

# Business bulletin

## Finance and Resources Committee

**10.00am, Thursday 10 October 2019**

Dean of Guild Court Room, City Chambers, High Street, Edinburgh

# Finance and Resources Committee

Convener:	Members:	Contact:
<p>Convener Cllr Alasdair Rankin</p>  <p>Vice – Convener Cllr Lezley Cameron</p> 	<p>Councillor Gordon Councillor Munn Councillor Bruce Councillor Hutchison Councillor Johnston Councillor Watt Councillor Booth Councillor Corbett Councillor Neil Ross</p>	<p><a href="#">Veronica MacMillan</a> Tel: 0131 529 4283</p> <p><a href="#">Mark Hare</a> Service Policy Advisor Tel: 0131 469 3212</p>

Recent news	Background
<p><b>Annual Efficiency Statement, 2018/19</b></p> <p>Scottish Ministers expect all public bodies to deliver efficiency savings equal to at least 3% of net expenditure on an annual basis. Efficiencies are defined as savings where the output, or outcome, has been maintained with a lower cash-terms level of input (cashable) or where a greater output, or outcome, is achieved without a corresponding increase in inputs (non-cashable). COSLA collates the statements on behalf of all of its member authorities and reports these to the Cabinet Secretary for Finance, Economy and Fair Work.</p> <p>The Council's Efficiency Statement for 2018/19 was submitted to COSLA in August and set out total efficiencies to a value of £26.2m, including further significant savings across procurement, additional income through increasing the five-year Council Tax collection rate and a range of other process efficiencies. At 2.72%, the total savings identified were slightly short of the 3% target which reflects the well-documented challenges in delivering savings year-on-year. The savings bring the total efficiencies reported since 2006/07 to around £375m.</p>	<p><a href="#">Hugh Dunn</a>, Head of Finance Tel: 0131 469 3150</p>

**CONFIRMATION OF EFFICIENCIES DELIVERED IN 2018-19**

1	<b>Local Authority Name</b>	The City of Edinburgh Council
2	<b>Total cash efficiency achieved for 2018-19 £'000</b>	£26,210
3	<p><b>Summary of efficiency activity e.g.</b></p> <p>The main initiatives the local authority has taken over the year to ensure a strategic approach to increased efficiency and productivity and the improvements achieved in these areas.</p> <p>The main information that the local authority uses to assess productivity, service quality and performance and how the scope, usefulness or reliability has been improved during the year.</p> <p>Specific steps the local authority has taken during the year to improve collaboration and joint working to deliver efficient and user-focussed services and the improvements achieved.</p>	<p>During 2018/19, the Council consolidated the benefits realised through its former Transformation Programme. Against a continuing context of increases in demand for services and reducing resources, however, it has been widely acknowledged that a “salami-slicing” approach to budgeting, doing things in the way that they have always been done, is not sustainable. There is a need to place much greater focus on policy led prioritisation of resources by elected members and the necessary change and reform of services, informed by insights gained from active engagement with citizens, service users and communities. The Council’s Change Strategy has therefore identified three key themes of (i) providing high-quality affordable services at the right level, (ii) moving Edinburgh to a radical preventative agenda and (iii) achieving sustainable inclusive growth, to improve services whilst securing longer-term financial sustainability.</p> <p>Analysis of the performance of Council services was appraised through monitoring progress against the outcomes set out in the Council’s Business Plan and Edinburgh Partnership Community Plan. During 2018/19, an enhanced approach to performance reporting was developed which continues to measure performance with numerical indicators but provides elected members and citizens with a more rounded and wider view of performance. KPIs remain an important part of performance reporting and the suite was widened in 2018/19 from 60 to over 80. An <a href="#">annual performance report</a> was considered by Council in June 2019. A six-monthly performance update is considered the Policy and Sustainability Committee. KPIs are scrutinised by the Corporate Leadership Team quarterly.</p> <p>Through the Edinburgh Integration Joint Board (EIJB), the Council continued to work in partnership with NHS Lothian to develop health and social care services to achieve better user outcomes and shift the balance of care from acute services to community-based provision.</p>
4	<p><b>Breakdown of efficiency saving by Procurement, Shared Services or Asset Management £'000</b></p> <p>(only where relevant – not all efficiencies will fall into these categories, so the figures here do not have to match the overall total.</p>	<p>Procurement = 3,978</p> <p>Shared Services = 2,739</p> <p>Asset Management = 1,961</p>
5	<p><b>Evidence:</b> What performance measures and/or quality indicators are used to ensure that efficiencies were achieved without any detriment to services?</p>	<p>Relevant evidence includes:</p> <ul style="list-style-type: none"> <li>• <b>External assessments/inspections and the resulting improvement plans</b>, including <a href="#">Council’s Best Value Audit report 2016</a>, <a href="#">Annual Audit Report</a>, <a href="#">Assurance and Improvement Plan</a>, and the work of Education Scotland;</li> <li>• <b>Accreditation visits and resulting improvement plans</b>, including RoSPA Gold Award and maintaining ISO accreditations;</li> <li>• <b>Regular (and year-end) thematic monitoring of key performance indicators</b> including Local Government Benchmarking Framework, the Council Performance report, intelligence gathered through membership of networks such as APSE, Quality Scotland and wider Council outcomes/commitments considered by services and CLT and scrutinised by Executive Committees; and</li> <li>• <b>Internal and external surveys</b>, including The Edinburgh People Survey.</li> </ul>

Signed ..... (Chief Executive or equivalent)

Signed (if applicable) ..... (Council Leader or equivalent)

Date .....