacts on service users.

**j) Dr Scott Arthur MP**

**(In relation to item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership - In relation to item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership)**

The deputation expressed concerns in relation to the publication of the Edinburgh Integration Joint Board Grants Programme and Public Social Partnership report referring to the lack of consultation, inaccurate information, a vague alternative proposal and the severe consequences of funding including reduced service provision and compromised community health and wellbeing. The deputation asked that the board reconsider the recommendations in the report and engage in meaningful dialogue with third sector partners.

## **2. Medium Term Financial Strategy Update**

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A summary of the actions agreed following the lessons learned exercise on the 2024/25 budget setting process were provided along with an update on the medium-term financial strategy for 2025/26 to 2028/29.

### **Decision**

- 1) To agree the actions arising from the 'lessons learned' exercise undertaken following the 2024/25 budget setting process;

- 2) To agree to receive updates on the progress with these actions through the budget working group;
- 3) To note the most recent update of the medium term financial strategy;
- 4) To agree to instruct the Chair to write to the City of Edinburgh Council and NHS Lothian to share the projected position, highlighting the risks associated with the size of the financial shortfall;
- 5) To note that the IJB was established in 2016 with a significant structural deficit and that this has never been resolved;
- 6) To note the progress that has been made this year and in previous years to improve efficiency, grip and control;
- 7) To note that it is not realistic to expect future shortfalls can be resolved with efficiency savings alone;
- 8) To note that achieving financial balance in the absence of a recurring increase in funding would require a substantial reduction in services, community provision, an acceptance of a further deterioration in performance and worse outcomes for the citizens of Edinburgh;
- 9) To agree to ask that partners work collaboratively to produce proposals for increasing the IJB's recurring funding to reduce the structural budget deficit ready for the financial year 25/26; and
- 10) To agree to ask the Chair to write to the Scottish Government setting out expectations of funding following the budget announcement.

(Reference – Report by Chief Finance Officer, Edinburgh Integration Joint Board, submitted.)

### **3. Edinburgh Integration Joint Board Grants Programme and Public Social Partnership**

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An overview of the financial deficit was provided with reference being made to partner organisations which additional money to meet its spending commitments each year, which due to the economic climate have reduced capacity to continue providing this level of support. It was acknowledged that despite savings a significant financial deficit remains and that without either a substantial increase in income or reduction in expenditure, the EIJB would be unable to meet its fundamental responsibilities which will cause the partner organisations to breach their statutory obligations.

Officers outlined that the money invested in the EIJB grants programme would be better spent on other priorities including a more focused approach to prevention with a greater emphasis placed on the EIJB's realisation of return on investment. Proposals for a new working relationship with third sector providers based on improved partnership working and longer-term sustainability were provided.

#### **Proposal 1**

- 1) To agree not provide an EIJB grants programme in 25/26;

- 2) To agree Adopt a more focused and evidence-based approach to prevention and early intervention; and
- 3) To agree to implement a new public-social partnership model whereby third sector representatives are integrated into EIJB's planning, evaluation and decision-making processes to achieve the best outcomes possible within the resources available.

- moved by Katharina Kasper, seconded by Elizabeth Gordon

## **Proposal 2**

- 1) To note that since its inception, the EIJB has operated with a massive and unsustainable financial deficit of £32m;
- 2) To note that third sector partners and their volunteers make an invaluable contribution to our communities and are pivotal in keeping our citizens safe, well and active;
- 3) To note the proposal for in-year cuts would make a minimal saving in comparison to the overall in-year deficit but would have devastating impact on the residents who rely on these services;
- 4) To note that proposals around a potential future model for funding the third sector are due to come to the December board meeting for discussion;
- 5) To note that both the previous strategic plan, and the proposed new strategic plan for the IJB centre prevention, early intervention, community resilience and protecting our most vulnerable;
- 6) To note that limited engagement has taken place with the third sector to co-produce solutions to the funding shortfall;
- 7) To agree to retain the grants programme to at least the end of the financial year;
- 8) To agree to note the report and refer it to CEC and NHSL for their consideration on how they can address the in-year financial deficit while protecting services and third sector organisations;
- 9) To agree to hold discussions as soon as possible with NHS Lothian, the Council, and third sector organisations to consider alternative proposals for the long-term future of third sector funding, mindful of the current financial position across the Scottish public sector and the need to meet EIJB objectives;
- 10) To agree that budget discussions comply as far as possible with the Audit Scotland recommendation for "clear and open conversations with IJB partners, workforce, people who use services and other stakeholders around the difficult choices required to achieve financial sustainability"; and
- 11) To agree to adopt a more focused and evidence-based approach to prevention and early intervention in collaboration with the Third Sector'

- moved by Councillor Pogson, seconded by Councillor Mumford

## **Voting**

The Voting was as follows:

For Proposal 1 – 4 votes

For Proposal 2 – 6 votes

(For Proposal 1 – Philip Allenby, Elizabeth Gordon, Katharina Kasper, and Councillor Mitchell. For Proposal 2 – Councillor Beal, George Gordon, Peter Knight, Councillors Mumford, Nicolson and Pogson).

## **Decision**

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- 2) To note that third sector partners and their volunteers make an invaluable contribution to our communities and are pivotal in keeping our citizens safe, well and active;
- 3) To note the proposal for in-year cuts would make a minimal saving in comparison to the overall in-year deficit but would have devastating impact on the residents who rely on these services;
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- 7) To agree to retain the grants programme to at least the end of the financial year;
- 8) To agree to note the report and refer it to CEC and NHSL for their consideration on how the board can address the in-year financial deficit while protecting services and third sector organisations;
- 9) To agree to hold discussions as soon as possible with NHS Lothian, the Council, and third sector organisations to consider alternative proposals for the long-term future of third sector funding, mindful of the current financial position across the Scottish public sector and the need to meet EIJB objectives;
- 10) To agree that budget discussions comply as far as possible with the Audit Scotland recommendation for “clear and open conversations with IJB partners, workforce, people who use services and other stakeholders around the difficult choices required to achieve financial sustainability”; and
- 11) To agree to adopt a more focused and evidence-based approach to prevention and early intervention in collaboration with the Third Sector’

## **Declarations of Interest**

Edinburgh Integration Joint Board – 1 November 2024

Paul Wilson made a transparency statement in relation to Item 7.2 Edinburgh Integration Joint Board Grants Programme and Public Social Partnership as the Third Sector Representative on the Edinburgh Integration Joint Board.

(Reference – Report by Chief Finance Officer, Edinburgh Integration Joint Board, submitted.)

## 4. Financial update

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The latest financial monitoring information for 2024/25 was presented. Reference was made to the projected year end overspend of £26.2m, driven largely by slippage in delivery of savings schemes. The baseline position showed an improvement from the medium-term financial. Details in relation to the recovery plan to address projected overspends were also presented.

### Decision

- 1) To note the forecast financial position for delegated services for 2024/25;
- 2) To note the recovery plan designed to reduce the financial deficit by 31st March 2025;
- 3) To agree, as part of the recovery plan, to use slippage in carers funding to offset the increased costs of replacement care;
- 4) To agree, as part of the recovery plan, to approach the City of Edinburgh Council to renegotiate the in-year repayment of brokerage;
- 5) To note that the recovery plan remains insufficient to deliver in year financial balance based on current projections;
- 6) To note the limited assurance provided by the Chief Finance Officer; and
- 7) To agree to direct the Chair to formally communicate this position to partners in the City of Edinburgh Council and NHS Lothian.

(Reference – Report by Chief Finance Officer, Edinburgh Integration Joint Board, submitted.)

## 5. Minutes

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### Decision

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

(Reference – minute of the Edinburgh Integration Joint Board of 24 September 2024, submitted)

## 6. Rolling Actions Log

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### Decision

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

(Reference – Rolling Actions Log – November 2024, submitted)

## 7. Annual Cycle of Business

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.  
(Reference – Report by Chief Officer, Edinburgh Integration Joint Board, submitted.)

### **8. Progress report: Older People’s Pathway Programme**

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.  
(Reference – Report by Chief Officer, Edinburgh Integration Joint Board, submitted.)

### **9. Edinburgh Safer Drug Consumption Facility and Edinburgh Drug Checking Service**

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.  
(Reference – Report by the Chief Officer, Edinburgh Integration Joint Board, submitted.)

### **10. Chief Officer Appointment for the Edinburgh Integration Joint Board and Health and Social Care Partnership**

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

### **11. Edinburgh Integration Joint Board Risk Register**

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.  
(Reference – Report by Chief Finance Officer, Edinburgh Integration Joint Board, submitted.)

### **12. EIJB Appointments**

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.  
(Reference – Report by Chief Officer, Edinburgh Integration Joint Board, submitted.)

### **13. Committee Update Report**

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## **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.  
(Reference – Report by Chief Officer, Edinburgh Integration Joint Board, submitted.)

### **14. Minute EIJB Strategic Planning Group - 07 August 2024**

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## **Decision**

Edinburgh Integration Joint Board – 1 November 2024

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

#### **15. Draft Minute EIJB Strategic Planning Group - 02 October 2024**

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##### **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

#### **16. Draft minute of the Clinical and Care Governance Committee of 28 August 2024**

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##### **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

#### **17. Minute of the Performance and Delivery Committee of 7 August 2024**

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##### **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

#### **18. Minute of the Performance and Delivery Committee of 11 September 2024**

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##### **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.

#### **19. Draft minute of the Audit and Assurance Committee of 10 September 2024**

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##### **Decision**

To defer this item to the next meeting of the Edinburgh Integration Joint Board.